AD PORTS GROUP

Q1 2026
Earnings Presentation

13th May 2026

AD PORTS GROUP

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Contents

1. Key Messages

Resilient business and strategy paying off in the current regional situation, turning risks into differentiated opportunities

Best Quarterly Profits on Record

Maintaining FY 2026 and medium-term guidance

Q1 2026 Results: Accelerating Growth from Top to Bottom

- Revenue: +25% YoY to AED 5.75bn, all through organic growth
- EBITDA: +33% YoY to AED 1.52bn, with EBITDA margin at 26.4%
- Total Net Profit: +41% YoY to AED 653m, record quarterly performance since listing
- EPS of AED 0.10, +43% YoY
- Growth momentum continued in April

Factors Contributing to Resilience in the Current Regional Situation

- Business and geographic diversification
- Primarily a landlord and LT partnerships/contracts business model in Abu Dhabi
- Strategic agility in swiftly mobilizing resources in a complex, challenging, and dynamic environment like the one the region is currently going through

Asset Monetization - Another Transaction Completed in April

- Sale of three warehouses in KEZAD Logistics Park (KLP) in Abu Dhabi to Aldar for AED 650 million
- The transaction represents 65% of the minimum AED 1 billion target value set for 2026 from the asset monetization program

Continued Improvement in the Balance Sheet

- Net Debt/EBITDA improved to 3.9x in Q1 2026, down from 4.1x in Q1 2025 and 4.0 in Q4 2025
- Strong liquidity position: AED 4.6bn in cash and AED 2.8bn of undrawn bank facilities
- No major debt maturity up until 2029
- No changes in the Investment Grade (IG) credit ratings: 'AA-' by Fitch Ratings and 'A1' by Moody's Ratings, both with stable outlook

Maintaining Guidance

- Market has been regularly updated since the beginning of the regional events - two ADX announcements
- Maintaining FY 2026 and medium-term growth, profitability, CapEx, cash flow, and debt leverage guidance
- This is based on current visibility and subject to the evolving regional situation

2. Resilient Growth Equity Story

Resilient business model built on a foundation of LT secured cash flows with triple play growth drivers

Resilient Growth Equity Story

Investment case is at an inflection point: Continued double-digit growth, pivoting to free cash flow positive, and deleveraging

Optimizing and Deleveraging the Balance Sheet

- Asset monetization aims at recycling capital, optimizing balance sheet structure, and unlocking hidden value
- Continued strong liquidity position: Cash balance of AED 4.6bn as of Q1 2026, with AED 2.8bn of undrawn bank facilities
- No debt maturity up until 2029
- Net Leverage target of 3.5x in the medium term

Investment grade credit ratings of "AA-" with stable outlook by Fitch Ratings, and "A1" with stable outlook by Moody's Ratings

Supportive Top-Down Story

- Strong UAE non-oil economy and trade growth
- Strong alignment with Abu Dhabi economic diversification and industrial / manufacturing strategies locally and internationally
- Global supply chain disruptions because of trade policies, geoeconomic and geopolitical tensions, creating opportunities in regions of focus for ADPG
- ADPG is Abu Dhabi's exclusive master developer and regulator of ports, industrial cities and related infrastructure

AD Ports Group is a key beneficiary of this favorable top-down story

Pivoting Towards FCF Positive

- Although Free Cash Flow to the Firm (FCFF) was slightly negative in Q1 2026 guidance remains to be positive for the full year and going forward, subject to the evolving regional situation
- Turning FCF positive leads to deleveraging and / or dividend payments

FCFF positive on a sustainable basis from 2025 onwards

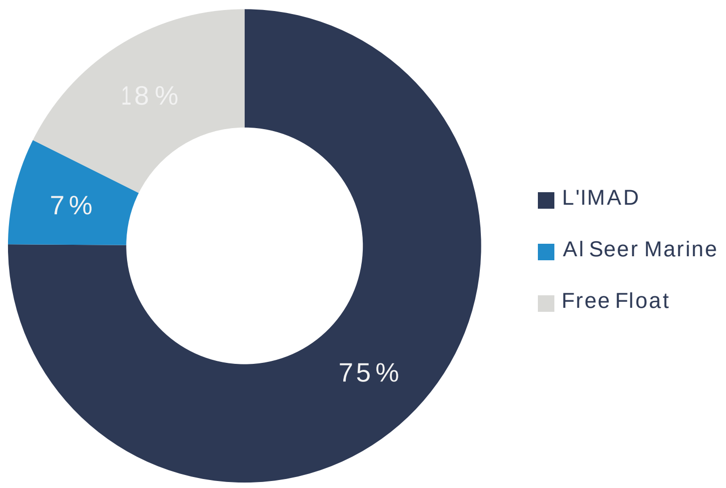
Triple Play Growth

- 1st lever is the operational ramp-up of existing assets and the widening of service offering
- 2nd lever is organic CapEx of AED 4.5-5bn annually in the medium term
- 3rd lever is selective M&A opportunities domestically and internationally
- Infrastructure-focused (Ports and EC&FZ) capital allocation strategy

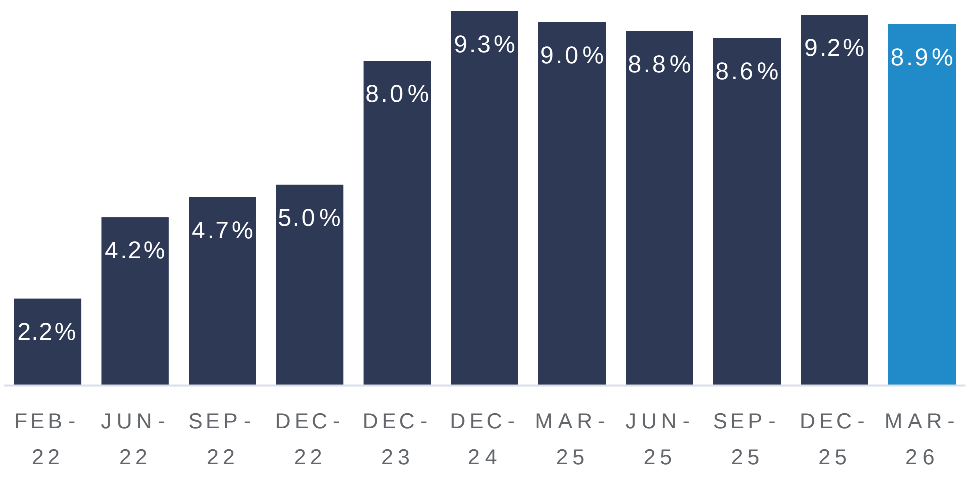
Complementary growth drivers to ensure strong growth delivery through the cycles

Institutionalizing and Diversifying the Shareholder Base

Raised AED 4.0bn of primary proceeds through a direct listing on ADX on 8th Feb 2022



Despite the regional events, foreign institutional investors remained engaged in the equity story in Q1 2026



Stock Performance Catching-Up with Financial Performance

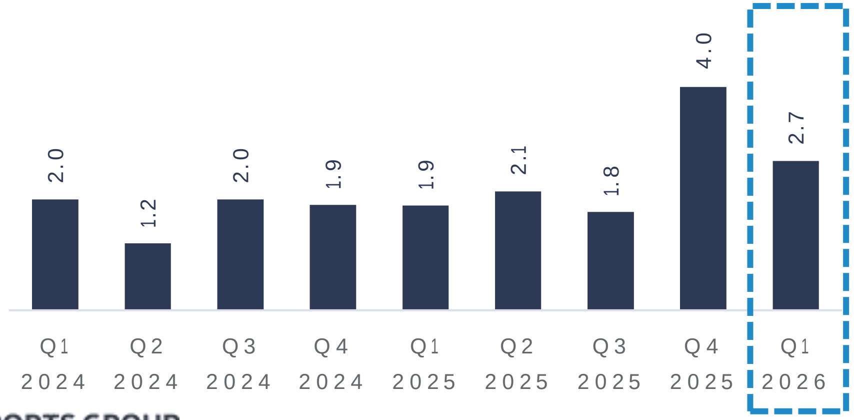
AD Ports Group Stock Performance

-19% in Q1 2026
Vs. -5% for FADGI

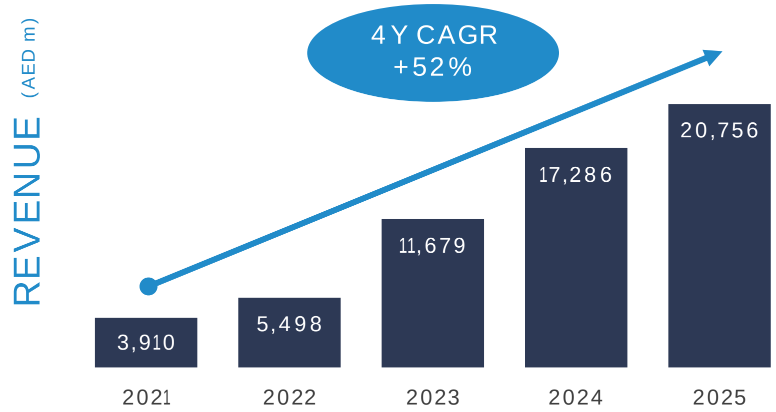
+21% Since Listing
Vs. +8% for FADGI*

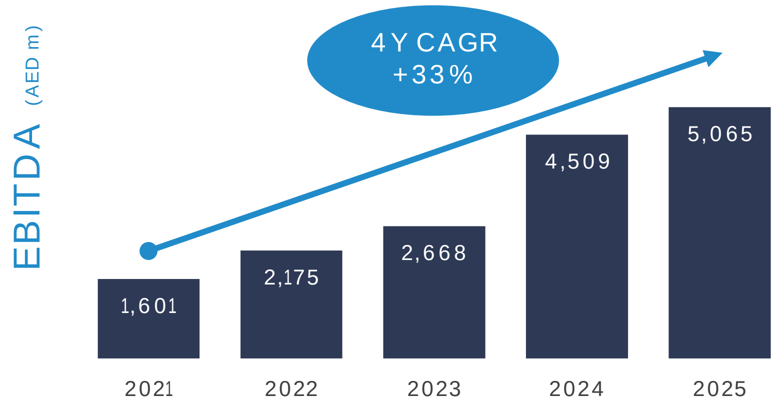
*Since ADPG's listing on 8th Feb 2022 up until 31st December 2025

3M Avg Daily Traded Value - ADTV (USD m)



AD Ports Group Financial Performance Not Well Reflected In the Stock Price





3. Four Vertically Integrated Clusters

Building an ecosystem with cross selling opportunities and synergies

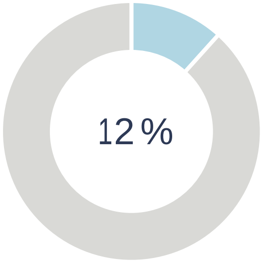
Four Vertically Integrated Clusters: Revenue & EBITDA Distribution

PORTS

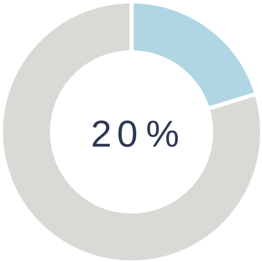
38 Terminals (31 operational)

UAE - 9, Egypt - 7, Jordan - 2, Syria - 1, Congo Brazzaville - 1, Angola - 1, Cameroon - 1, Tanzania - 1, Pakistan - 2, Kazakhstan - 1, Spain - 12

Q1 2026 Revenue*



Q1 2026 EBITDA*

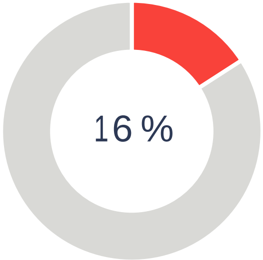


ECONOMIC CITIES & FREE ZONES

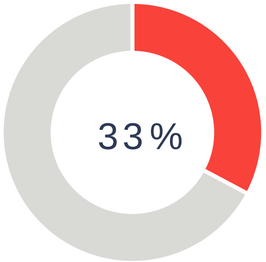
Industrial, economic, and free zones with a total land bank of 550 km^2 and multimodal connectivity in Abu Dhabi.

20 km^2 of Industrial and Logistics Park under development in Egypt

Q1 2026 Revenue*



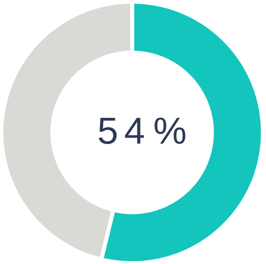
Q1 2026 EBITDA*



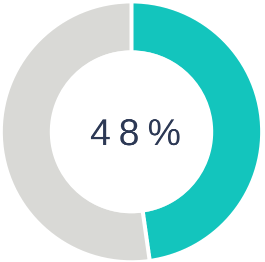
MARITIME & SHIPPING

Marine, offshore & subsea, shipping – container, bulk, Ro-Ro and transshipment - commercial representation, port agency, drydocking and shipbuilding, ship and specialized services

Q1 2026 Revenue*



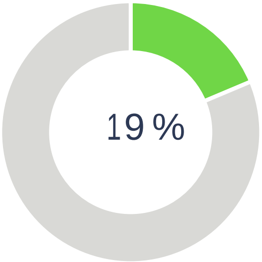
Q1 2026 EBITDA*



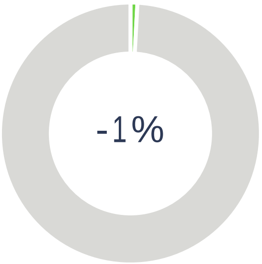
LOGISTICS

Holistic, fully-integrated, and technologically innovative logistics solutions, including freight forwarding, contract and project logistics, and overland transportation. Global logistics platform in 38 countries

Q1 2026 Revenue*



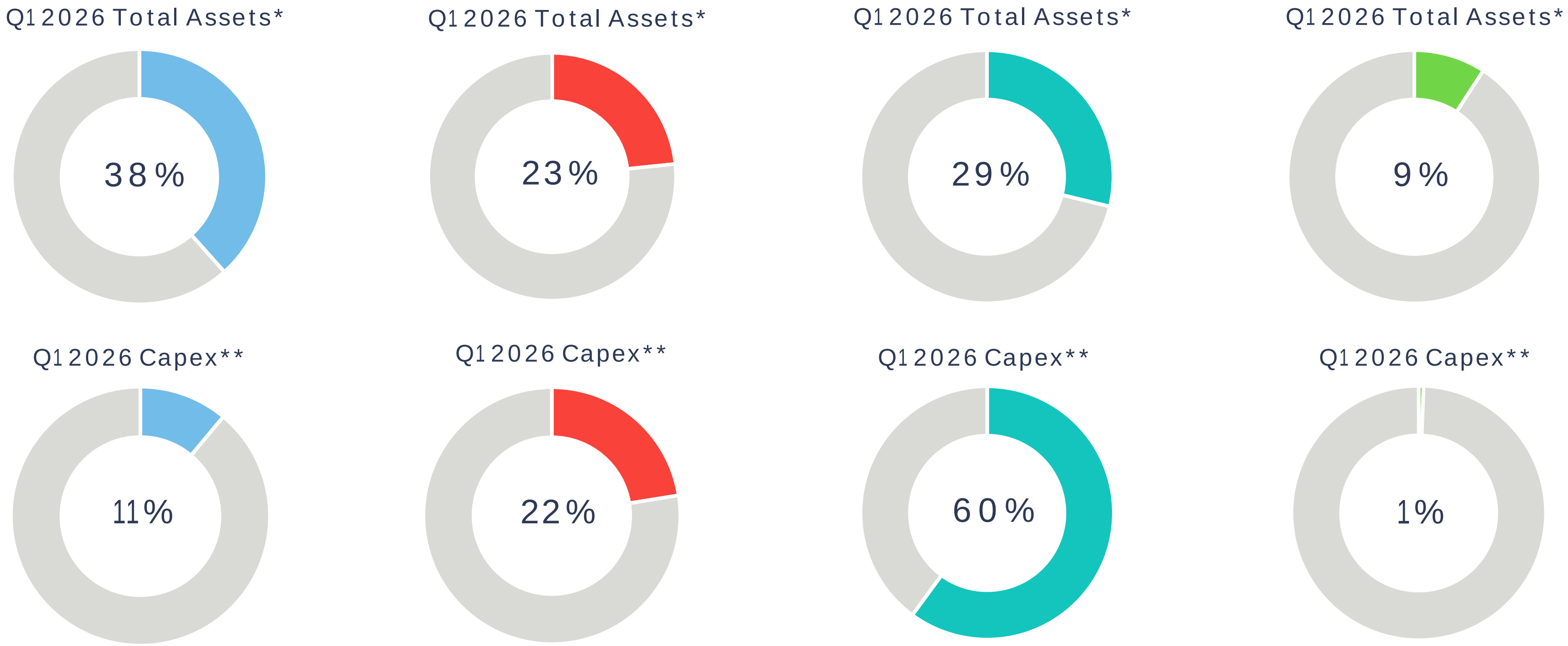
Q1 2026 EBITDA*



* Excluding the Corporate segment (which includes digital services and AD Maritime Academy) and Group eliminations

Four Vertically Integrated Clusters: Assets and CapEx Distribution

PORTS	ECONOMIC CITIES & FREE ZONES	MARITIME & SHIPPING	LOGISTICS



* Excluding the Corporate segment (which includes digital services and AD Maritime Academy) and Group eliminations
** 6% of Q1 2026 CapEx was attributable to the Corporate segment, primarily related to digital services and AD Maritime Academy

PORTS	38 TERMINALS
ECONOMIC CITIES & FREE ZONES	550 SQ KM ECONOMIC CITIES IN THE UAE 20 SQ KM ECONOMIC CITY IN EGYPT
LOGISTICS	PRESENCE IN 41 COUNTRIES
DIGITAL	PRESENCE IN 3 COUNTRIES
MARITIME & SHIPPING	27 CONTAINER FEEDER SHIPPING SERVICES, CONNECTING TO 83 PORTS IN 34 COUNTRIES
	5 RO-RO DEEP SEA AND FEEDER SHIPPING SERVICES, CONNECTING TO 65 PORTS IN 25 COUNTRIES

ADPG Scale of Operations

50+ Countries

across 5 continents

LTM Q1 2026

PORTS

12.2m	Container Capacity (TEUs)
7.7m	Container Volumes (TEUs)
58.3m	General Cargo Volumes (Tons)
1.8m	Ro-Ro Volumes (Units)

ECONOMIC CITIES & FREE ZONES

74	Land Leased (sq km)
135K	Sdeira Group Staff Accommodation Bed Leased (Beds)
710K	Warehouses Leased (sqm)
25m	Gas Volumes (MMBTU)

MARITIME & SHIPPING

27	Container Feeder Services
59	Container Vessels
3.5m	Container Feeder Volumes (TEUs)
63	Bulk, Ro-Ro, & Multipurpose Vessels
109	Offshore & Subsea Vessels
81	Marine Services Vessels

LOGISTICS

4.9m	Polymer Volumes (Tons)
41K	Air Freight Volumes (Tons)
387K	Ocean Freight Volumes (TEUs)

4. Market Update

Ensuring continuity of cargo flows and converting uncertainty into opportunity

Global Market Trends Sharply Deteriorated in Q1 2026

The Hormuz crisis has triggered a reset - global trade volumes are under pressure, ports congestion is surging, and rate discipline is breaking down across key corridors

Overview of key global market trends

Trend	Direction	Momentum	Confidence	vs last Quarter
Global trade volumes	Declining	High	High	↓
Container freight rates	Increasing	Medium	Medium	↑
Port Congestion (global)	Improving	Medium	High	↓
Carrier capacity discipline	Weakening	Medium	Medium	↓
Infrastructure financing	Declining	High	Medium	↓
Geopolitical Risks	Escalating	Critical	High	↑↑

Note - Above table highlights movement, not absolute levels

Key Insights

- **Global trade volumes are declining under five simultaneous pressures**
  Post-frontloading correction, US tariff suppression, Hormuz-driven cost inflation, global GDP slowdown, and Gulf lane disruption
- **Port congestion is improving globally**
  The Clarksons Port Congestion Index trended down through Q1 2026 - the Gulf vessel backlog is a Hormuz crisis event, not a structural congestion trend
- **Geopolitical risk now overrides all other indicators**
  The Hormuz closure is among one of the largest maritime supply disruptions in recorded history and cannot be managed within a normal market framework

The Hormuz crisis has ended the Q4 2025 narrative - trade is contracting, carrier discipline is fracturing, and geopolitical risk has become the sole overriding market variable

Hormuz Crisis – When the Usual Path Faces Pressure, the Answer is to Build a New One

AD Ports Group has put in place a network of alternative multimodal trade corridors to maintain uninterrupted cargo movement and supply chains

AD Ports Group is leveraging its diversified logistics capabilities to ensure continuity of trade flows

- Access to alternative sea, land, rail, and air gateways
- Flexible routing based on capacity, cargo type, and urgency
- End-to-end visibility via Trade Enabler platform
- Centralised 24/7 operational coordination
- Bonded multimodal corridors ensuring smooth cargo flow

Alternative Trade Corridor - Shipping Connectivity

Dedicated fleet of 24 container vessels and 5 bulk vessels

India-Pakistan Trade Network

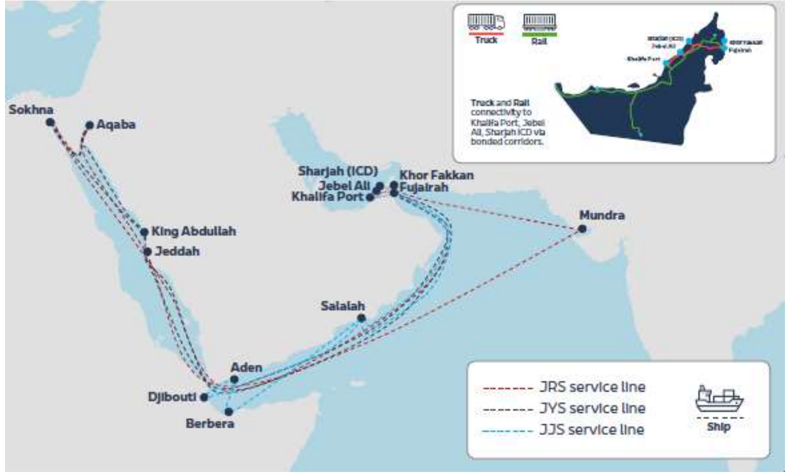
- ✓ Multimodal routing via the UAE East Coast ports of Fujairah and Khor Fakkan
- ✓ Feeder connectivity to India & Pakistan with flexible routing based on vessel schedules and cargo requirements
- ✓ Seamless integration with mainline shipping networks

Upper Gulf Trade Network

- ✓ Direct sea and land connectivity from Khalifa Port
- ✓ High-frequency regional feeder routes
- ✓ Seamless integration with mainline shipping networks

Red Sea Trade Network

- ✓ Sea connectivity from Khalifa Port to Dammam
- ✓ Land bridge access to Jeddah / King Abdullah Port
- ✓ Seamless integration with mainline shipping networks



Alternative Trade Corridor - Land Bridge and Air Cargo Solutions

Land, rail, air, integrated logistics and storage solutions complement supply chain resilience

Land Bridge Solutions

- ✓ 800 trucks with trailers and four new daily rail services by Etihad Rail
- ✓ Road connectivity via Sohar and Salalah
- ✓ Multimodal integration with sea and land routes
- ✓ Access to UAE ports, KEZAD, and regional destinations

Air Cargo Solutions

- ✓ Through Etihad fleet, commercial networks, and dedicated direct charters
- ✓ Increased demand for air cargo concerning critical commodities - Food and pharma

Logistics and Warehousing Solutions

- ✓ Close to 1,000 reefer containers to establish cold chain capabilities for temperature sensitive cargo
- ✓ 188K m^2 of warehouse capacity for cargo storage across Abu Dhabi - KEZAD Al Ma'mourah, Mussafah, and Al Ain.

5. Projects and Transactions Update

Asset monetization and Ports portfolio expansion

Recycling Capital Through Asset Monetization

Actively managing the Group's asset portfolio across all business clusters to monetize non-core assets when opportune – AED 6.4bn transacted over the past six months (~29% of Market Cap)

1. KEZAD Abu Dhabi Land Sales

Fast-tracking KEZAD Abu Dhabi development

- Shifting from a pure land lease model to a sale and land lease model in KEZAD Abu Dhabi
- Completed 2 transactions so far, with Mira Developments (4.6 km^2 for AED 2.47bn) and Danube (1 km^2 for AED 840m)
- About 11 km^2 left within the 16 km^2 KEZAD Town Centre area which has been earmarked for sale
- Strengthens the Group's financial position
- Unlocks significant hidden value

Land Sales - AED 3.31 billion

2. KEZAD Abu Dhabi Warehouse Sales

Mixed ownership model for built-up assets

- Recycling capital invested in built-up assets to continue to strengthen complementary trade and logistics services around manufacturing and industrial projects in KEZAD Abu Dhabi
- Completed 3 transactions so far - 2 with Aldar (AED 570m and AED 650m) and 1 with Mair Group (AED 295m) – structures as sale with 50-year land lease
- Close to 500K m^2 of new warehouse capacity (+65% from 2025) is expected to come online in 2026, recycling capital from sold warehouses into new value-creative warehouse projects

Warehouses Sales - AED 1.52 billion

3. Non-Core Financial Holdings

Unlocking significant value from non-core financial investments

- The Group is not a financial investor and may consider monetizing its non-core financial holdings
- Sold 9.77% stake in NMDC for AED 1.6bn

Financial Holding Sales - AED 1.6 billion

Continued Focus on Infrastructure Assets in Q1 2026

Q2 2025

✓ KEZAD East Port Said Economic Zone in Egypt

50-year renewable usufruct agreement signed between AD Ports Group and Suez Canal Economic Zone to develop, finance and operate a 20 km^2 industrial and logistics park near Port Said, Egypt. Development of phase 1 expected to start by year end covering 2.8 km^2 with an investment of $120m over the next three years.

✓ Tbilisi Intermodal Hub

Tbilisi Intermodal Hub (60% held by ADPG) inaugurated and received its first shipment via rail link from an MSC ship docked at Georgia's Black Sea Port of Batumi. The intermodal logistics center connects the Caspian and Black seas through Georgia, forming a vital part of the Middle Corridor, the shortest trade route between Asia and Europe.

Q3 2025

✓ Dredging Work at KGTL and KGTML in Karachi, Pakistan

Signed a dredging agreement to expand container capacity and general cargo operations at KGTL and KGTML, respectively. Container handling capacity at KGTL will be increased from 750,000 TEUs to 1 million TEUs while general and bulk cargo capacity at KGTML will double from 60,000 to 120,000 tons upon completion of dredging works in Q1 2026.

✓ Digital Single Trade Window Solution in Angola

Development of a Single Trade Window solution for Angola's trade regulator ARCCLA, deepening the Group's presence in the country where it has already committed to investing USD 250 million through 2026 to redevelop and expand Noatum Ports Luanda Terminal.

Q4 2025

✓ LNG and LPG Terminals Hubs at Khalifa Port

Initial operations are expected to commence by mid-2028, with steady-state operations projected to be achieved by 2031 for the LNG terminal, and by 2033 for the LPG terminal.

✓ 3rd Partnership with CMA CGM in Syria

Acquisition of a 20% stake in the Latakia International Container Terminal (LICT) in Syria for AED 81m.

✓ Expansion of CMAT Khalifa Port Container Capacity

Expansion by 0.9m TEUs to 2.7m TEUs scheduled for completion in early 2028.

✓ Acquisition of 19.3% stake in Alexandria Container Co. (ALCN) in Egypt

Intention to launch a cash Mandatory Tender Offer (MTO) to acquire an additional stake in Egypt's ALCN, which would give AD Ports Group majority ownership and control.

✓ Logistics operations in Tajikistan and Pakistan

Established a 51%-owned JV with AVESTO Group in Tajikistan and Formed a 51%-owned JV with CEI Supply Chain in Pakistan.

Q1 2026

✓ 30-Year Concession for a Greenfield Dry Bulk Terminal at Port of Douala - Cameroon

AD Ports Group joined Africa Ports Development's (APD) 30-year concession to design, build and operate a new dry bulk terminal at the Port of Douala in the Republic of Cameroon – 51% effective economic interest.

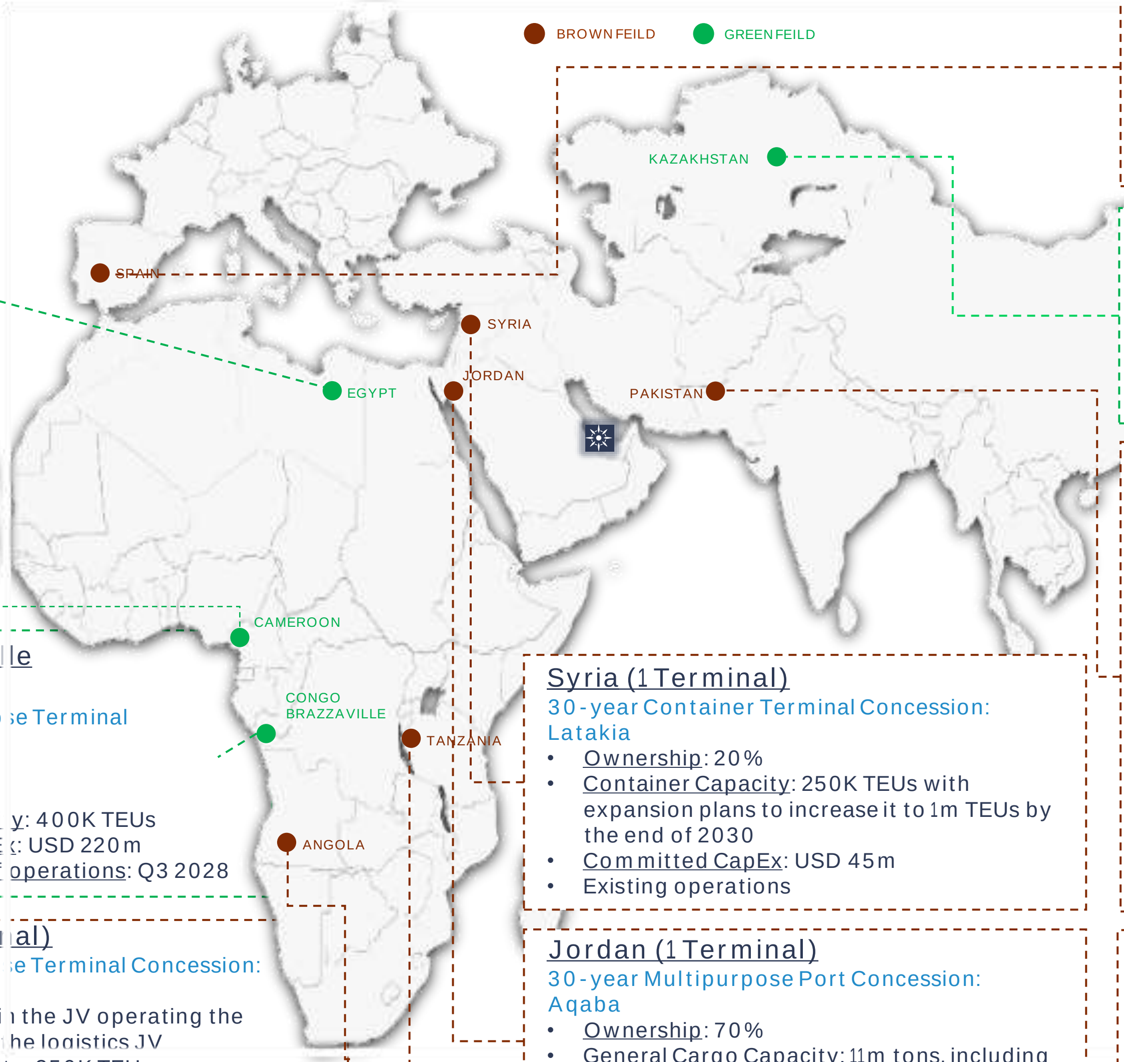
✓ 30-Year Concession for the Brownfield Multipurpose Port in Aqaba - Jordan

Signed a 30-year concession agreement with Aqaba Development Corporation (ADC) to operate the brownfield Aqaba Multipurpose Port, Jordan's only and exclusive general cargo and multipurpose seaport. The concession was secured through a JV, with AD Ports Group holding 70% ownership, and ADC 30%.

✓ Launch of Metal Park in Abu Dhabi

Launched the 450,000 m2 Metal Park, the world's first pay-as-you-grow metals ecosystem in Abu Dhabi.

Noatum Ports Geographic Footprint & Operations: 25 International Terminals



Egypt (4 Terminals)

30-year Multipurpose Port Concession: SAFAGA
- Ownership: 100%
- Container Capacity: 450K TEUs
- Dry Bulk and General Cargo Capacity: 5m tons
- Liquid Bulk Capacity: 1m tons
- RoRo Capacity: 50K CEUs
- Committed CapEx: USD 200m
- Expected start of operations: H2 2026

Management Contract Multipurpose - TCI: ADABIYA
- Ownership: 70%
- Container Capacity: 150K TEUs
- Dry Bulk and General Cargo Capacity: 3m tons
- Existing operations

Annual Renewal Licensing Regime: Alexandria Container & Cargo Handling Co. (ALCN)
- Ownership: 19.3%, ongoing MTO to increase ownership to at least 51%
- Container Capacity: 1.5m TEUs
- Existing operations

Cameroon (1 Terminal)

30-year Dry Bulk Terminal Concession: Douala
- Ownership: 51%
- Bulk Capacity:
- Committed CapEx: USD 87m
- Expected start of operations: Q1 2029

Congo Brazzaville (1 Terminal)

30-year Multipurpose Terminal Concession: POINTE NOIRE
- Ownership: 51%
- Container Capacity: 400K TEUs
- Committed CapEx: USD 220m
- Expected start of operations: Q3 2028

Angola (1 Terminal)

20-year Multipurpose Terminal Concession: LUANDA
- Ownership: 81% in the JV operating the terminal, 90% in the logistics JV
- Container Capacity: 350K TEUs
- Ro-Ro Capacity: 40K CEUs
- Committed CapEx: USD 250m
- Existing operations, with upgrades expected to be completed in Q2 2027

Spain (12 Terminals)

15 to 42-year concessions: 10 Multipurpose and 2 Ro-Ro dedicated Terminals
- Ownership: 100%
- Container Capacity: 900K TEUs
- Ro-Ro Capacity: 1.65m CEUs
- Existing operations

Kazakhstan (1 Terminal)

Management Contract: Sarzha Grain Terminal - Kuryk Port
- Ownership: 51%
- Grain Cargo Capacity: 570K Tons in Phase 1
- Committed CapEx: USD 30m over 2 Phases
- Phase 1 expected to be completed in Q2 2027

Pakistan (2 Terminals)

50-year Container Terminal Concession: KARACHI
- Ownership: 60%
- Container Capacity: 750K TEUs
- Utilization: 64% as of Q3 2025
- Committed CapEx: USD 220m
- Existing operations, expected completion of upgrades: Q3 2027

25-year Multipurpose Terminal Concession: KARACHI
- Ownership: 60%
- Dry Bulk & General Cargo Capacity: 14m tons
- Committed CapEx: USD 75m
- Existing operations, expected completion of first phase of upgrades: Q3 2027

Syria (1 Terminal)

30-year Container Terminal Concession: Latakia
- Ownership: 20%
- Container Capacity: 250K TEUs with expansion plans to increase it to 1m TEUs by the end of 2030
- Committed CapEx: USD 45m
- Existing operations

Jordan (1 Terminal)

30-year Multipurpose Port Concession: Aqaba
- Ownership: 70%
- General Cargo Capacity: 11m tons, including general cargo, Ro-Ro, grains, and livestock
- Committed CapEx: USD 13m
- Existing operations

Tanzania (1 Terminal)

30-year Container Terminal Concession: DAR ES SALAM
- Ownership: 30%
- Container Capacity: 1m TEUs
- Committed CapEx: >USD 20m
- Existing operations

Leveraging CEPAs When Expanding Internationally

Since 2022, a total of 33 CEPAs have been signed, with 15 in force as of Q1 2026

CEPAs with The Philippines, Nigeria, Sierra Leone, and Gabon were signed and CEPA with Vietnam came in force in Q1 2026

Strong Non-Oil Foreign Trade Growth Under CEPAs

Impact of four key CEPAs that have been implemented: India, Indonesia, Türkiye, and Cambodia

Country	Implementation Date of CEPA	2022 Non-Oil Trade Value	2023 Non-Oil Trade Value	2024 Non-Oil Trade Value	2025 Non-Oil Trade Value	Non-Oil Trade Target
India	01-May-22	$54.0 bn	$65.0 bn (+20% YoY)	$83.7 bn (+29% YoY)	$37.6 bn in H1-25 (+33% YoY)	Targeting $100 bn by 2030
Indonesia	01-Sep-23	$4.1 bn	$4.5 bn (+10% YoY)	$5.2 bn (+16% YoY)	$6.4 bn (+23% YoY)	Targeting $10 bn by 2028
Türkiye	01-Sep-23	$18.9 bn	$36.0 bn (+90% YoY)	$40.5 bn (+12.5% YoY)	$45.2 bn (+12% YoY)	Targeting $40 bn within 5 years
Cambodia	25-Jan-24	$0.41 bn	$0.45 bn (+10% YoY)	$0.50 bn (+11% YoY)	NA	Targeting $1 bn by 2030

EC & FZ - Key New Land Leases and Infrastructure Projects in Building Materials and Metal Industries

New projects will lead to AED 955 million worth of investments

Jindal SAW Group / Haldiram Group (India)
Building Materials-Construction

- 50-year land lease for a 83K sqm plant
- investment of AED 450m.
  Located in ICAD-KEZAD Mussafah, the new state-of-the-art manufacturing facility will significantly expand their existing 22K sqm facility

Jan-2026

Launch of Metal Park
Metals

- Mix of Production Hub, Storage Hub, and Business Centre constituting an integrated logistics infrastructure hub/ecosystem for the metal industry
- Investment of AED 430m.
  New pay-as-you-grow integrated industrial operating model enabling scalable growth for downstream metals manufacturers without heavy upfront capital investment

Jan-2026

Galadari Brothers Heavy Equipment (UAE)
Building Materials-Construction

- 50-year land lease for a 150K sqm plant
- Investment of AED 75m.
  The facility will establish operations for storage and distribution of heavy machinery and industrial equipment in the region

Feb-2026

6. Operational and Financial Performance

Q1 2026 was driven by the Maritime & Shipping and EC&FZ clusters amidst regional events

Q1 2026 Financial Performance at a Glance

Best quarterly profits on record

Q1 2026

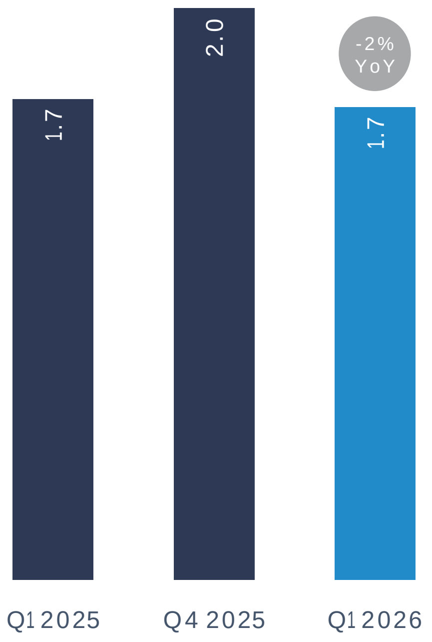
Revenue (AED)	EBITDA (AED)	Total Net Profit (AED)
5.75 bn	1.52 bn	653 m
+25% YoY	+33% YoY	+41% YoY

Ports Cluster Operational KPIs

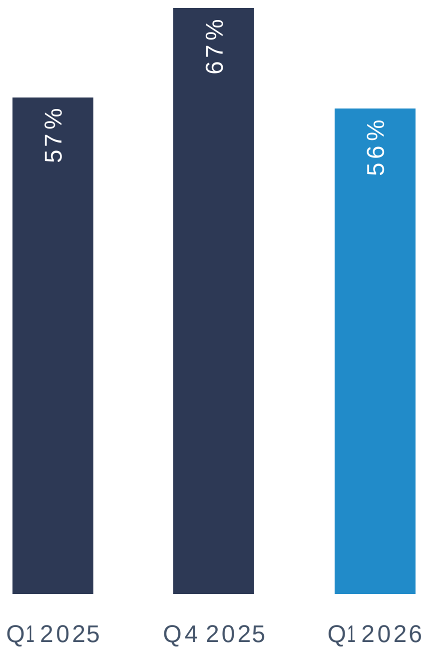
Ports volumes in Abu Dhabi impacted by regional events

General Cargo (m Tons)

Containers (m TEUs)



Container Capacity Utilisation Rate (%)



Q1 2026 Operational Highlights

General Cargo Volumes: -8% YoY

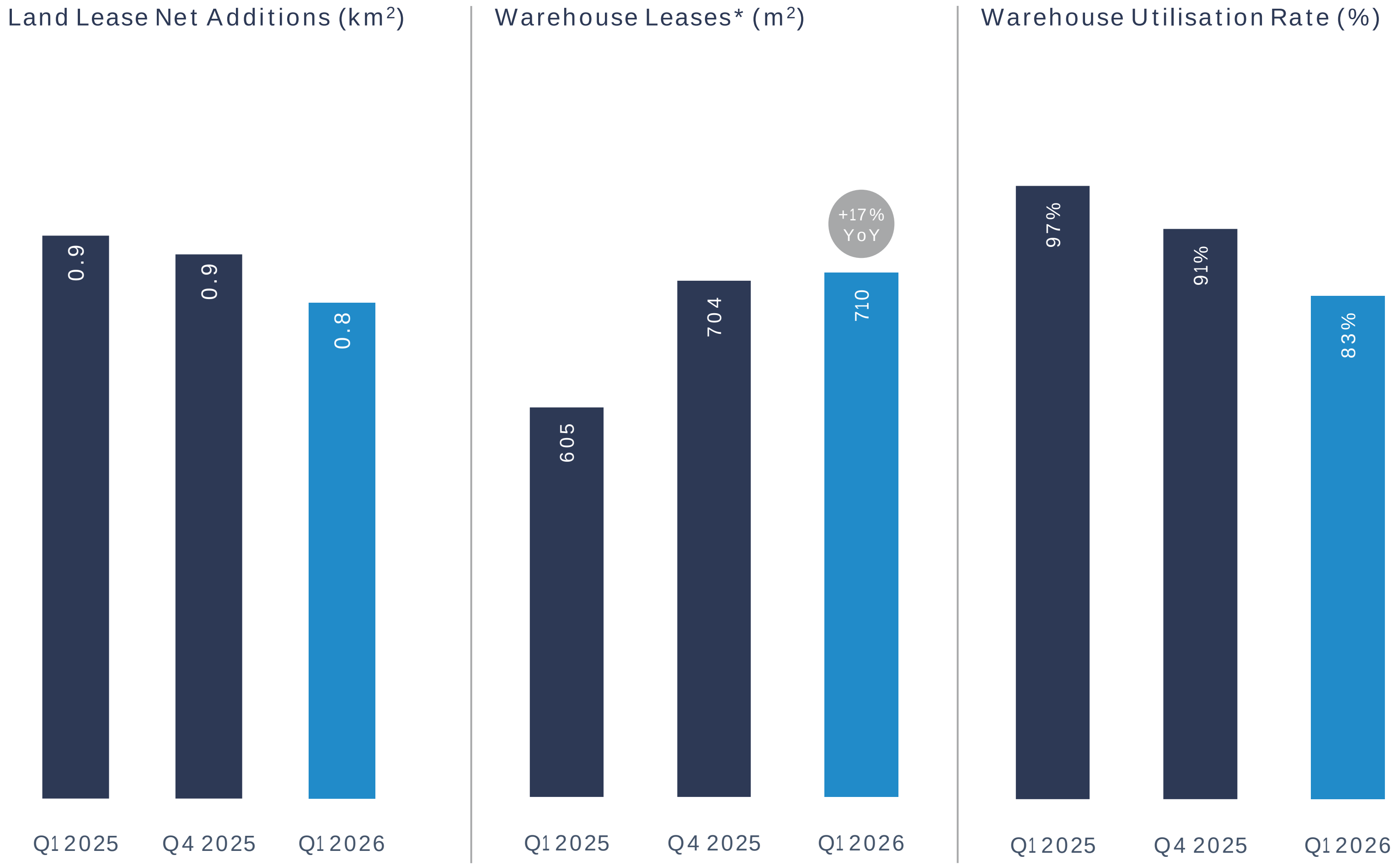
- UAE volumes declined 23% YoY due to the regional events.
- Noatum Ports' international operations in Egypt, Pakistan, Spain, and Angola (44% of total quarterly volumes) largely mitigated the negative performance in the UAE with 21% YoY growth.

Container Volumes: -2% YoY

- Groupwide annual container terminal capacity stood at 12.2m TEUs as of Q1 2026, of which Khalifa Port accounted for 9.6m TEUs. Total container throughput reached 1.7m TEUs for the quarter, 2% down YoY, with the 5% decline in the UAE largely offset by strong growth internationally (+17% YoY).
- Overall container capacity utilisation reached 56% in Q1 2026, relatively stable from the same period a year earlier, with the UAE standing at 54% (57% at Khalifa Port), and international container operations at 65%.
- Transshipment/O&D volume mix in the UAE stood at 62%/38% in Q1 2026, largely unchanged.

EC & FZ Cluster Operational KPIs

Continued land leases growth trajectory; Increased warehouse capacity despite sale transaction to Mair Group



* Includes built-to-suit (BTS) assets

Q1 2026 Operational Highlights

Land Leases (Net): +0.8 km^2

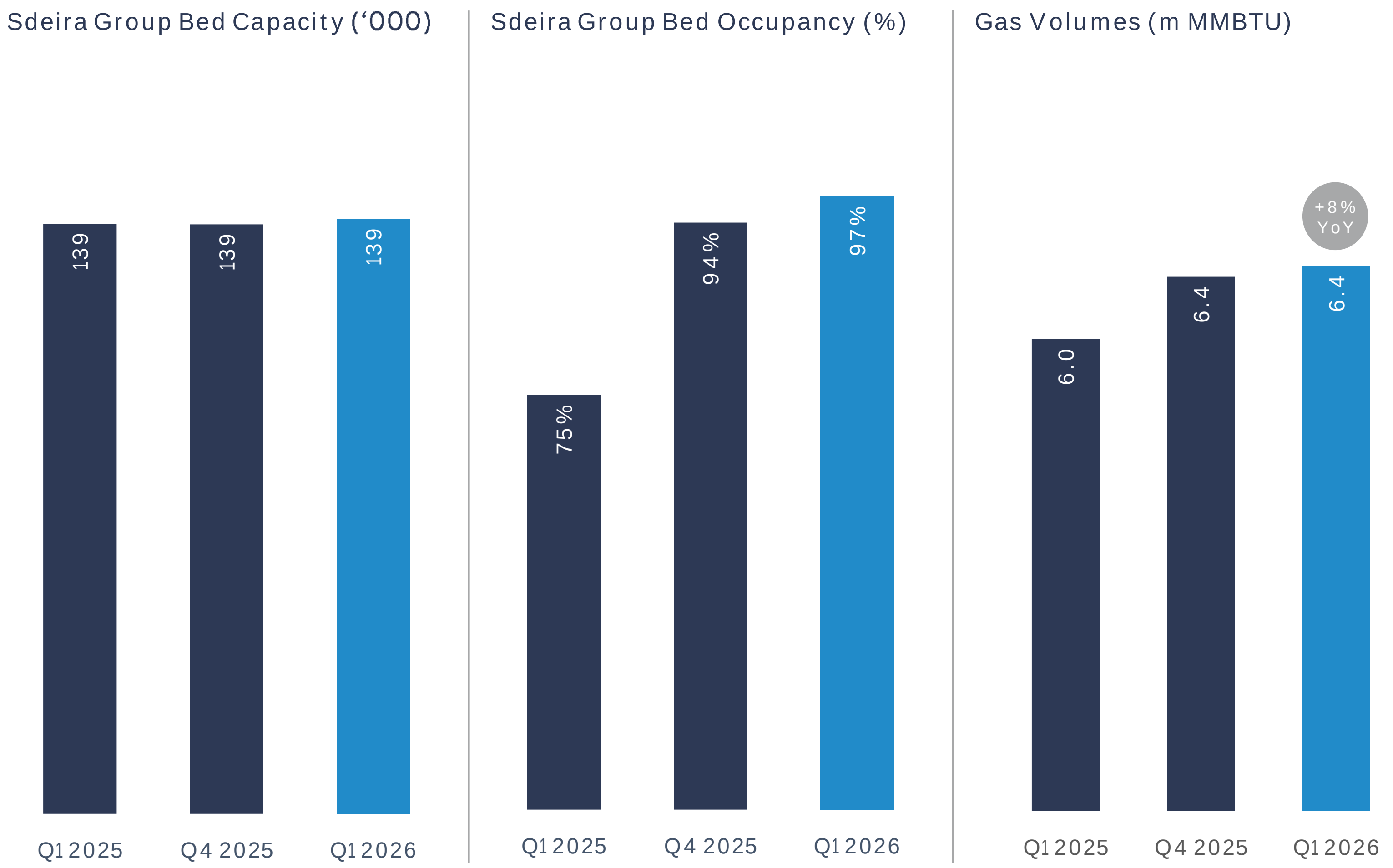
- 2 new key 50-year land leases signed during the quarter in the building materials industry.
- Industrial and manufacturing projects account for ~66% of overall land leases.
- Specialized industry hubs like the Metal Park, Agtech Park, Food Hub, and Auto Hub are progressing well, on track to come online in phases in 2026-27.
- Annual guidance remains to sign 3.5-4.0 km^2 of new land leases (net) going forward.

Warehouse Leases: +17% YoY

- Warehouse utilisation stood at 83% as of Q1 2026 on higher capacity YoY and QoQ despite the divestment of the warehouses to Mair Group.
- Close to 500K m^2 of new warehouse capacity (+65% from 2025) is expected to come online in 2026.

EC&FZ Cluster Operational KPIs (Cont’d)

Sdeira Group bed occupancy at new highs; Steady gas volumes growth



Q1 2026 Operational Highlights

Sdeira Group Staff Accommodation Bed Leases: +29% YoY

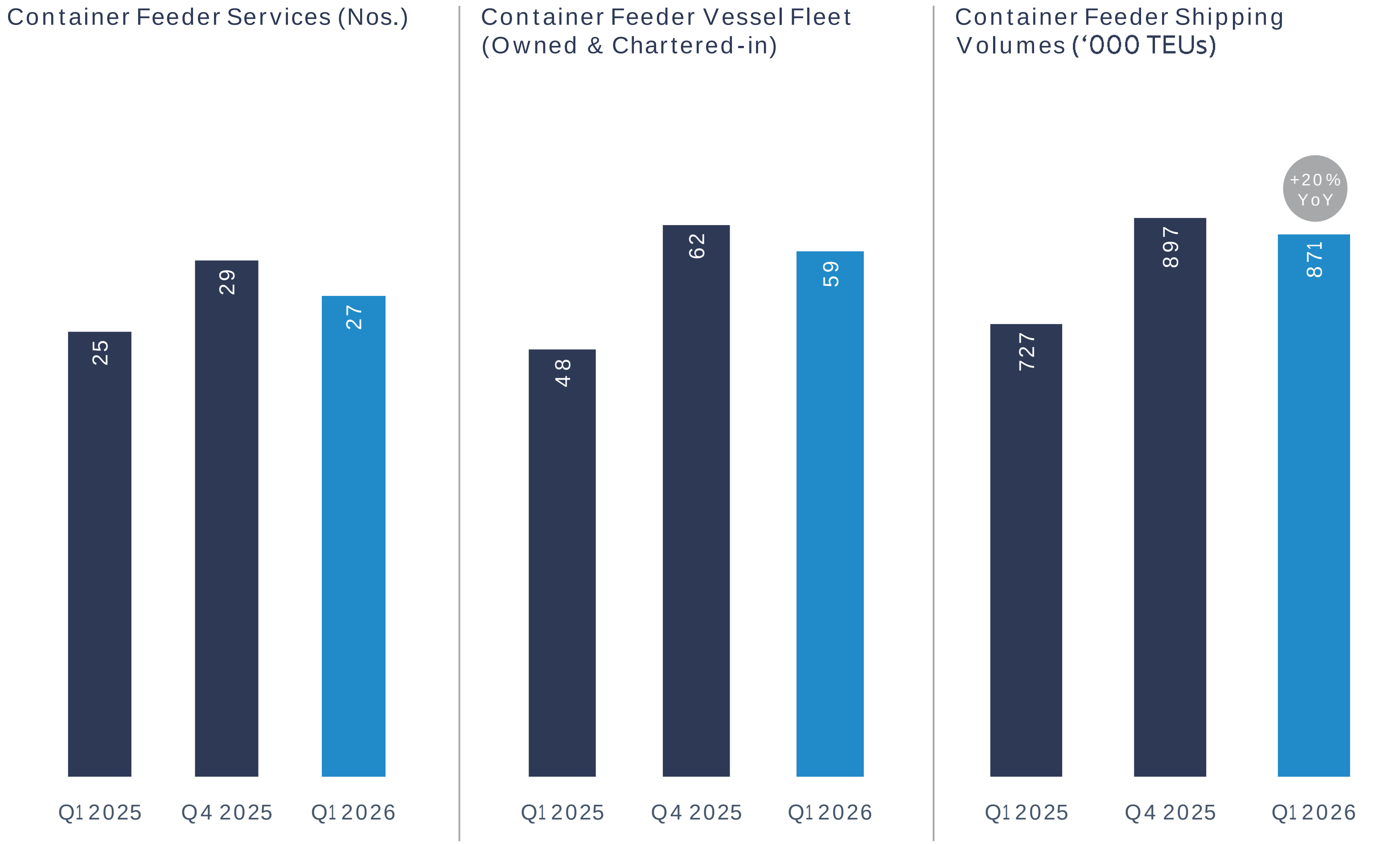
- Sdeira Group bed occupancy reached an all-time high of 97% in Q1 2026, improving YoY and QoQ. Total bed capacity remained largely unchanged at 139K beds.

Gas Volumes: +8% YoY

- Gas network at KEZAD stood at 106 km as of Q1 2026 with continued steady demand growth.

Maritime & Shipping Cluster Operational KPIs

Container feeder shipping volume growth primarily driven by capacity increase



Q1 2026 Operational Highlights

Container Feeder Shipping Services: 27

- Connecting to 83 ports across 34 countries.
- 63% of Q1 2026 container feeder shipping volumes came from the Gulf/Indian Subcontinent (34%) and Red Sea (29%) regions.

Container Feeder Shipping Vessel Fleet : 59

- 50 container vessels on service in Q1 2026 (vs. 43 in Q1 2025 and 57 vessels in Q4 2025) with 270 voyages completed during the first quarter of the year (+35% YoY).
- Container feeder shipping vessel fleet nominal capacity stood at 160K TEUs as of Q1 2026 (+20% YoY).
- 40 owned container vessels, with the acquisition of 5 vessels since Q1 2025. Actively managing the chartered vessel fleet based on demand and market dynamics.

Container Feeder Shipping Volumes: 871K TEUs, +20% YoY

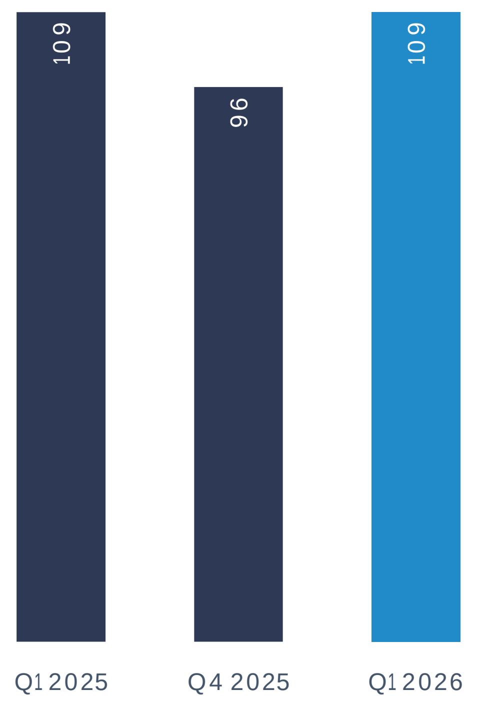
- Gulf/ISC, Red Sea, Africa and ad-hoc services were the key geographies driving growth in Q1 2026.

Maritime & Shipping Cluster Operational KPIs (Cont'd)

Non-containerized shipping capacity driven by dry bulk, tankers, and Ro-Ro vessels

Dry & Liquid Bulk, Ro-Ro, and Multipurpose Vessel Fleet (Owned & Chartered-in)

Offshore & Subsea Fleet (Owned & Chartered-in)



Q1 2026 Operational Highlights

Balanced Synergistic Portfolio of Maritime Businesses

- Total vessel fleet of 316 as of Q1 2026 vs. 274 in Q1 2025.
- UGR was a key growth driver in Q1 2026 - 167K CEUs (Car Equivalent Units) and 319K CBM (Cubic Meters) of High & Heavy cargo were transported during the three-month period, representing 97% and 47% of the entire 2025 volume performance, respectively.
- No notable changes in the offshore & subsea business.

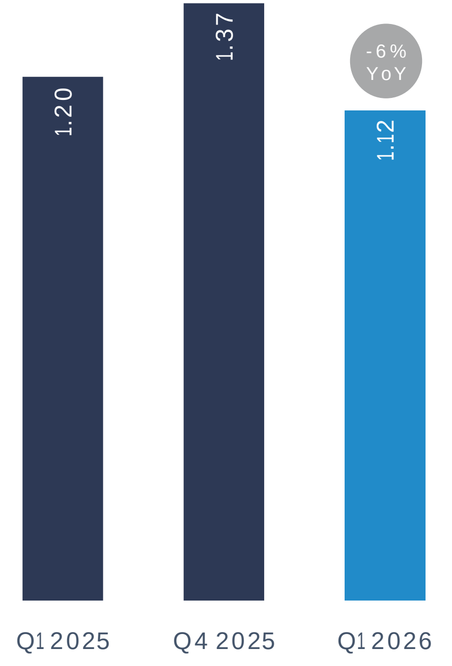
Marine Services

- 81 vessels as of Q1 2026 (vs. 74 in Q1 2025).
- Growth in drydocking services was the key operational driver of the Marine Services business segment.

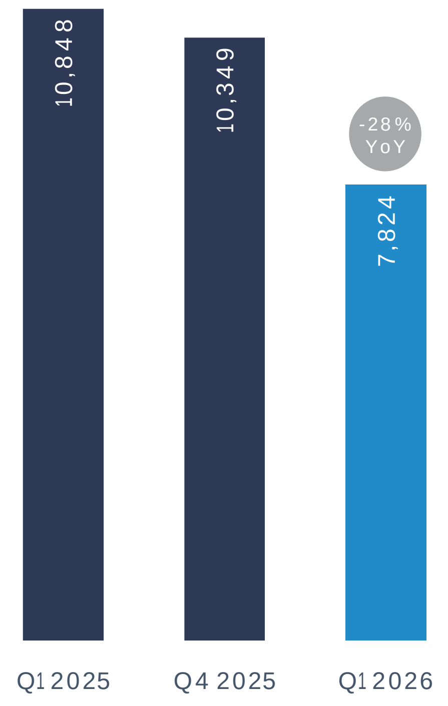
Logistics Cluster Operational KPIs

Gradual improvement is expected in the coming quarters

Polymer Volumes (m tons)



Air Freight Volumes (tons)



Ocean Freight Volumes (‘000 TEUs)

Q1 2026 Operational Highlights

Polymer Volumes: -6% YoY

- Polymer volumes declined in Q1 2026 due to the regional events.

Air Freight Volumes: -28% YoY

- Impacted by the loss of a large Asian customer.

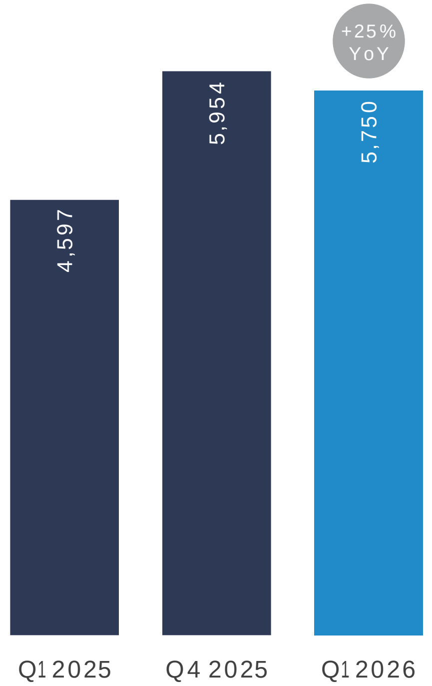
Ocean Freight Volumes: +2 YoY

- Stable despite challenging market conditions, supported by geographic expansion and widening customer base.

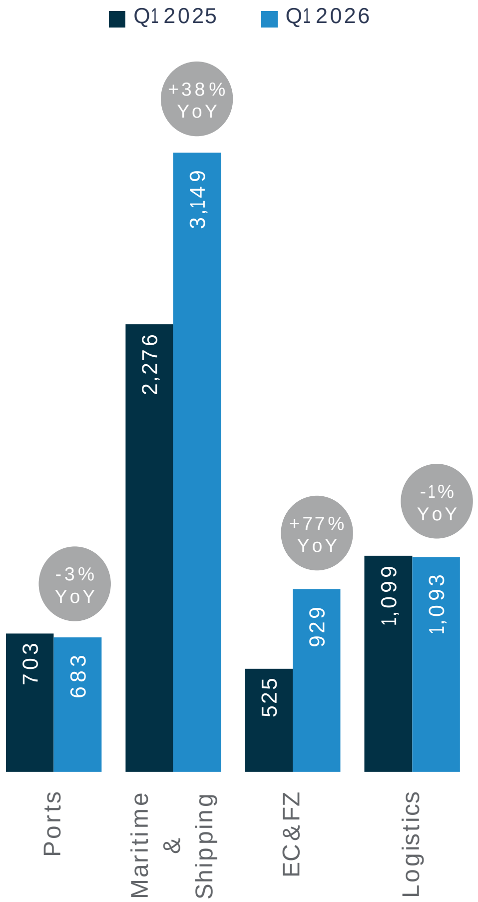
Revenue

Maritime & Shipping and EC&FZ Clusters were top-line growth drivers

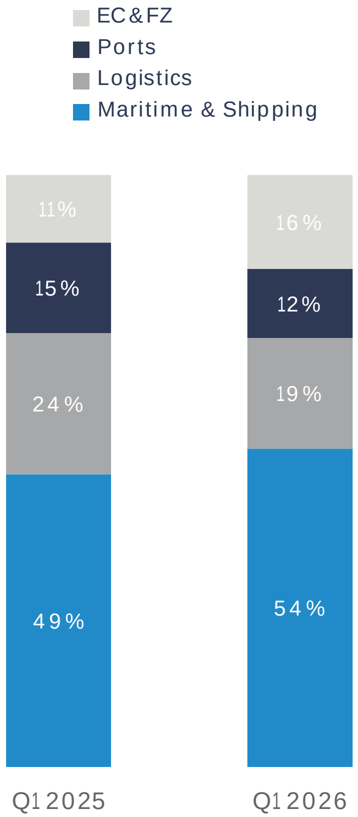
Revenue Performance
(AED m)



Revenue Performance by Cluster
(AED m)



Revenue Contribution by Cluster*
(%)



* Excluding contribution from the Corporate Segment (including Digital) and Group eliminations

AD PORTS GROUP

Q1 2026 Financial Highlights

Maritime & Shipping Cluster: +38% YoY to AED 3,149m

- Driven by Drydocking & Shipbuilding (+60% YoY), Shipping (+44% YoY), and the contribution from Automotive, which includes UGR, the dedicated Ro-Ro terminals, and Sesé Auto Log. from Q3 2025 onwards.
- Container shipping contributed to approximately 25% of the cluster's topline in Q1 2026.

EC&FZ Cluster: +77% YoY to AED 929m

- Boosted by the sale of warehouses to Mair Group for AED 295m. Despite the warehouse sale transaction, warehouse revenues were the fastest growing business segment in Q1 2026 (+31% YoY) whilst revenues from the Sdeira Group staff accommodation business grew 27% YoY, Utilities revenues increased 24% YoY, and Land Leases revenues continued their steady growth of 3% YoY.

Ports Cluster: -3% YoY to AED 683m

- Performance of ports located in Abu Dhabi was impacted by the regional situation. Key Q1 2026 revenue drivers were international container operations (+35% YoY), bulk and general cargo operations (+14% YoY), and other concession fees generated in the UAE (+21% YoY).

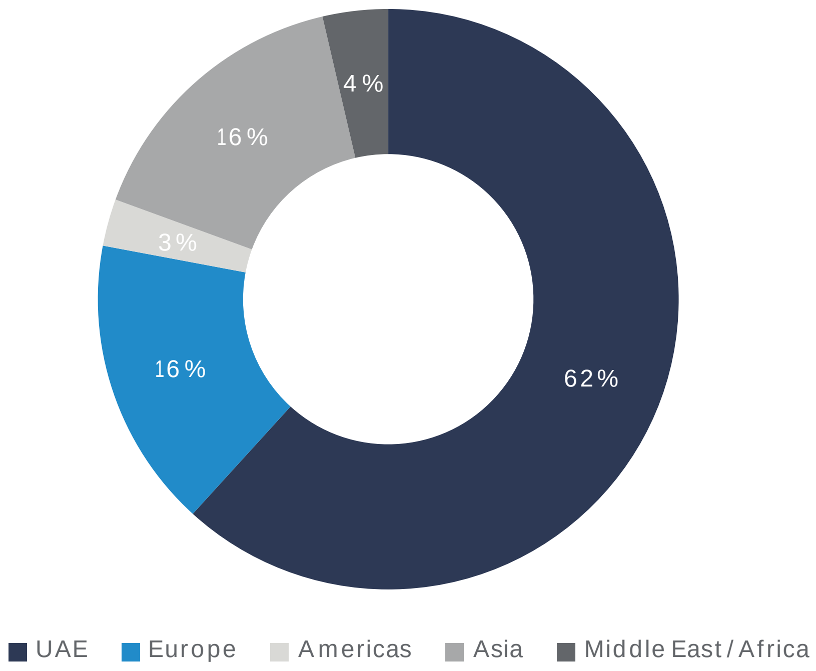
Logistics Cluster: -1% YoY to AED 1,093m

- Revenue growth from Project Logistics (+24% YoY) and Warehouses (+15% YoY) was offset by the freight business performance.

Revenue (Cont'd)

Geographic diversification is paying off

Revenue Contribution by Geography in Q1 2026 (%)



Q1 2026 Financial Highlights

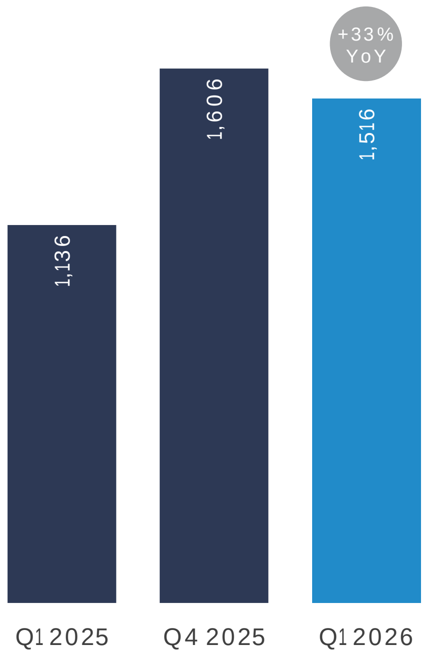
Revenue Contribution by Geography

- Revenue from International operations (38% of Q1 2026) primarily came from Spain, Pakistan, and Egypt - 68% if all shipping is considered as a non-UAE business (currently split by office control).
- Geographic diversification is one of the ways AD Ports Group has been mitigating the impact of regional events.

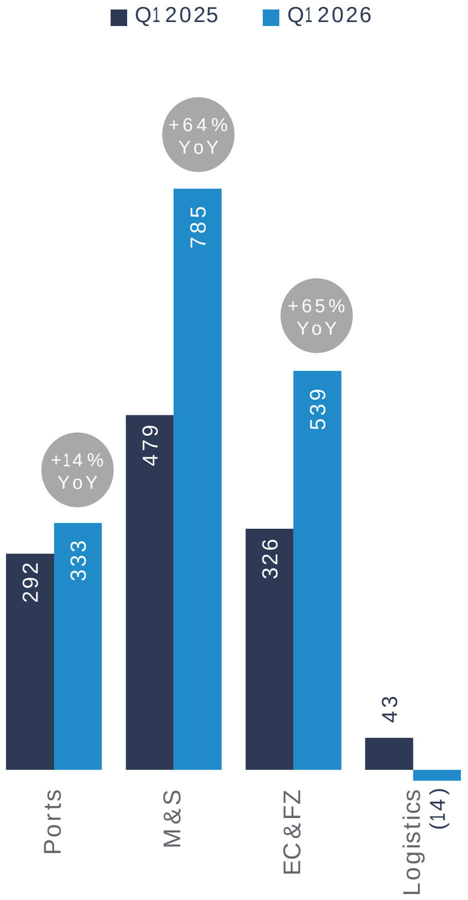
EBITDA

Strong growth overall with higher profitability in the Maritime & Shipping and Ports Clusters

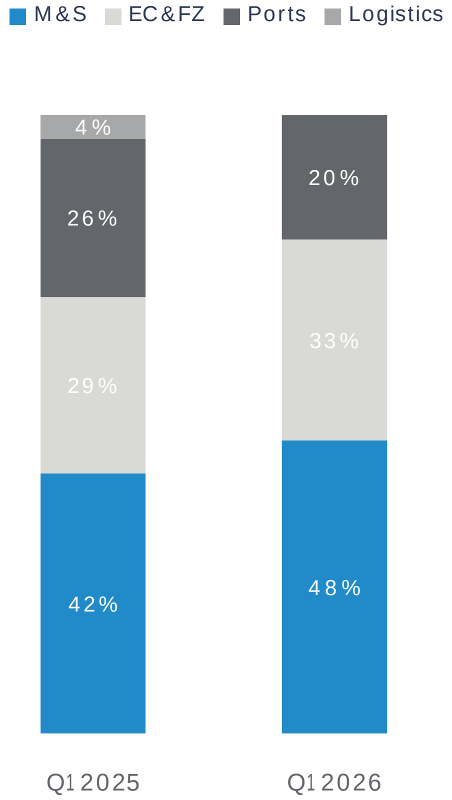
EBITDA Performance
(AED m)



EBITDA Performance by Cluster
(AED m)



EBITDA Contribution by Cluster*
(%)



*Excluding contribution coming from the Corporate Segment (including Digital), Group eliminations, and loss-making Logistics Cluster (-1%)

Q1 2026 Financial Highlights

Maritime & Shipping Cluster: +64% YoY to AED 785m

- Driven by the combination of the Cluster revenue growth and higher profitability in the Shipping segment.

EC&FZ Cluster: +65% YoY to AED 539m

- Driven by the sale of warehouses, higher utilization rate of staff accommodation beds, and fast-growing warehouse leases.

Ports Cluster: +14% YoY to AED 333m

- Driven by the significant improvement in the Cluster profitability YoY.

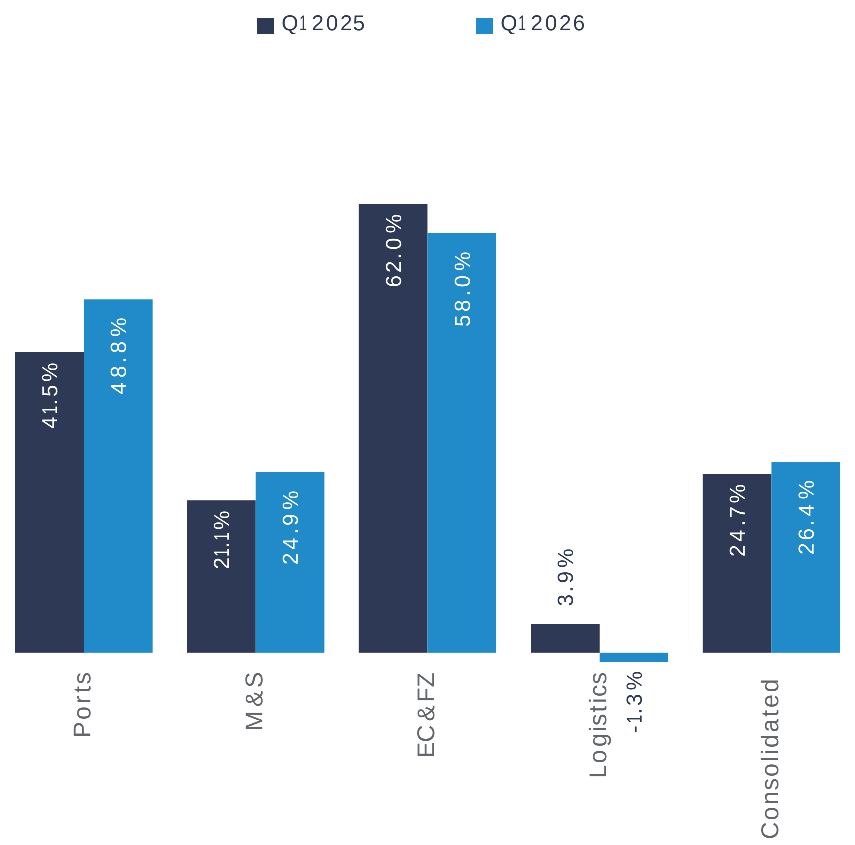
Logistics Cluster: Loss of AED 14m

- Impacted by one-off costs, the revision of a couple of contracts and rising operational costs (including start-up costs).

EBITDA (Cont'd)

EBITDA Margin guidance of 25-30% maintained in the medium-term

EBITDA Margin by Cluster (%)



Q1 2026 Financial Highlights

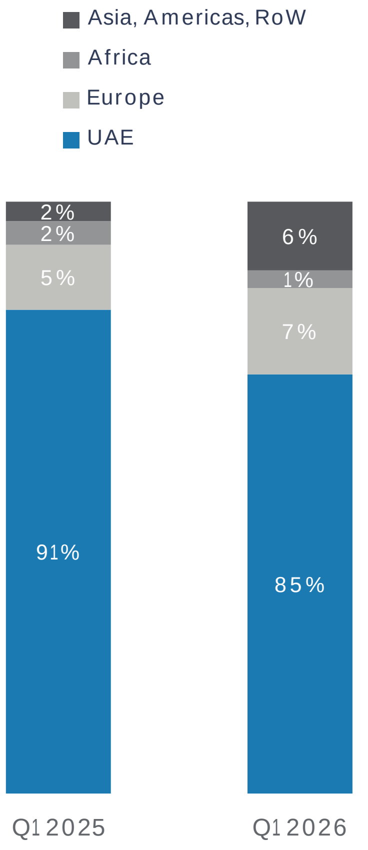
EBITDA margin improved to 26.4% in Q1 2026

- Double-digit EBITDA growth and margin expansion in the Ports and Maritime & Shipping Clusters.
- EC&FZ EBITDA margin of 60.3% excluding the warehouses sale transaction to Mair Group.
- Increased logistics activity in the Middle East due to the regional situation, and more supportive freight rates from March onwards, should translate into improved results for the Logistics business in the coming quarters.
- EBITDA margin in the near term will be depending on the revenue mix, margin profile of the Clusters, and international operations.
- AD Ports Group's overall portfolio aims to balance complementary, synergistic businesses, with a target of more than 60% of equity weighted EBITDA coming from its infrastructure business of Ports and EC&FZ.

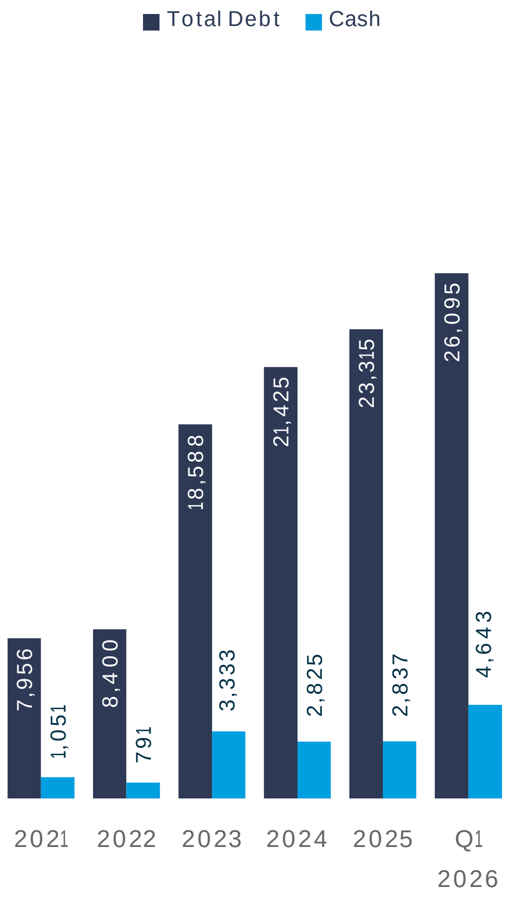
Balance Sheet

Improved balance sheet in Q1 2026 - Net Leverage target of 3.5x in the medium term

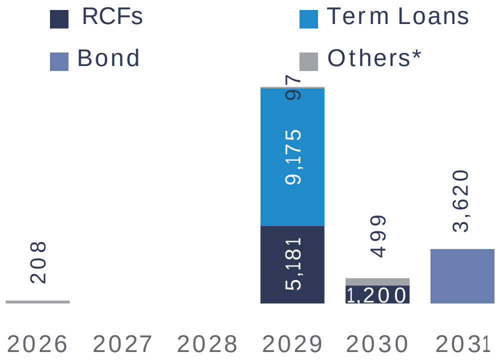
Assets by Geography (%)



Historical Total Debt[1] & Cash Positions (AED m)

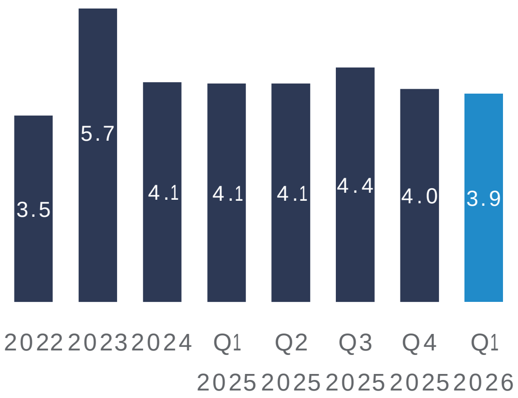


Total Debt Maturity Profile (AED m)



** Others include bank facilities mainly related to Sdeira Group, Transmar, and Noatum.

Historical Net Leverage[2] (x)



Notes: (1) Total debt includes bank borrowings, bonds, lease liabilities and payables to the project companies
(2) Net leverage is calculated as total debt less cash and bank balances divided by LTM EBITDA

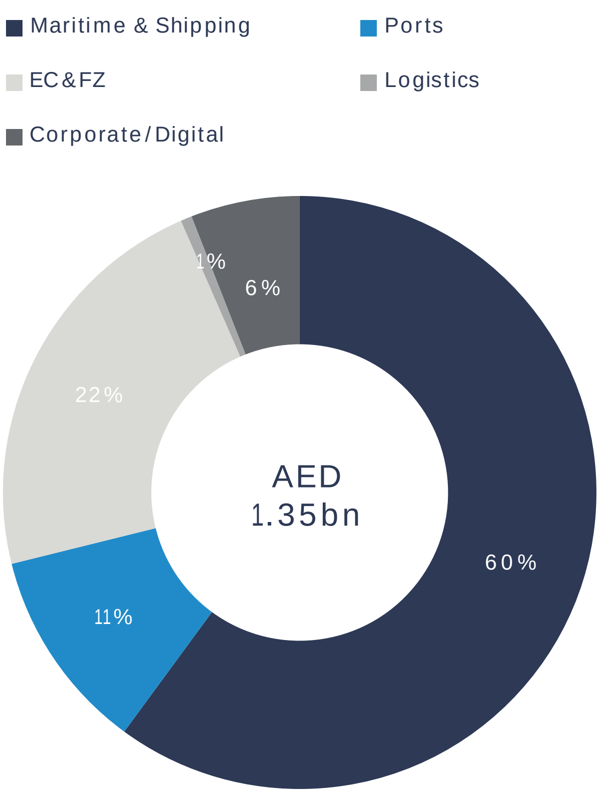
Q1 2026 Financial Highlights

- The Group's liquidity position remained strong as of Q1 2026 with a cash & equivalents of AED 4.6bn and AED 2.8bn of undrawn bank facilities.
- Net Debt/EBITDA (Net Leverage) continued to improve, reaching 3.9x in Q1 2026 vs. 4.1x in Q1 2025 and 4.0x in Q4 2025.
- Maintaining Net Leverage target of 3.5x in the medium term.
- The strategy is to utilize bonds as the predominant long-term funding vehicle with ST bank borrowings serving as a liquidity backstop.
- No changes in the credit rating: 'AA-' by Fitch Ratings and 'A1' by Moody's Ratings, both with stable outlook.

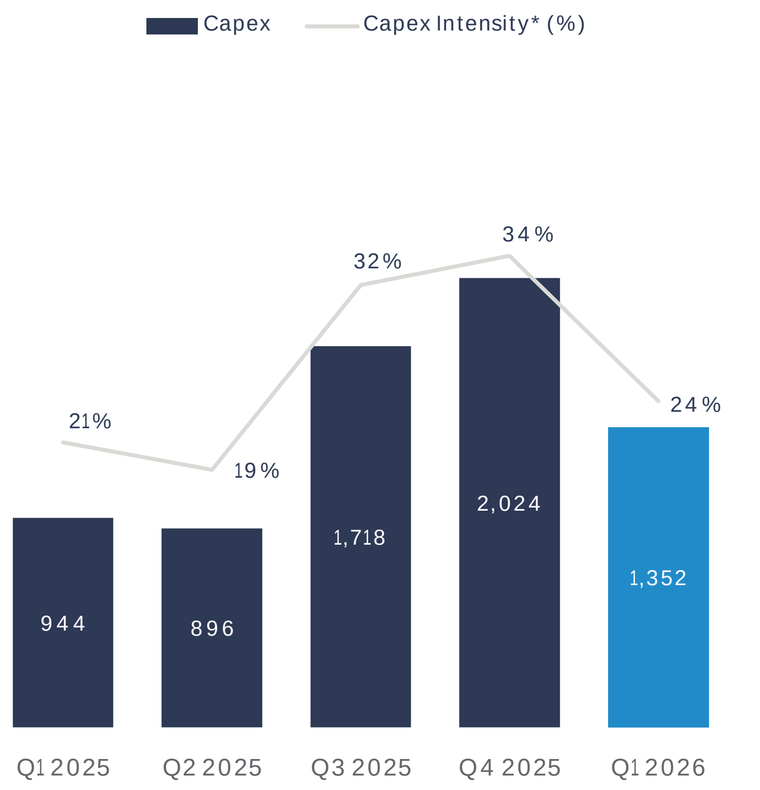
Maintaining Organic CapEx Guidance of AED 4.5-5bn Annually in FY26-27

Focus is on long-term Ports and EC&FZ infrastructure investments

Q1 2026 CapEx Distribution by Cluster (%)



Historical CapEx Spending and CapEx Intensity (AED m)



* Capex intensity is defined as Capex amount spent divided by Revenue generated over the same period

Q1 2026 Financial Highlights

Majority of quarterly CapEx went into Maritime & Shipping and EC&FZ assets

- Quarterly CapEx of AED 1.35bn, with the majority of the investments going into the Maritime & Shipping cluster, and more specifically in Ro-Ro, tanker, container, and offshore vessels.
- More than 75% of 2026-30 CapEx will be invested in infrastructure assets (Ports and EC&FZ).

Maintaining organic CapEx guidance of AED 4.5-5bn annually in FY26-27

Ports

- Greenfield and upgrade of brownfield ports and terminals - LNG & LPG Terminals in Khalifa Port (UAE), CMATK and CSP container capacity expansion in Khalifa Port (UAE), Safaga Port (Egypt), Pointe Noire Terminal (Republic of the Congo), KGTL & KGTML in Karachi (Pakistan), Luanda Terminal (Angola), Sarzha Terminal at Kuryk Port (Kazakhstan), Aqaba MPP Terminal (Jordan), Douala Terminal (Cameroun).

EC & FZ

- Warehouses, specialized industrial clusters (Metal Park / Food Hub / Auto Hub), and infrastructure for land in the UAE and Egypt.

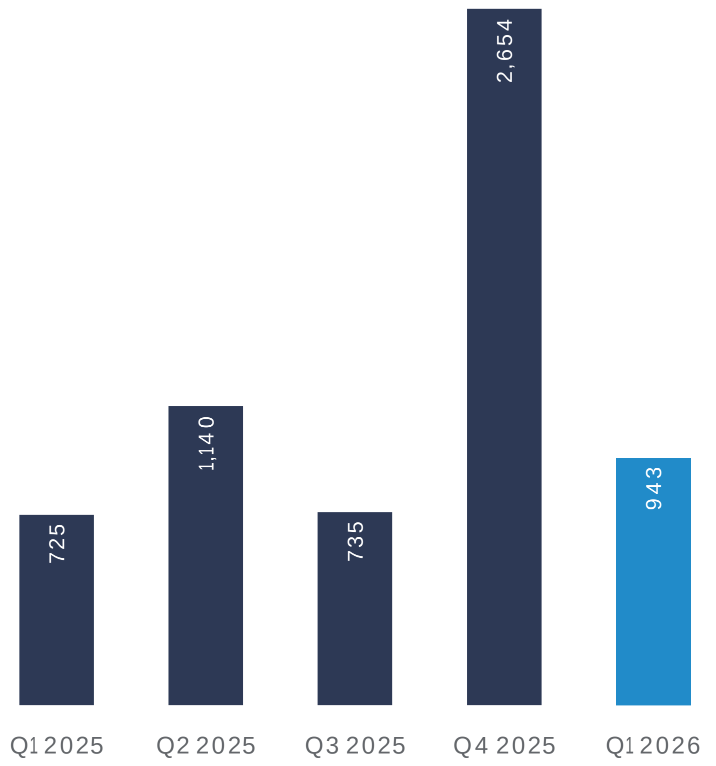
Maritime & Shipping

- Drydocking maintenance and repairs and opportunistic acquisitions of vessels.

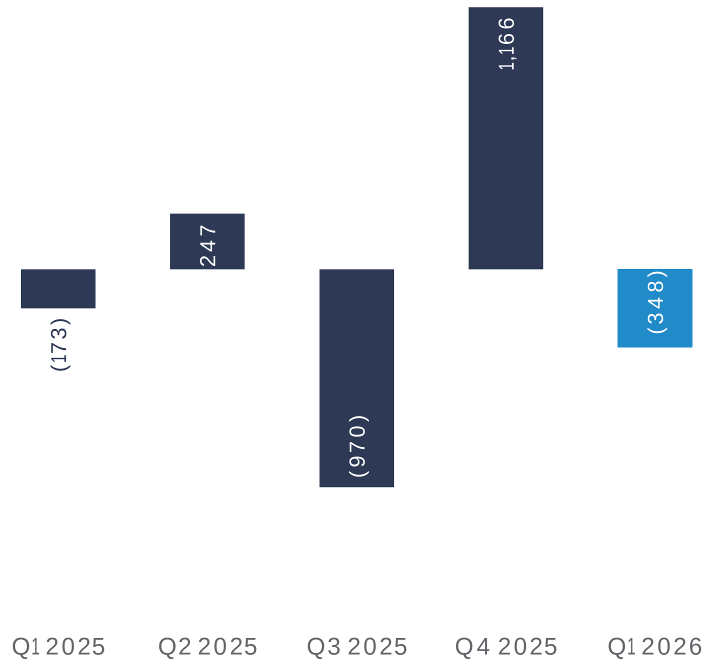
Cash Flow

Maintaining annual FCFF positive guidance

Operating Cash Flow Performance - OCF
(AED m)



Free Cash Flow to the Firm Performance - FCFF
(AED m)



Q1 2026 Financial Highlights

- Double-digit growth in core operations and asset monetization program to continue to support Operating Cash Flow (OCF) performance going forward.
- Cash conversion stood at 62% in Q1 2026 (Q1 and Q3 relatively lower quarters due to bonus and tax).
- Although the Group generated slightly negative Free Cash Flow to the Firm (FCFF) of AED 348m in the first quarter of the year, it maintains annual guidance of positive FCFF going forward, subject to the evolving regional situation.

7. Outlook / Guidance

Strong medium-term growth outlook despite turbulent macro environment and geopolitical tensions

Maintaining Medium-Term Guidance

Reaffirming guidance in spite of recent regional tensions

		Q1 2026 Performance	2025-30 Guidance
• Driven by all four core clusters	Growth - Revenue 5Y CAGR	AED 5.75 bn +25%	>10%
• Based on existing operations and approved/announced projects and acquisitions at the end of 2025	Growth - EBITDA 5Y CAGR	AED 1.52 bn +33%	10-15%
• Driven by EBITDA performance together with operating leverage from capacity ramp-up/utilization as well as deleveraging	Growth - PBT 5Y CAGR	AED 729m +42%	>15%
• Ports and EC&FZ to support overall margins while Maritime & Shipping and Logistics Clusters yield lower margins	Profitability - EBITDA Margin	26.4%	25-30%
		Q1 2026 Performance	**FY 2026-27**
• Main recipients by order of quantum: Ports, EC&FZ, and Maritime & Shipping • More than 75% of 2026-30 CapEx will be invested in infrastructure assets (Ports and EC&FZ)	CapEx - Organic	AED 1.35 bn*	AED 4.5-5bn p.a.

*Temporary spike in Maritime & Shipping CapEx due to the opportunistic acquisitions of vessels to fulfil existing contracts and agreements and capitalizing on favourable market conditions.

8. Appendices

Clusters Deep Dive

PORTS

UAE

ABU DHABI PORTS

- Abu Dhabi: 3 ContainerTerminals (JVs with MSC, COSCO & CMA CGM) and 1 Ro-Ro Terminal (ATK) at Khalifa Port
- Fujairah: 1 Container Terminal

REGIONAL

CRUISE CO

- Abu Dhabi : 2 Cruise Terminals - Sir Bani Yas Cruise Terminal and Abu Dhabi Cruise Terminal
- Jordan: Aqaba Cruise Terminal
- Egypt: 3 Cruise Terminals - Safaga, Hurghada, and Sharm El Sheikh

INTERNATIONAL

noatum ports

- Spain - 10 Multipurpose Terminals
- Angola - Luanda Multipurpose Terminal
- Pakistan - Karachi: KGTL Container Terminal & KGTML Bulk & General Cargo Terminal
- Congo Brazzaville - Pointe Noire Multipurpose Terminal
- Egypt - Safaga Multipurpose Port, TCI – Adabiya Multipurpose Port, and ALCN’s two container terminals in Alexandria Dekheila ports
- Tanzania - Dar es Salaam Container Terminal
- Kazakhstan - Kuryk Port Sarzha Grain Terminal
- Syria - Latakia Container Terminal
- Cameroon - Douala Dry Bulk Terminal
- Jordan – Aqaba Multipurpose Terminal

Ports Cluster

Landlord business model with commercially-backed expansion in Abu Dhabi; International expansion under way

Main Business Operations

38 Terminals (31 Operational)

UAE - 10 ports and 9 terminals

- 3 Container Terminals at Khalifa Port in Abu Dhabi: JVs with MSC (51/49) - ADT, COSCO (10/90) - CSP, and CMA CGM (30/70) - CMAT. 30-35 years concession agreements, with fixed/variable concession fees and volume commitments
- 1 Container Terminal in Fujairah
- 2 General Cargo & Bulk Terminals, 1 Ro-Ro Terminal, and 2 Cruise Terminals in Abu Dhabi

Jordan - Aqaba Cruise Terminal

Egypt - Adabiya, TCI multipurpose port, and 19% stake in ALCN (2 container terminals in Alexandria/Dekheila ports)

Pakistan - Karachi, KGTL & KGTML

Spain, Noatum Terminals - 10 multipurpose terminals and 2 dedicated Ro-Ro terminals

Tanzania: 30% stake in Dar es Salam container terminal

Syria: 20% stake in the Latakia International Container Terminal (LICT)

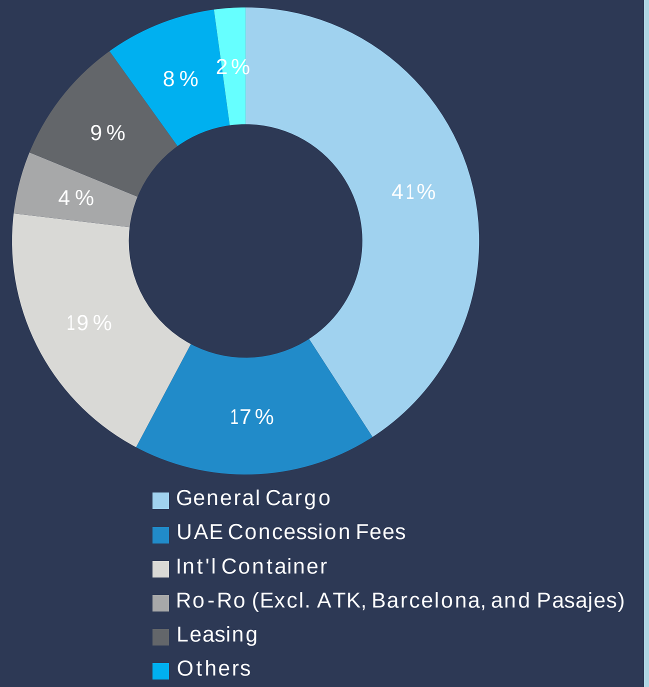
Key Ops. Metrics / M&A

- 12.2m TEUs total container capacity as of Q1 2026 - 9.6m at Khalifa Port-UAE, 0.7m at Fujairah-UAE, 0.75m at KGTL-Pakistan, 0.95m in Spain, 0.15m in Egypt and 0.03m in Angola
- Total container throughput in Q1 2026 of 1.7m TEUs, -2% YoY, implying a blended utilization of 56%
- Container throughput at Khalifa Port (KP) declined 7% YoY to 1.36m TEUs, translating into a utilization of 57%. KP accounted for 80% of the Group's total container throughput
- 62%/38% transshipment/O&D volume split in the UAE in Q1 2026
- Container throughput for Noatum Ports (Pakistan, Egypt, Spain and Angola) grew 17% YoY in Q1 2026
- 13.3m tons of bulk and general cargo were handled in Q1 2026, -8% YoY
- 3 dedicated Ro-Ro terminals were reclassified under the Maritime & Shipping cluster in H2 2025
- Cruise passenger volumes dropped 42% YoY in Q1 2026 due to the regional events that started in March

Outlook

- Khalifa Port container capacity to reach 11.8m TEUs by 2028 driven by CSP and CMAT's capacity expansions
- Egypt - Safaga: Greenfield MPP port - Target launch in H2 2026
- Egypt - ALCN: Ongoing MTO to increase ownership to at least 51%. Target timeline in June-26
- Egypt: 3 cruise terminals at Safaga, Hurghada and Sharm El Sheikh to be operational by the end of 2026
- Congo Brazzaville - Pointe Noire: Greenfield MPP terminal - Target launch in Q3 2028. Sold a 49% stake to CMA CGM in Feb-25.
- Pakistan - Karachi: Upgrade of existing container and bulk terminals by Q3 2027
- Angola - Luanda: Upgrade of existing MPP terminal by Q2 2027
- Kazakhstan - Kuryk: 51%-owned JV greenfield grain terminal - Phase 1 target launch in Q2 2027
- Jordan - Aqaba: 70%-owned existing MPP port – Target operational takeover in Sep-26
- Cameroon - Douala: Greenfield dry bulk terminal – Target launch in Q1 2029

Q1 2026 Revenue Breakdown

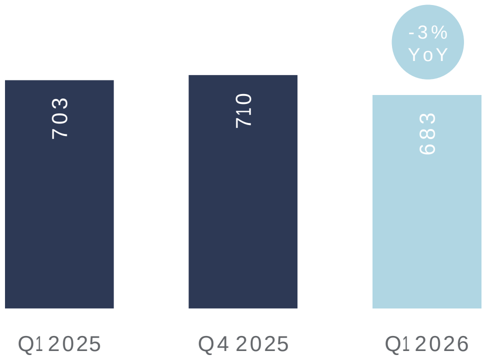


* Others: Sese Auto Logistics reclassified under the Ports Cluster in H1 2025 and then moved under the M&S Cluster in H2 2025

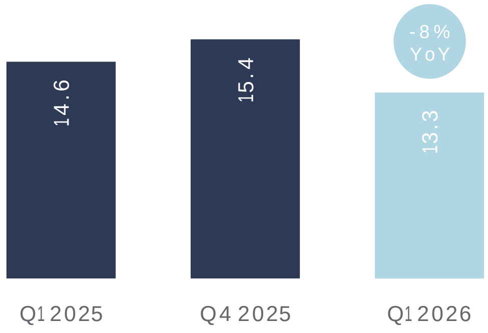
** Dedicated Ro-Ro terminals (ATK in Khalifa Port, Barcelona, and Pasajes) reclassified under the M&S Cluster in H2 2025

Ports Cluster in Figures

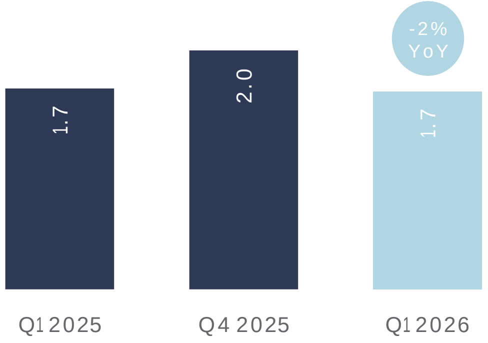
Revenue (AED m)



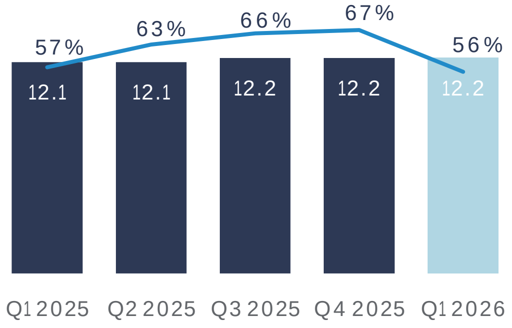
General Cargo Volumes (m tons)



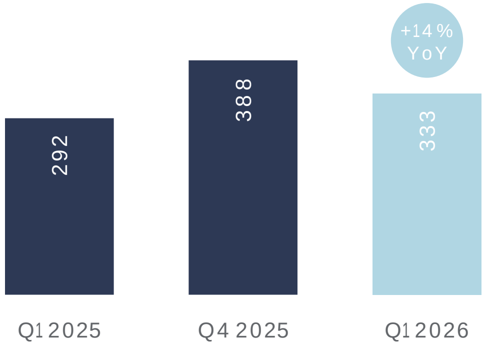
Container Volumes (m TEUs)



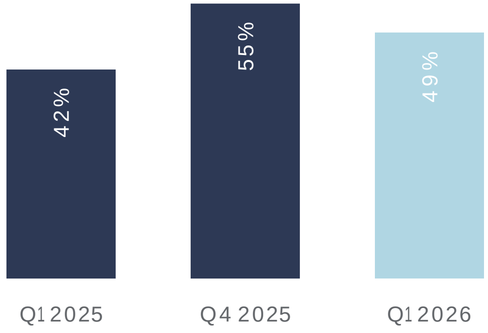
Container Capacity and Utilization (m TEUs)



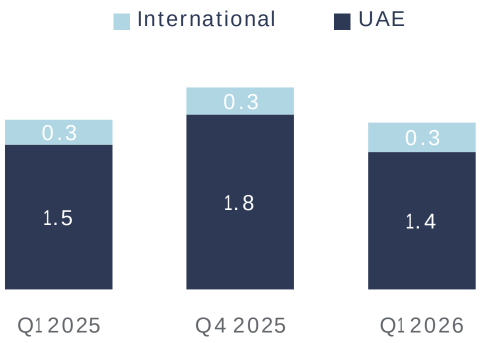
EBITDA (AED m)



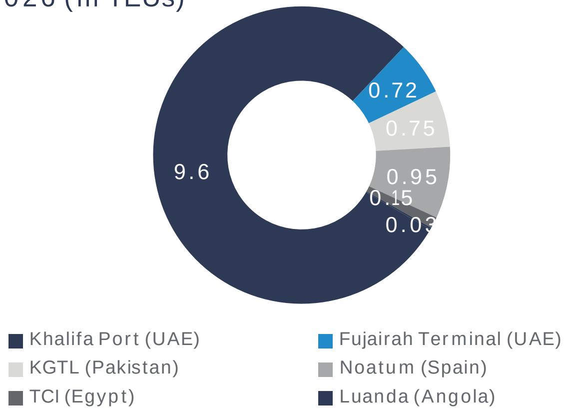
EBITDA Margin (%)



Container Volumes Geographic Split (m TEUs)



Container Capacity Geographic Split - Q1 2026 (m TEUs)



Ports - ESG Initiatives

Installation of Solar PV systems:

850 kWp : Zayed Port

1,000 kWp : Safaga Port

1,200 kWp : South Quay warehouse 1 & 2

400 kWp : Malaga Port

120 kWp : Tarragona Port Terminal

20 kWp : CMAT Khalifa Port Admin Building

First net-zero carbon administration building in the region:

CMA Terminals Khalifa Port

Ship-to-Ship LNG bunkering at Khalifa Port and exploring the development of green methanol storage and export facility in Egypt

Electrification of existing diesel terminal equipment:

Electric Rubber Tyre Gantries (RTGs) in operations at Khalifa Port

Installation of EV charging stations:

Zayed Port and Khalifa Port

ECONOMIC CITIES & FREE ZONES

LOCAL

مجموعة كـــــيزاد
KEZAD GROUP

Sdeira Group سديرة مجموعة

كـــيزاد لإدارة الأصـــــــــول
KEZAD ASSETS MANAGEMENT

كـــيزاد لإدارة المرافق والخدمات
KEZAD UTILITIES & FACILITIES MANAGEMENT

REGIONAL

KEZAD EAST PORT SAID

Economic Cities & Free Zones (EC&FZ) Cluster

Landlord business model with highly visible and predictable revenues

Main Business Operations

- Total land bank of 550 km^2 in the UAE, Abu Dhabi
- 105 km^2 of leasable land
- 854K m^2 of warehouses under management, including ambient warehouses, light industrial units, cold storage, showrooms and BTS facilities
- Sdeira Group (formerly KEZAD Communities): Staff accommodation capacity of 139K beds through a 52%-owned JV with Al Eskan Al Jamae, and regulatory oversight over 420K beds in total
- Gas distribution network of 106 km
- 17 industrial and economic sectors, with key sectors being Building Materials, Metals, Automotive, Plastic & Polymers, Specialty Chemicals, Food & Agtech, Pharma, and High-Tech/Green Energy

Key Ops. Metrics / M&A

- 74.4 km^2 of leased land, translating into leasable land occupancy of 71% as of Q1 2026
- 843K m^2 of new land leases (net) additions in Q1 2026, notably in the building materials industry
- All-time high occupancy rate of 97% at Sdeira Group in Q1 2026, vs. 75% in Q1 2025
- Occupancy rate of warehouses at 83% in Q1 2026 vs. 97% in Q1 2025 on 37% higher capacity
- 6.4m MMBTU gas volumes in Q1 2026, +8% YoY
- 2,309 customers with 66% of leased land being for industrial and manufacturing purposes
- 25-50 years land lease agreements: 38 years average length of lease
- 7.7 years average length of lease for warehouses

Outlook

- KEZAD Abu Dhabi: Target of 3.5-4 km^2 of additional new leases (net) per year
- KEZAD East Port Said Zone in Egypt, 1st phase of development of 2.8 km^2 to start in 2026
- Expansion of warehouse capacity to 1.27 million m^2 by the end of 2026 (+65% YoY vs. 2025)
- Specialized industry clusters :

Metal Park, 450K m^2 purpose-built development. 1st phase of 93K m^2 launched in Q1 2025, 2nd phase of 88K m^2 launched in Q1 2026

Rahayel Auto and Mobility City, 1.4m m^2 of dedicated areas for the auto industry. 19K m^2 Phase 1 of commercial and retail assets are operational

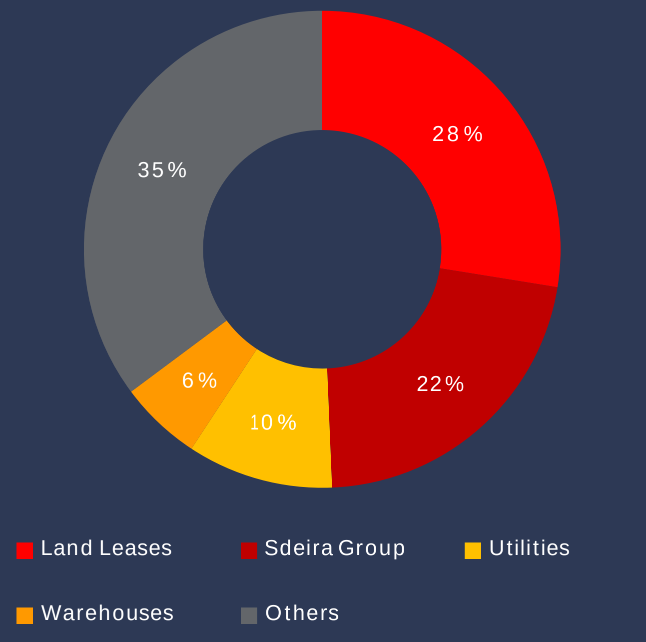
Agtech Park, 2m m^2 of vertical farming hub. Phase 1 target launch in Q3 2026

Food Hub, 3.3m m^2 marketplace. Phase 1 target launch in Q4 2026

Global Auto Hub, 3.3m m^2. Phase 1 target launch in 2027

KEZAD Business District, 3m m^2 mixed-use commercial project to be developed in phases

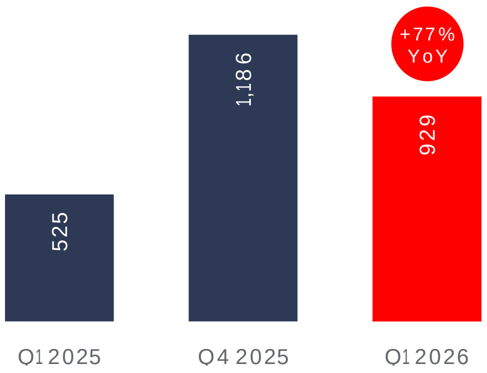
Q1 2026 Revenue Breakdown



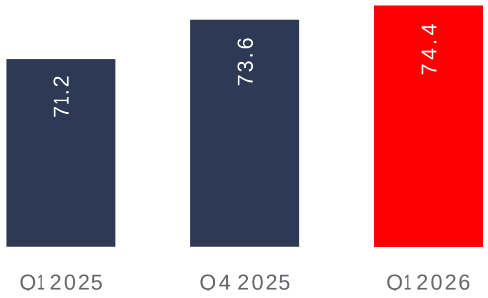
*Others include warehouse sales, excavation work, cooling services, facility management, etc.

Economic Cities & Free Zones Cluster in Figures

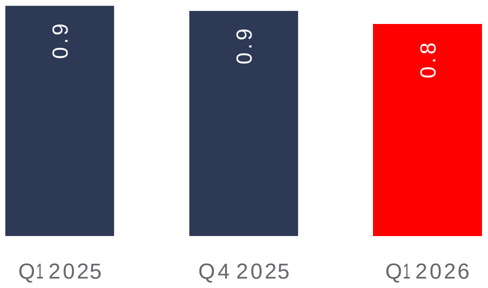
Revenue (AED m)



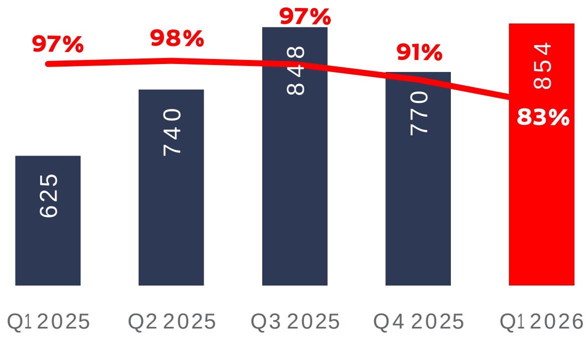
Total Leased Land (km²)



Land Lease Net Additions (km²)

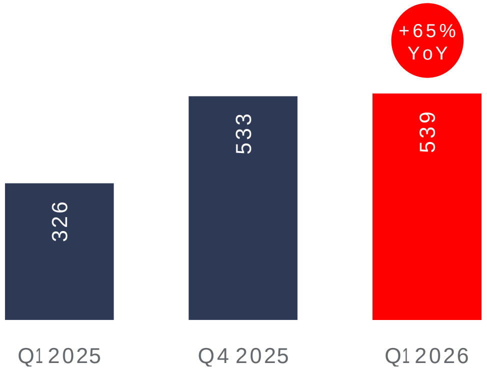


Warehouse Capacity* (‘000 m²) & Utilization (%)

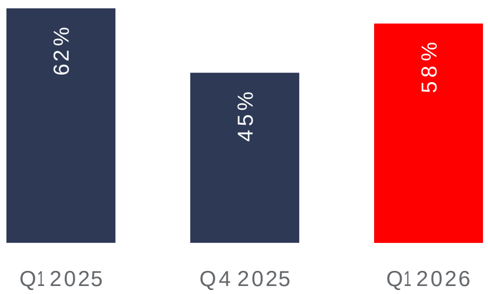


*136K m² of warehouses were sold in Q4 2025 and 60K m² were sold in Q1 2026

EBITDA (AED m)

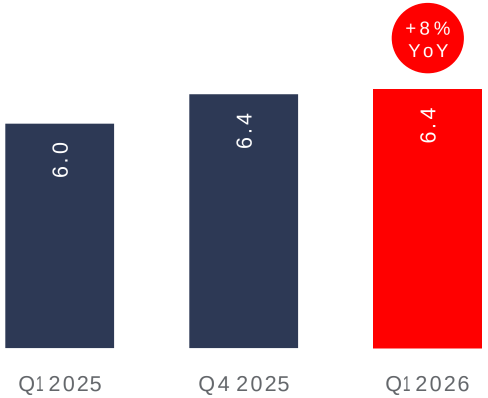


EBITDA Margin* (%)

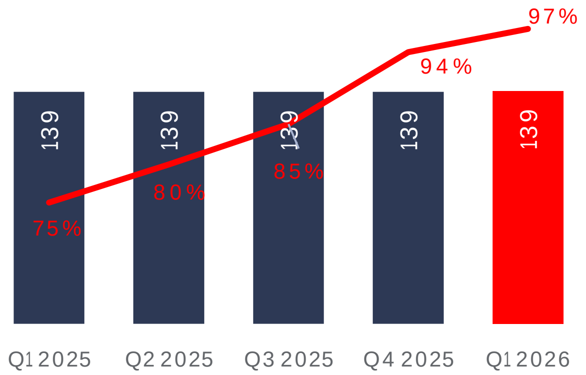


*Excluding the warehouse sale transaction, EBITDA margin stood at 60.3% in Q1 2026

Gas Volumes (m MMBTU)



Sdeira Group Staff Accommodation Bed Capacity (‘000) & Utilization (%)



EC & FZ - ESG Initiatives

Biodiversity Conservation:

Designated a 3.35 sq km conservation area in KEZAD

Water Rationalisation:

Partnership with Sustainable Water Solutions Holding Co. to develop polished water from recycled sewage

Sustainability Minded Tenants:

- 22K sqm Compostable Polymer Facility
- 38K sqm plant producing micro-algae using carbon produced from local industries
- 27K sqm plant manufacturing solar panels and integrated photovoltaic module
- 290K sqm plant processing battery-grade Lithium for EVs

Reduced energy consumption:

Eliminated re-melting process through hot metal road delivering aluminium from EGA

MARITIME & SHIPPING

GLOBAL

noatum maritime

Transmar

Global Feeder Shipping

noatum automotive

JVs

SAFEEN SUBSEA

سفين SAFEEN DRYDOCKS

SAFEEN INVICTUS

CIMS

OFCO

DIVETECH

UGR UNITED GLOBAL RO-RO

ASRY اسري

Maritime & Shipping Cluster

Diversified portfolio of Shipping, Offshore & Subsea, and Marine services

Main Business Operations

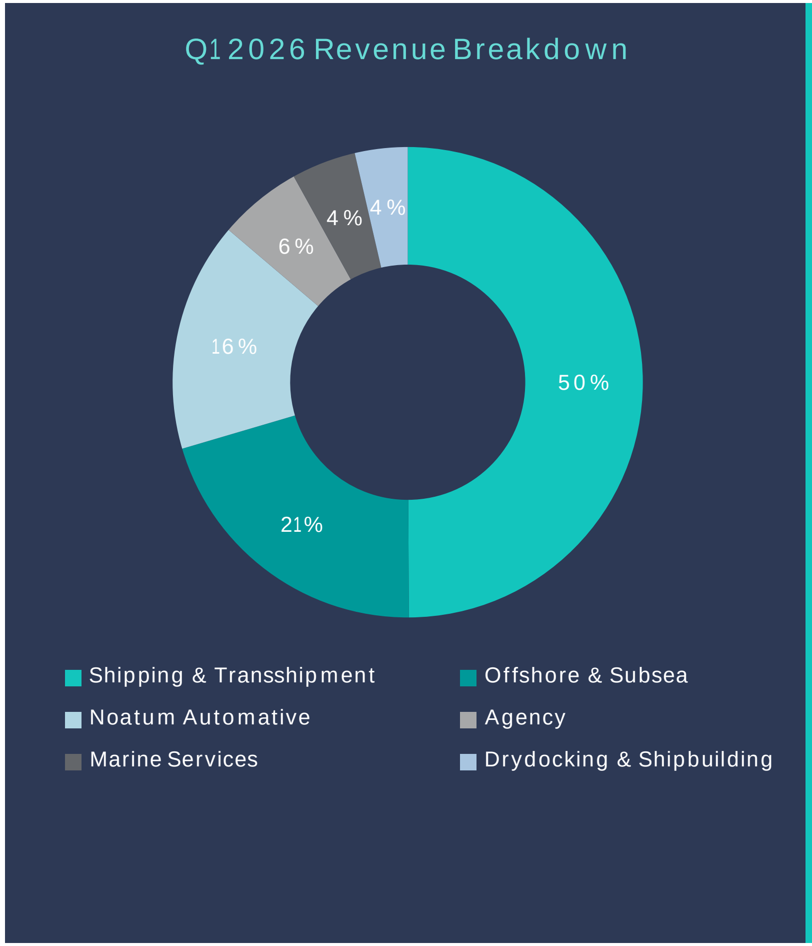
- Shipping: Container feeder (Noatum Maritime, GFS & Transmar), Dry/Liquid Bulk, and general cargo LT transshipment contract with Emirates Steel
- Offshore & Subsea: Primarily serving the O&G and energy sectors in the Middle East and Southeast Asia - JV with Allianz Logistics Middle East (OFCO), JV with NMDC (SAFEEN Surveys and Subsea), and Divetech
- Marine Services: Port & marine services, including tug and towing services, vessel traffic services, bunkering, etc.
  Noatum Maritime's commercial representation and ship services. SAFEEN Drydocks JV (51% ADPG, 49% Premier Marine): ship building and repair services. JV with ASRY for maritime services in Bahrain.
- Noatum Automotive: Consolidation of auto-related businesses under a standalone company offering end-to-end logistics solutions for the auto industry: UGR, Sesé Auto Logistics, and 3 dedicated Ro-Ro Terminals (2 in Spain and 1 in the UAE)

Key Ops. Metrics / M&A

- Total vessel fleet of 316 - 59 container, 63 dry & liquid bulk, Ro-Ro, and multipurpose, 109 offshore & subsea, and 85 marine services/drydock vessels
- Container shipping vessel fleet nominal capacity of 160K TEUs as of Q1 2026. Container feeder shipping volumes grew 20% YoY to 871K TEUs in Q1 2026
- 27 container feeder services connecting to 83 ports in 34 countries. 63% of container feeder shipping volumes were conducted in the Gulf/ISC and Red Sea in Q1 2026 (65% in 2025)
- United Global Ro-Ro (UGR), 60%-owned by ADPG: 167K Car Equivalent Units(CEUs) and 319K m³ of High & Heavy cargo handled in Q1 2026. 16 vessels deployed on 5 services
- Acquisition of 100% ownership of Balenciaga Astilleros Shipyard in Spain (under SAFEEN Drydocks) in Jan-26; 51% ownership of GFS in Feb-24; 70% stake in Safina Shipping in Aug-24; 70% stake in Transmar in Sep-22; 51% stake in SAFEEN Surveys and Subsea in Jun-22; and Divetech in Q1 2022

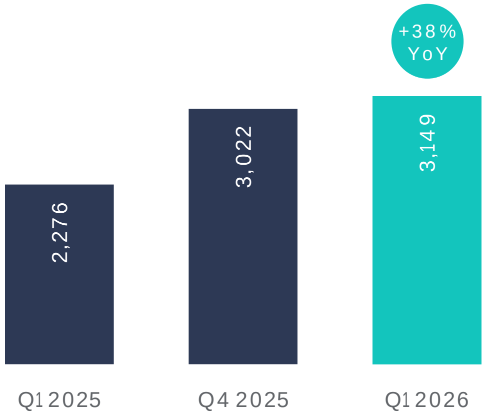
Outlook

- Active management of vessel fleet depending on market dynamics and opportunities
- Organic growth in relevant geographies (key maritime trade routes for the UAE) across all business segments
- Demand and rates in the container shipping market were stronger in key geographies (ISC, GCC, and Red Sea) in Q1 2026 due to the regional situation
- The cluster's well-diversified portfolio of businesses also provides a natural hedge, with the container shipping business getting diluted. Bulk and Ro-Ro shipping, Offshore & Subsea, and Marine services are mostly short to medium-term contracted businesses with supportive market dynamics in the foreseeable future

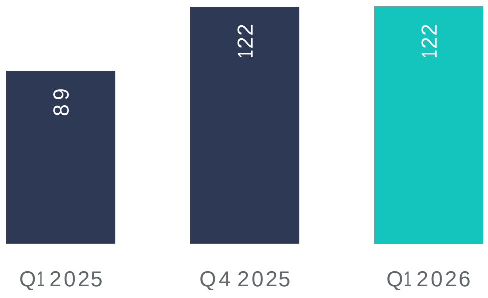


Maritime & Shipping Cluster in Figures

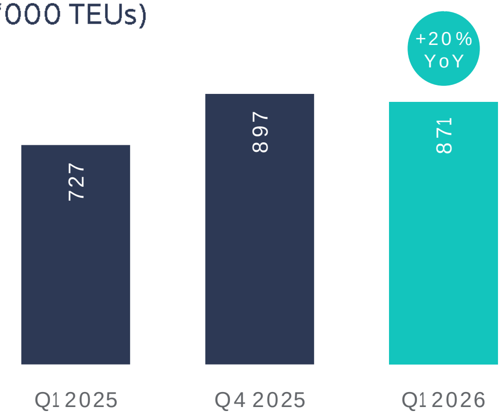
Revenue (AED m)



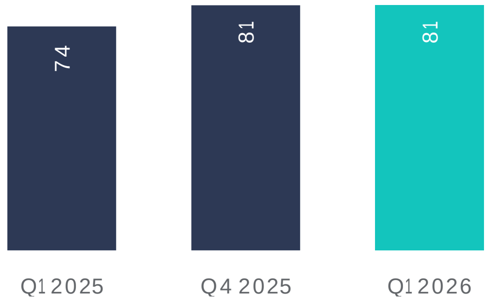
Shipping Vessel Fleet (Owned & Chartered-in)



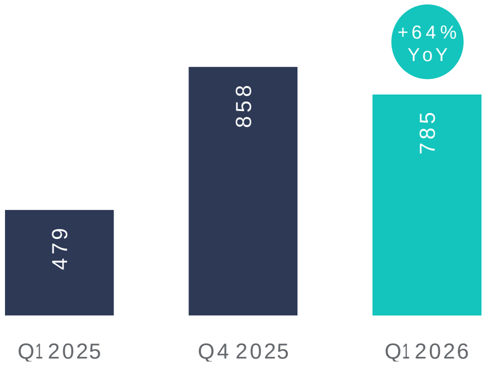
Container Feeder Shipping Volumes ('000 TEUs)



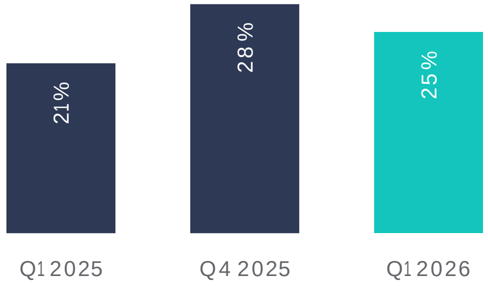
Marine Services Vessel Fleet (Owned & Chartered-in)



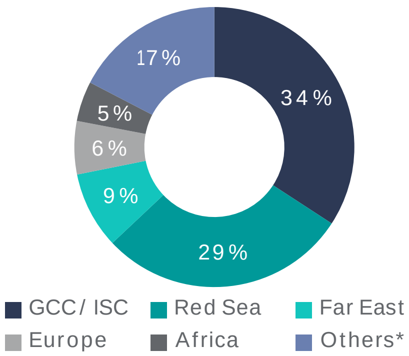
EBITDA (AED m)



EBITDA Margin (%)

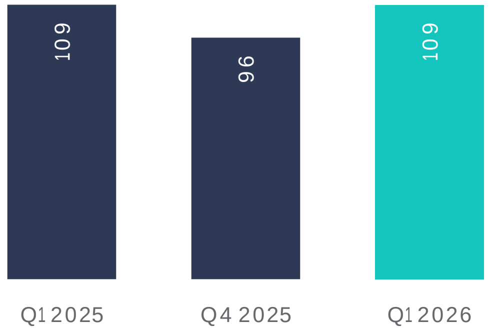


Q1 2026 Container Feeder Shipping Volumes Breakdown by Geography (%)



*Others include Ad-Hoc and third-party volumes

Offshore & Subsea Vessel Fleet (Owned & Chartered-in)



Maritime & Shipping — ESG Initiatives

RSD-E Tug 2513:

Reduced carbon footprint through fleet electrification and sustainable towage operations at Khalifa Port.

Operating since April 2025

Artemis EF-12 Pilot boat:

100% electric pilot boat, cuts energy consumption by up to 85% while increasing speed and efficiency.

Operating since April 2025

LNG-powered PCTC:

Pure Car and Truck Carrier, a LNG powered vessel with capacity of 7,000 CEU's (car equivalent units) deployed for Ro-Ro shipping. Made its first maiden call at Khalifa Port in April 2025

LOGISTICS

GLOBAL

noatum logistics
PART OF AD PORTS GROUP

noatum unicargas logistics

TBILISI DRY PORT

Logistics Cluster

Turning into a global logistics platform with Noatum

Main Business Operations

- Core logistics services, including transportation, distribution, contract logistics, project logistics, and freight forwarding
- LT contract with Borouge for transport, warehousing, and value-added services in the UAE
- Pharmaceutical distribution business in the UAE
- Noatum Logistics: Ocean and air freight forwarding, warehousing, contract and project logistics, customs and trade compliance
- Noatum Logistics Middle East took over MICCO Logistics in the UAE, which was in turn acquired in 2019
- Tbilisi Intermodal Hub: Bonded container intermodal terminal in Georgia, a key logistics link in the Group's emerging Central Asian transport strategy

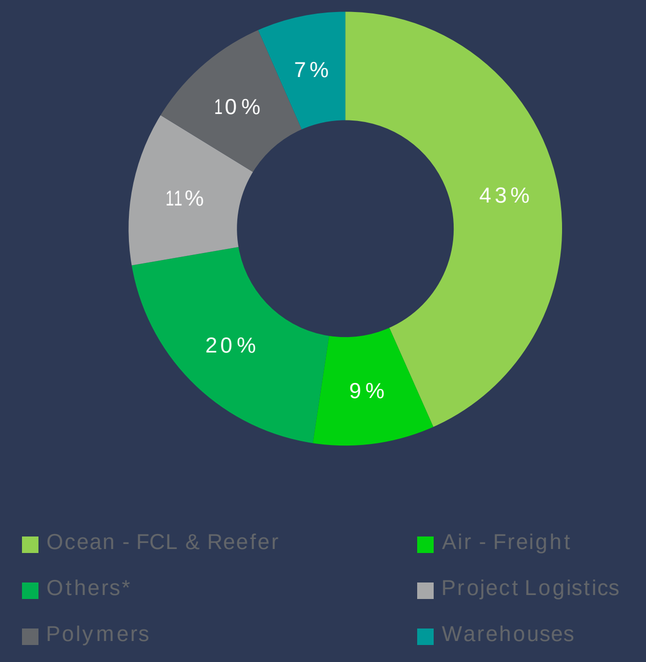
Key Ops. Metrics / M&A

- Handling around 5m tons annually of polymers cargo operations and warehousing for Borouge. Handled 1.12m tons in Q1 2026, -6% YoY due to regional events
- Air Freight: 7.8K tons, -28% YoY in Q1 2026
- Ocean Freight: 92.5K TEUs, +2% YoY in Q1 2026
- Warehouse capacity of 253K m^2 across North and South America, North Europe, West Med, Asia, and Middle East: 68% utilized as of Q1 2026
- Kazakhstan - Gulf Link: 51%-owned JV with KTZ express, a multimodal transport and logistics subsidiary of Kazakhstan Railways
- Tajikistan: Established a 51%-owned JV with AVESTO Group
- Pakistan: Formed a 51%-owned JV with CEI Supply Chain in Pakistan

Growth Outlook

- Additional polymer volumes from Borouge 4 project in 2026
- Organic growth and bolt-on acquisitions to strengthen the Group's logistics supply chain capabilities in specific geographies or industries

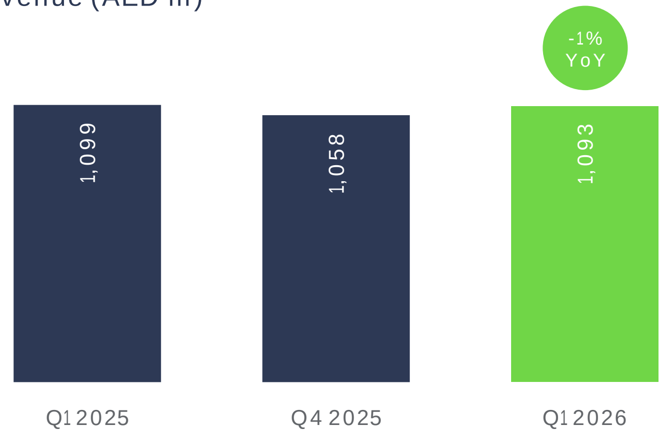
Q1 2026 Revenue Breakdown



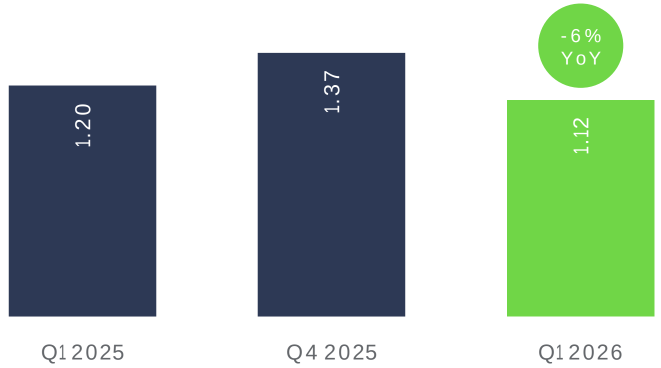
*Others include the UAE non-polymer operations, contract logistics, LCL, overland, etc.

Logistics Cluster in Figures

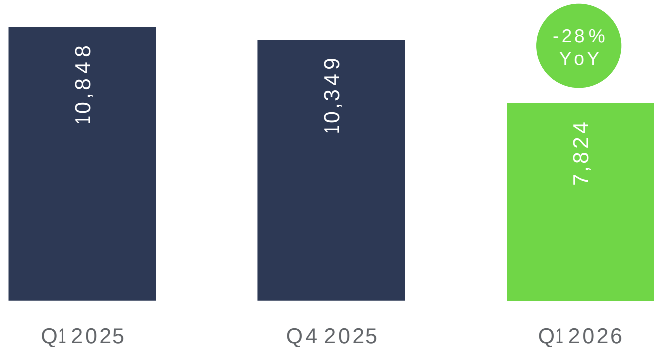
Revenue (AED m)



Polymers Volumes (m Tons)



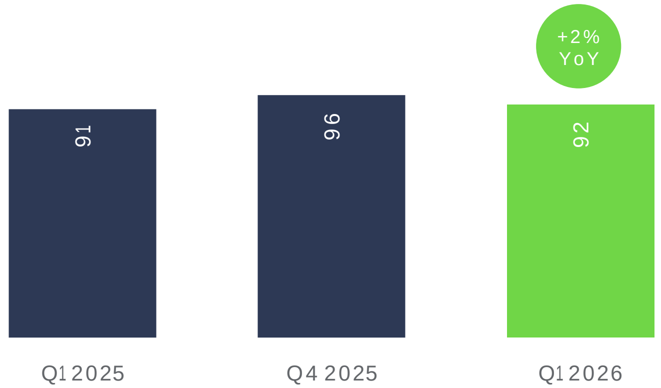
Air Freight Volumes (Tons)



EBITDA (AED m)

EBITDA Margin (%)

Ocean Freight Volumes (‘000 TEUs)



Logistics - ESG Initiatives

Electrification of vehicle fleet:

26% of Noatum's current fleet consisting of electric and hybrid vehicles

Zero Carbon Warehouse:

Processed up to 3 million items under a five-year retail contract in a zero-carbon 230K sq ft warehouse in Central Bedfordshire

Installed a 20kW photovoltaic system at Autoterminal Barcelona with 400kW plants planned for Noatum Terminals at Malaga and Tarragona

Eliminated excess paper waste through iPad use in operations and job-related tasks

Strategy

Accelerating strategy to build supply chain density and resilience along key trade routes

AD Ports Group Corporate Structure

AD PORTS GROUP

CORPORATE

EXTERNAL DIGITAL & ADMA

- MAQTA TECHNOLOGIES
- TTEK www.ttekglobal.com
- دبي للتكنولوجيا DUBAI TECHNOLOGIES
- نيشان NISHAN
- مقطع آيلا MAQTA AYLA
- Abu Dhabi Maritime Academy

PORTS

LOCAL

موانئ أبوظبي
ABU DHABI PORTS

- Abu Dhabi: 3 ContainerTerminals at Khalifa Port (JV with MSC, COSCO & CMA CGM)
- Fujairah: 1 Container Terminal

REGIONAL

CRUISE CO*

- Abu Dhabi : 2 Cruise Terminals - Sir Bani Yas Cruise Terminal and Abu Dhabi Cruise Terminal
- Jordan: Aqaba Cruise Terminal
- Egypt: 3 Cruise Terminals - Safaga, Hurghada, and Sharm El Sheikh Ports

* Brand name in development and subject to change

GLOBAL

noatum ports

- Spain - 15 Multipurpose Terminals
- Angola - Luanda Container Terminal
- Pakistan - Karachi: KGTL Container Terminal & KGTML Bulk & General Cargo Terminal
- Congo Brazzaville - Point Noire Container Terminal
- Egypt - Safaga Multipurpose Port & TCI - Adabiya
- Tanzania - Dar es Salaam Container Terminal
- Kazakhstan – Kuryk Port Sarzha Grain Terminal

ECONOMIC CITIES & FREE ZONES

LOCAL

- مجموعة كيزاد KEZAD GROUP
- Sdeira Group سديرة مجموعة
- كيزاد لإدارة الأصول KEZAD ASSETS MANAGEMENT
- كيزاد لإدارة المرافق والخدمات KEZAD UTILITIES & FACILITIES MANAGEMENT

REGIONAL

- KEZAD EAST PORT SAID

MARITIME & SHIPPING

GLOBAL

- noatum maritime
- noatum automotive
- Global Feeder Shipping
- Transmar

JVs

- SAFEEN SUBSEA
- SAFEEN INVICTUS
- سفين SAFEEN DRYDOCKS
- DIVETECH
- CIMS
- UGR
- OFCO
- ASRY أسري

LOGISTICS

GLOBAL

- noatum logistics
- noatum unicargas logistics
- TBILISI DRY PORT

* A cruise company overseeing all the cruise business is under formation

A Three-Stage Growth Strategy With Clear Outcomes And Objectives

01

Consolidate position in Abu Dhabi and the UAE

Regional champion in Abu Dhabi to scale up to world class capabilities and become the regional 'go-to' logistics and trade service provider

03

Expand globally to become a leading logistics and trade services player

Presence across major maritime and inland supply chains to drive network effects

02 Focused regional expansion

Customer-led regional expansion: Accompanying our customers by focusing on specific trade routes, specific supply chains, and specific products & services

Critical trade maritime routes for the UAE are MENA, Africa, Red Sea, Mediterranean region, Indian Subcontinent, Central Asia, and Southeast Asia

Priority industrial supply chains include Machinery & Equipment, Processed F&B, Metals, Chemicals & Plastics, Raw Construction Materials, Commodity Food, Automotive & Spares, and Healthcare & Pharma

KEY OUTCOMES

- Maximum Returns And Portfolio Synergies
- Maximum Customer "Stickiness"
- Superior Supply Chain Outcomes

SCALE AND GEOGRAPHIC SCALE

FOCUSED PORTFOLIO DIVERSIFICATION

VERTICAL INTEGRATION

INNOVATION & TECHNOLOGY

A Remarkable Transformation Journey

Significantly scaling up operations in Phase 4

Phase 1
Project Company

- **2006** – Established by Emiri Decree
- **2008** – 50% stake in Abu Dhabi Terminals (ADT) acquired
- **2010** – KIZAD launched
- **2012** – Khalifa Port (KP) launched

Phase 2
Commercialization

2014
- Zayed Port operations taken over

2015
- Abu Dhabi Cruise Terminal inaugurated
- Al Mirfa Port inaugurated

2016
- COSCO-ADPG JV for container terminal at KP signed
- Maqta Gateway PCS launched

2017
- 50-year lease agreement signed with JOCIC
- Delma Port inaugurated
- 35-year concession agreement to operate Port of Fujairah announced

2018
- COSCO-ADPG JV started container terminal operations at KP
- JV with Louis Dreyfus for EGA transshipment contract
- JV with Autoterminal (part of Noatum) for Ro-Ro terminal at KP announced
- MSC-ADT JV for container terminal at KP launched
- Borouge Logistics contract signed

2019
- MICCO acquired
- KP South Quay, KPL, and ADT expansion announced
- Mugharraq Port expansion announced

Densifying Existing Trade Corridors and Expanding Geographic Presence and Reach

Phase 3
Strategic Growth

2020

- Agreement with ACT to build bulk liquid at KP announced
- SAFEEN Feeders launched
- Transfer of ZonesCorp to ADPG
- Maqta Gateway ATLP inaugurated
- OFCO launched
- Autoterminal at KP launched

2021

- CMA CGM-ADPG JV for container terminal at KP announced
- AED500m expansion of container terminal at Port of Fujairah completed
- USD1bn 10Y bond issued with listing in LSE and ADX
- Agreements with the Aqaba Development Corporation to develop a Cruise Terminal and implement a PCS at the port of Aqaba (Jordan) announced

2022

- 10% and 22% ownership stakes in NMDC and Aramex, respectively, transferred to ADPG
- USD1.1bn primary proceeds raised through direct listing on ADX
- First international acquisition in Egypt - IACC (Transmar and TCI)
- Merger of KIZAD and Zones Corp to form KEZAD Group
- GFS acquisition announced
- Noatum acquisition announced
- Merger of KEZAD Communities and Al Eskan Jamae announced

2023

- Strategic agreements with KazMunay **Gas and Kazakhstan's Ministry** of Industry & Infrastructural Development
- Aqaba Cruise Terminal in Jordan inaugurated
- Formation of SEG ENERA-ADPG JV (ADL-Ulanish) in Uzbekistan for logistics services
- 30-year concession agreement to operate Safaga Port in Egypt announced
- Merger of KEZAD Communities and Al Eskan Jamae completed
- USD2bn corporate syndicated loan closed
- TTEK acquisition announced on 24 April and completed on 22 May
- ADPG and Aramex form JV to start NVOCC operations
- 30-year concession for Pointe Noire Port multipurpose terminal in Republic of Congo
- 50-year concession for Karachi Port container terminal in Pakistan
- Noatum acquisition completed, and divestment of BCDS
- AED 330m primary infrastructure development for Food and Auto Hubs
- Acquisition of 10 offshore vessels from E-NAV
- Acquisition of 2 oil tankers under the KMTF agreement, 5 in total under this agreement
- Concession agreement with RSPA for multi-purpose terminal at Safaga Sea Port

2024

- **Noatum's** acquisition of APM Terminals Castellón in Spain
- 15-year concessions for 3 cruise terminals in Egypt at Safaga, Hurghada, and Sharm El Sheikh ports
- Maqta Ayla, established as a 51/49 (JV) between Maqta Gateway and Aqaba Development Corporation (ADC).
- AED 621m Investment for new warehousing capacity in the UAE
- Closed the acquisition of 100% equity ownership of Sesé Auto Logistics
- 25-year concession agreement for a Bulk and General Cargo terminal at Karachi Port in Pakistan
- Acquisition of majority stake in Dubai Technologies
- Acquisition of a 60% stake in Tbilisi dry port in Georgia
- 20-year concession agreement for a multipurpose terminal at Luanda Port in Angola
- 30% stake in JV with Adani Ports to operate a container terminal at Dar es Salam port in Tanzania
- Acquisition of a 70% stake in Safina in Egypt
- Re-financed debt facilities at more favorable terms extending maturity to FY26 & beyond
- Inaugurated CMA Terminals Khalifa Port
- Noatum Fully Integrated within ADPG

Accelerating Growth, Ramping Up Operations and Extracting Synergies

Phase 4
Scaling up Operations

2025

- Announced investment in Greenfield Sarzha Grain Terminal in Kazakhstan
- HoT with KMTF to expand operations in the Caspian Sea, working to expand tanker fleet for crude oil transportation
- Start of Logistics and Port operations in Luanda Port, Angola
- Partnered with CMA-CGM to jointly develop, manage and operate the New East Mole multipurpose terminal in Pointe Noire, Congo-Brazzaville
- JV with ASRY for provision of Maritime Services in Bahrain
- United Global Ro-Ro, a JV with ERK Port to start Ro-Ro shipping operations under Noatum Maritime
- Launched Al Faya Dry Port – Inland Container Depot aimed at driving O&D volumes in UAE with CMA-CGM as its key client
- Launched the first phase of Metal Park Storage Hub in KEZAD

- JV with Columbia Group to optimize third party vessel operations through advanced fleet management systems and AI-driven performance analytics
- First regional foray announced for the EC&FZ Cluster – KEZAD East Port Said in Egypt
- Inauguration of Tbilisi Intermodal Hub
- Preliminary agreements signed to expand presence in Kazakhstan: 1) To develop and operate a multipurpose terminal at Kuryk port and 2) to expand current oil tanker fleet and commission 4 new shallow draft container ships for the Caspian Sea
- Commencement of the Central Asian logistics JV Gulf Link
- Commencement of the JV with ASRY and additional agreements to explore opportunities in the broader region and to create a green ship recycling facility with JM Baxi
- Strategic Agreement with China's Zhejiang Provincial Seaport Investment & Operation Group to Establish Automotive Logistics Ecosystem

- Signed a 50-Year Land Lease Agreement at Khalifa Port with Emirates Food Industries Group
- Expanded Angola Operations with Strategic Agreements to Develop Digital Single Logistics Trade Window and Expand Truck Fleet
- Signed the dredging agreement at KGTL and KGTML (Karachi in Pakistan) to expand capacity of container and general cargo operations
- Awarded Contract for Two Shallow-Draft Container Vessels for Caspian Sea Operations
- Signed Agreements with Nimex Terminals to Establish LNG and LPG Terminal Hubs at Khalifa Port in a Deal Valued at Over AED 30 Billion
- Signed a land sale agreement valued at AED 2.47 bn with Mira Developments LLC, for the development of mixed-use communities
- Noatum Maritime and Bapco Upstream signed a Five-Year Agreement for Marine Services at Bahrain LNG Terminal
- Signed Agreement with CMA CGM Group to Acquire a 20% stake in Latakia International Container Terminal in Syria

- Signed an agreement with CMA CGM Group to expand its container terminal capacity at Khalifa Port to 2.7m TEUs
- Signed agreements with Nimex Terminals to establish LNG and LPG terminals hubs at Khalifa Port in a deal valued at over AED 30 billion.
- Acquired a 19.3% stake in Alexandria Container & Cargo Handling Co. (ALCN), one of Egypt's largest container terminal operators
- Announced intention to launch a cash Mandatory Tender Offer (MTO) to acquire an additional stake in Egypt's ALCN, which would give AD Ports Group majority ownership and control.
- Karachi Gateway Terminal Multipurpose Limited (KGTML) and Louis Dreyfus Company Pakistan signed a long-term commercial agreement to develop and operate a modern clean bulk handling and storage facility for agricultural goods at Karachi Port.
- Established a 51%-owned JV with AVESTO Group to deliver integrated logistics and freight forwarding services in Tajikistan
- Formed a 51%-owned JV with CEI Supply Chain to offer logistics capabilities in Pakistan.

Accelerating Growth, Ramping Up Operations and Extracting Synergies **(Cont'd)**

2026

- 30-year concession to design, build and operate a new dry bulk terminal at the Port of Douala in the Republic of Cameroon
- 30-year concession to operate the brownfield Aqaba Multipurpose Port, Jordan's only and exclusive general cargo and multipurpose seaport – 70% ownership
- Sold a group of warehouses in KEZAD Logistics Park - KLP Free Zone 3 (FZ3) in Abu Dhabi to MAIR Group for AED 295 million
- Signed an AED 840 million land sale agreement with Danube Properties for a 1.0 km^2 plot located within the 16 km^2 KEZAD Town Centre
- Acquired 100% ownership of Balenciaga Astilleros Shipyard, one of Spain's most established and technologically advanced shipbuilding and repair facilities, for EUR 11.2 million
- Sold three warehouses in KEZAD Logistics Park (KLP) in Abu Dhabi to Aldar for AED 650 million

Committed to ESG

Board Of Directors

Overseeing the conduct of business and supervision of management

H.E. Mohamed Hassan Alsuwaidi
Chairman
UAE's Minister of Investment, Managing Director & Group Chief Executive Officer of Abu Dhabi Developmental Holding Company PJSC (ADQ)

Mr. Khalifa Sultan Sultan Hazim Alsuwaidi
Vice-Chairman
Managing Partner at Lunate, Chairman of Agthia Group, Vice-Chairman of Abu Dhabi National Energy Company (TAQA)

Mr. Mohamed Juma Al Shamisi
Managing Director & AD Ports Group CEO
Chairman of Aramex & Mair Group. Board member of Etihad Aviation Group, Abu Dhabi Airports and Make A Wish Foundation

Mr. Jasim Husain Ahmed Thabet
Board Member
Managing Director & Group Chief Executive Officer of Abu Dhabi National Energy Company(TAQA)

Mr. Mansour Mohamed Abdulqader Mohamed Almulla
Board Member
Deputy Group Chief Executive Officer of Abu Dhabi Developmental Holding Company PJSC (ADQ). Board of Directors of Etihad Aviation Group, Abu Dhabi National Energy Company (TAQA), Abu Dhabi Global Market (ADGM), Etihad Rail and Abu Dhabi Aviation

Mr. Mohamed Ibrahim Mohamed Ibrahim Alhammadi
Board Member
Managing Director & Chief Executive Officer of Emirates Nuclear Energy Corporation

Ms. Najeeba Hassan Mubarak Khudaim Aljabri
Board Member
Vice President - EHS Sustainability, ESG & Sustainability at Emirates Global Aluminium (EGA). Board Member of ICSOBA, Board Member of EGA Europe AG, Member-Abu Dhabi Sustainability Group (ADSG) Advisory Committee

Mr. Renzo Bravo Calambrogio
Board Member
Director of Logistics at ADQ

Mr. Gil Adotevi
Board Member
Group Chief Investment Officer, ADQ

Comprehensive Governance Structure

Board / Audit & Risk Committee

Senior Management

a20

1st Line	2nd Line		3rd Line
Management Controls	Internal Control Framework		Internal Audit
Internal Control Measures	Group Risk Management		

1st Line

- Develop Policies and Procedures
- Develop Delegation of Authority
- Identify risk and control
- Develop KRIs and KPIs

- Perform risk and control self assessment
- Monitor both existing and emerging risks
- Identify KRI and KPI breaches

2nd Line

Provide integrated guidance on risk assessment, quantification and measurement

Review and challenge current risk assessments performed within the business, coordinate calendars to perform additional procedures as needed, Identify controls to be tested

Develop Internal Control Framework Program

Develop Enterprise Risk Management Program

Test controls periodically throughout the year. Disseminate test results Ro respective risk and control groups

Report on Internal Framework deficiencies / noncompliance

Report on enterprise risk exposure

3rd Line

Develop risk-based IA Plan

Independent testing

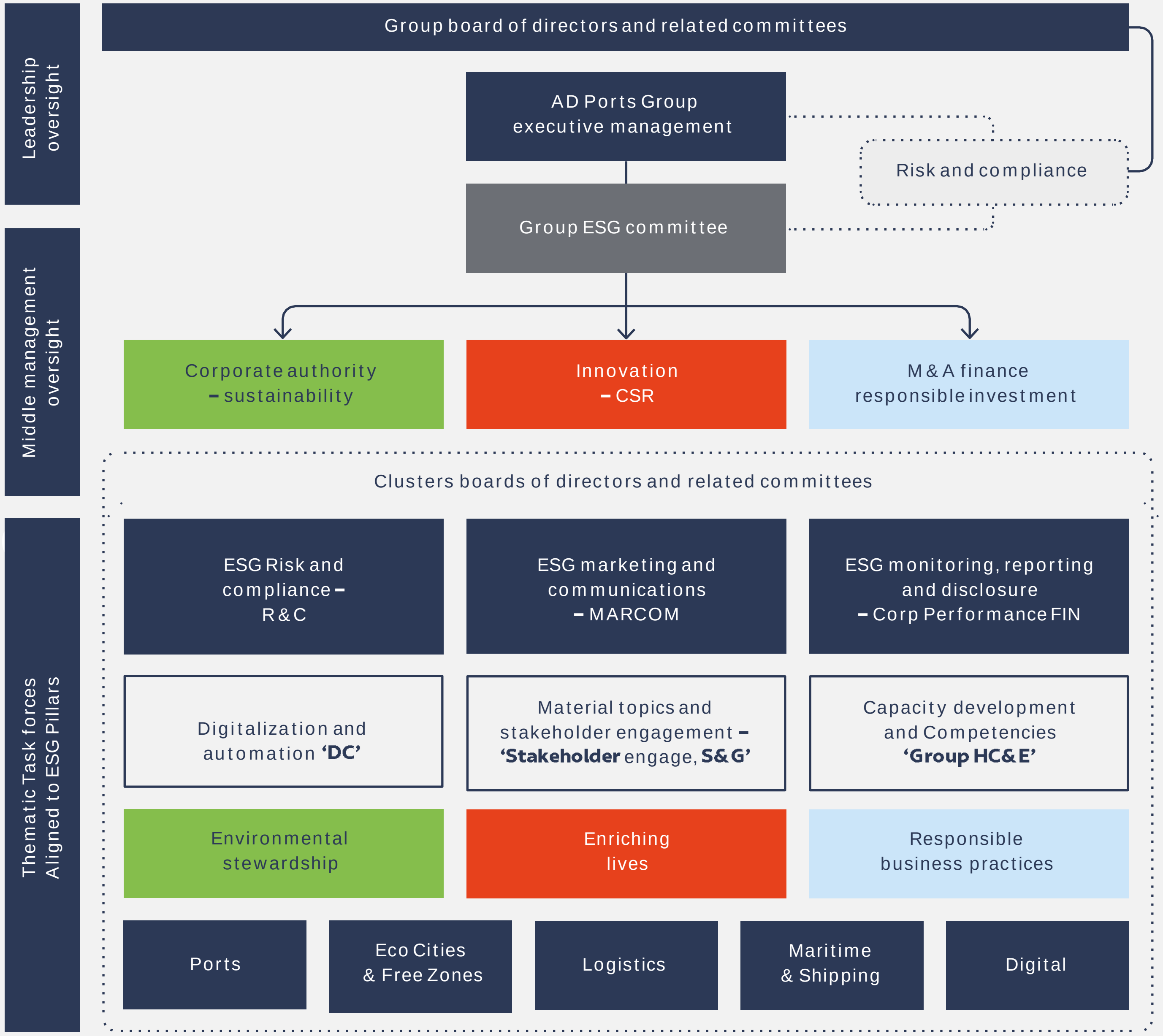
Provide assurance

External Auditors

Regulator

Committed to the highest level of governance standards in line with international best practice

Group ESG Operating Model



ESG is Embedded in the Business and Linked to Abu Dhabi's Targets

Futureproofing our business, formalising activities to meet global ESG standards and ratings

Five Abu Dhabi ESG initiatives by 2030	50% Renewable and clean energy	22% Power savings	15% Waste Savings	32% Water savings	Abu Dhabi Plan Maritime
Five key policy actions taken by AD Ports Group	Sustainability framework developed inline with UN SDGs	Adopting sustainable building standards and installing renewable energy technologies (solar PV)	Investments into on-site sewerage treatment projects	Sustainable reed bed technology trials to treat waste-water	Khalifa Port coral relocation project
Results(2024)	3,590 kWp Solar PV integration installed at 7 sites	150 Metric Tonnes Marine Diesel Oil saved annually	39% Recycled Solid waste generated from operations	Partnership with Sustainable Water Solutions Holding Company for development of polished water, a product made from recycled sewage water Sustainable reed bed technology trials to treat waste-water	Completed and ongoing monitoring for next 3 years

GROUP WIDE ESG INITIATIVES

Contributed to the community and social causes, including making cruise terminal accessible for people of determination

Invested in workforce development, Junior Captain Programme and CSR Representative workshop

Encouraged employee engagement to strengthen community relationships

Invested in community development such as Marsa Mina and slipways to support local small businesses

Conducted Al Shalila Underwater & Beach Cleanup

Initiated coral relocation in the Arabian Gulf, exploring best-practice recommendations for practitioners and decision-makers

Encouraged employees to participate in "Day of CommUnity" initiative

Launched donation drive initiative across two office locations with Emirates Red Crescent

Sustainability Strategy Based on Three Key Pillars

Planet

3,590 kWp Solar PV systems installed capacity across 7 sites

472 mt Carbon Emissions saved

Publishing Sustainability Report since 2018, disclosing to the GRI principles

Sustainability Committee in place

Profit

17% Year-on-Year (YoY) Growth in Revenues in H1 2025

Industrial, Logistics and Free Zones to drive diversification

Advanced and effective transport infrastructure

Attracting FDIs into Abu Dhabi

People

First organization in the Middle East to receive the Investor In People (IPP) Platinum accreditation

100+ The Group brings together employees from over 100 nationalities

134+ CSR Initiatives

Talent training & Development

GHG Inventory Management System (2024-27)

Objectives

Comprehensive GHG emissions measurement
Implement a robust system for measuring Scope 1, Scope 2, and Scope 3 emissions, ensuring comprehensive coverage of all greenhouse gas emissions associated with our operations

Alignment with global standards
Ensure that our carbon accounting practices and GHG inventory management align with international standards, such as the Greenhouse Gas Protocol, to facilitate transparent and comparable reporting

Continuous improvement
Utilize the GHG inventory to identify opportunities for emissions reduction across operations, set science-based targets, and track progress towards these targets.

Stakeholder engagement
Engage with stakeholders, including investors, customers, and regulatory bodies, through transparent reporting of our GHG emissions and reduction efforts

Highlights

Development of carbon footprint management strategy
Outline strategies for managing and reducing Scope 1 and Scope 2 emissions, with a roadmap extending from 2024 to 2027, demonstrating our proactive approach to contributing to the UAE's Net-Zero commitment

Digital tools for ESG data management
Leverage advanced digital tools to monitor, manage, and report GHG emissions and other ESG data, facilitating accurate tracking and reporting from 2024 to 2027

Scope 3 emissions reporting
Define a methodology for Scope 3 emissions reporting to address indirect emissions and integrate it into our digital tools, ensuring a comprehensive view of our carbon footprint

The Group's Carbon Accounting Policy and Greenhouse Gas Inventory Management System form the backbone of our commitment to environmental stewardship and our strategy for combating climate change.

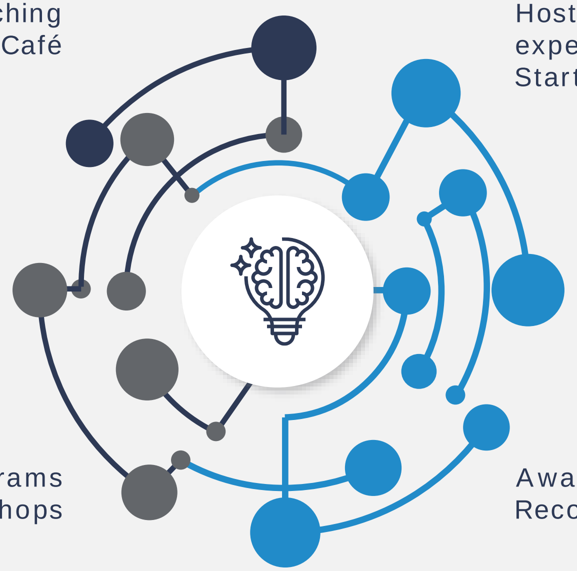
This comprehensive framework is designed to accurately measure, manage, and reduce our carbon footprint in alignment with the **UAE's Net**-Zero by 2050 strategic initiative.

Transforming The Future Of Trade

AD Ports Group have delivered a world-class and comprehensive portfolio of innovation activities that built internal capabilities and further connected AD Ports Group to the global ecosystem of innovation

12,800 Innovation Ideas	5,400 Hours of Innovation Training	35 Innovation Campaigns
23.2 Million AED Innovation Ideas Savings	728 Innovative Ideas Implemented	15 Proof of Concepts and R&D Projects Executed

Ports Operational Innovations | Smart Infrastructure | Digital Innovations | IBTIKAR Programme



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AD PORTS GROUP

THANK YOU

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