

Q2 2026

Earnings Presentation

14th August 2026



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1. Key Messages

Diversification strategy has built resilience and created business opportunities





Another Record Quarter Amid Volatile Backdrop – Net Profit Nearly Doubled YoY

Focus on M & A integration and cash generation in the short term

Q2 2026 Results: Accelerating Growth with Improved Profitability

- Revenue: +47% YoY to AED 7.08bn, all through organic growth
- EBITDA: +49% YoY to AED 1.74bn, with EBITDA margin at 24.5%
- Total Net Profit: +88% YoY to AED 836m, record quarterly performance since listing
- EPS of AED 0.12, +86% YoY
- Growth momentum continued in July

Resilience and Opportunities in the Current Regional Situation

- Business and geographic diversification
- Landlord and LT partnerships/contracts business model in Abu Dhabi
- Adapting swiftly to the complex, challenging, and dynamic geopolitical and market environment since March
- Limited negative impact on Ports and significant positive impact on Maritime & Shipping as well as Logistics

Asset Monetization - Another Transaction Completed in April

- Sale of warehouses in KEZAD Logistics Park (KLP) in Abu Dhabi for AED 650m with an associated EBITDA of AED 294m

Focus on Completing and Integrating Ongoing M & As

- Recently announced M & As are expected to accelerate growth and strengthen cash flow story
- CLI, ALCN, and MBS Logistics: Based on 2025 numbers, +10% and +16% revenue and EBITDA accretion, respectively
- GFS: Based on Q2 2026 numbers, +16% EPS accretion and +22% when adjusted for warehouse sale and impairment losses on non-financial assets

Continued Improvement in the Balance Sheet

- Net Debt/EBITDA improved to 3.7x in Q2 2026, down from 4.1x in Q2 2025 and 3.9x in Q1 2026
- Strong liquidity position: AED 3.36bn in cash and AED 5.89bn of undrawn credit facilities, including an accordion option
- No major debt maturity up until 2028

Guidance Update

- Maintaining medium-term growth, profitability, cash flow, and debt leverage guidance based on current visibility and subject to the evolving regional situation
- Disciplined organic CapEx for the rest of the year

2. Resilient Growth Equity Story

Resilient business model built on a foundation of LT secured cash flows with triple play growth drivers



Resilient Growth Equity Story

Investment case is at an inflection point: Continued double-digit growth, pivoting to free cash flow positive, and deleveraging

Optimizing and Deleveraging the Balance Sheet

- Asset monetization aims at recycling capital, optimizing balance sheet structure, and unlocking hidden value
- Continued strong liquidity position: Cash balance of AED 3.36bn as of Q2 2026, with AED 5.89bn of undrawn bank facilities, including an accordion option
- No material debt maturity up until 2028
- Net Leverage target of 3.5x in the medium term

Investment grade credit ratings of “AA-” with stable outlook by Fitch Ratings, and “A1” with stable outlook by Moody’s Ratings



Pivoting Towards FCF Positive

- Excluding the acquisition of an additional 30% stake in GFS, Free Cash Flow to the Firm (FCFF) was positive at AED 73m in Q2 2026.
- Key focus remains to become FCFF positive on a sustainable basis
- Turning FCF positive leads to deleveraging and/or dividend payments

Key focus is to become FCFF positive on a sustainable basis



Supportive Top-Down Story

- Strong UAE non-oil economy and trade growth
- Strong alignment with Abu Dhabi economic diversification and industrial/ manufacturing strategies locally and internationally
- Global supply chain disruptions because of trade policies, geoeconomic and geopolitical tensions, creating opportunities in regions of focus for ADPG
- ADPG is Abu Dhabi’s exclusive master developer and regulator of ports, industrial cities and related infrastructure



AD Ports Group is a key beneficiary of this favorable top-down story



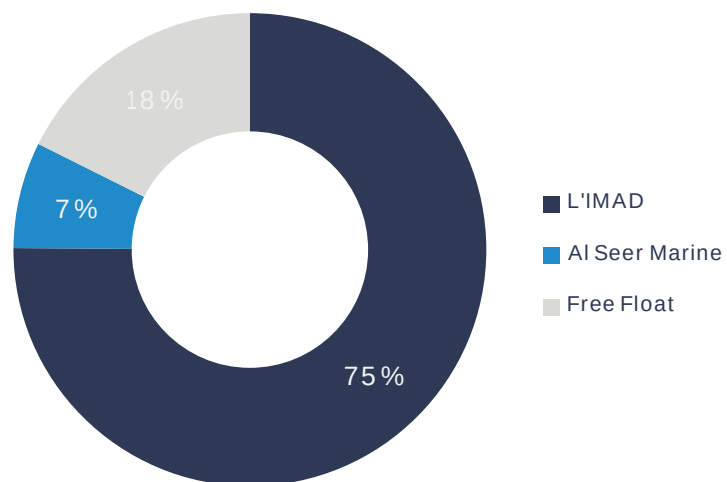
Triple Play Growth

- 1st lever is the operational ramp-up of existing assets, widening of service offering, and market expansion
- 2nd lever is organic CapEx of AED 4.5-5bn annually in the medium term
- 3rd lever is selective M&A opportunities domestically and internationally
- Infrastructure-focused (Ports and EC&FZ) capital allocation strategy

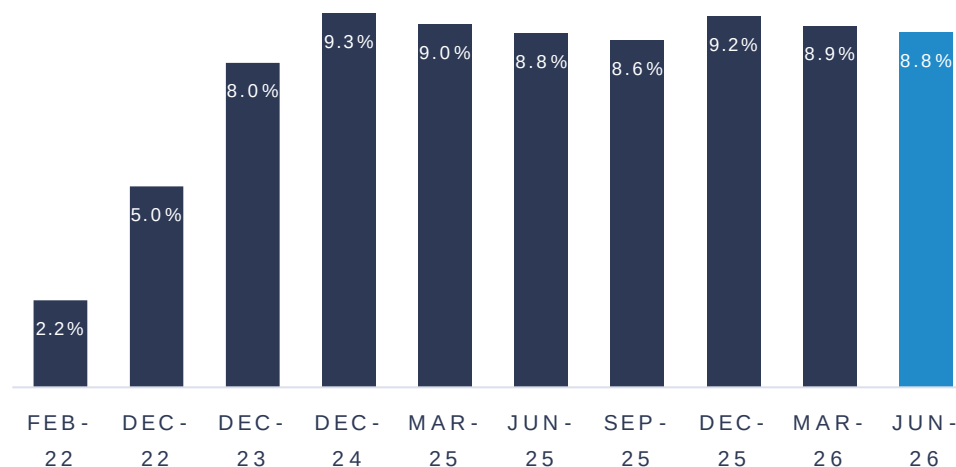
Complementary growth drivers to ensure strong growth delivery through the cycles

Institutionalizing and Diversifying the Shareholder Base

Raised **AED 4.0bn** of **primary proceeds** through a direct listing on **ADX** on **8th Feb 2022**



Despite the regional events, foreign institutional investors **remained engaged in the equity story in Q2 2026**





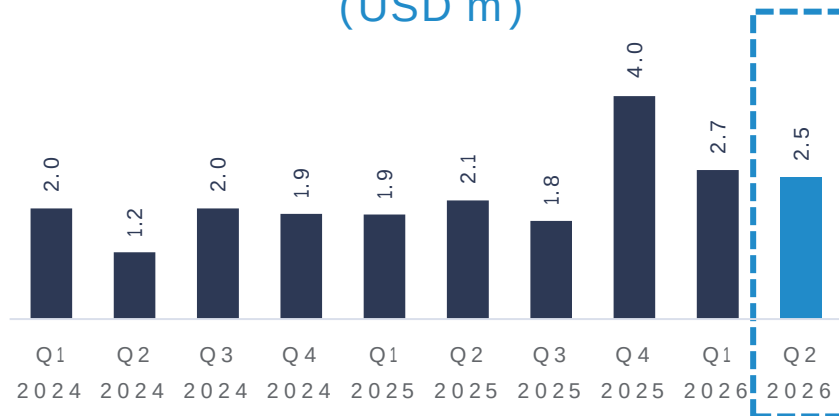
Stock Performance Still Catching-Up with Financial Performance

AD Ports Group Stock Performance

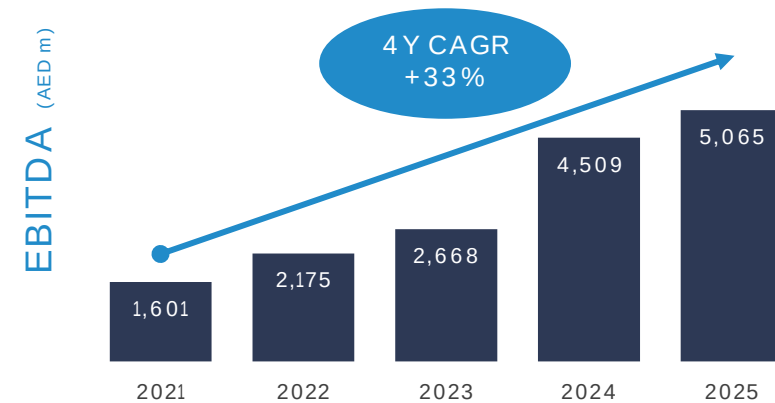
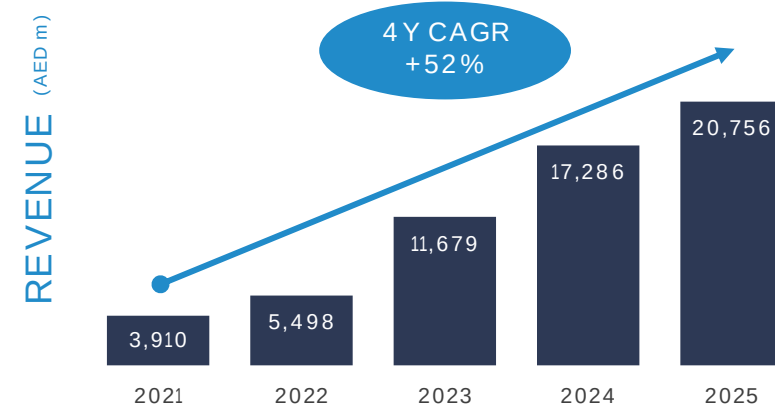


*Since ADPG's listing on 8th Feb 2022 up until 30th June 2025

3M Avg Daily Traded Value - ADTV (USD m)



AD Ports Group Financial Performance Not Well Reflected In the Stock Price



3. Four Vertically Integrated Clusters

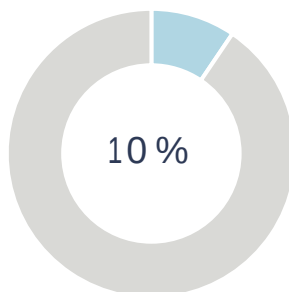
Building an ecosystem with cross selling opportunities and synergies



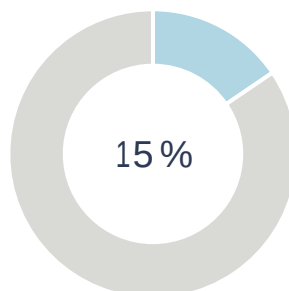
Four Vertically Integrated Clusters: Revenue & EBITDA Distribution

 PORTS	 ECONOMIC CITIES & FREE ZONES	 MARITIME & SHIPPING	 LOGISTICS
40 Terminals (33 operational) UAE - 9, Egypt - 7, Jordan - 2, Syria - 1, Congo Brazzaville - 1, Angola - 1, Cameroon - 1, Tanzania - 1, Pakistan - 2, Kazakhstan - 1, Spain - 12, Brazil - 2	Industrial, economic, and free zones with a total land bank of 550 km ² and multimodal connectivity in Abu Dhabi. 20 km ² of Industrial and Logistics Park under development in Egypt	Marine, offshore & subsea, shipping – container, bulk, Ro-Ro and transshipment - commercial representation, port agency, drydocking and shipbuilding, ship and specialized services	Holistic, fully-integrated, and technologically innovative logistics solutions, including freight forwarding, contract and project logistics, and overland transportation. Global logistics platform in 41 countries

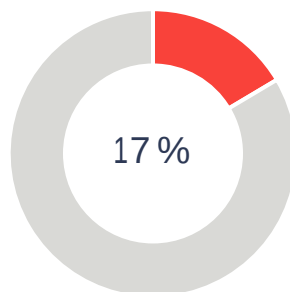
H1 2026 Revenue*



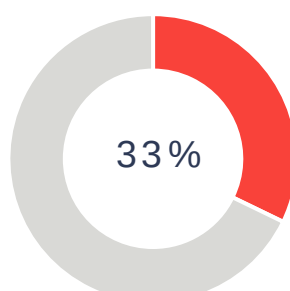
H1 2026 EBITDA*



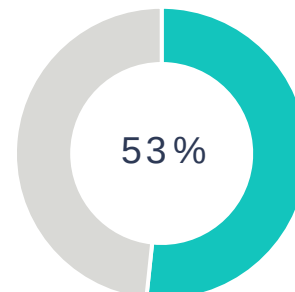
H1 2026 Revenue*



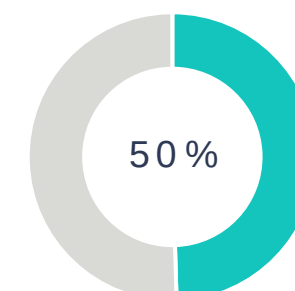
H1 2026 EBITDA*



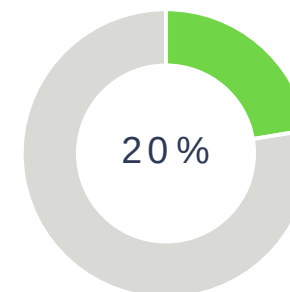
H1 2026 Revenue*



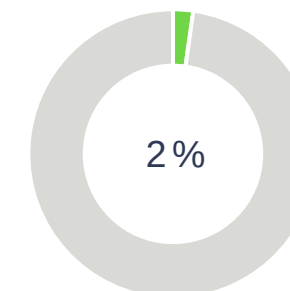
H1 2026 EBITDA*



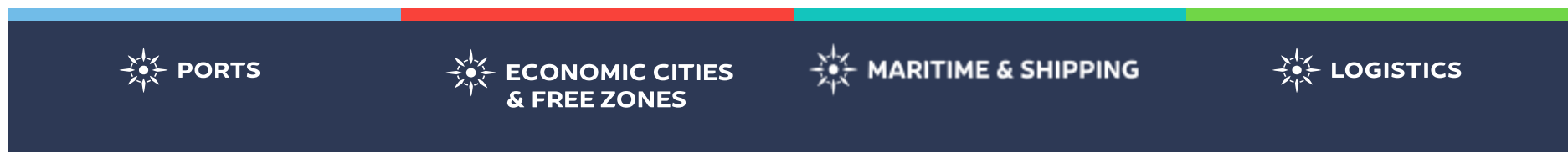
H1 2026 Revenue*



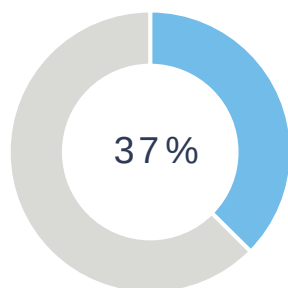
H1 2026 EBITDA*



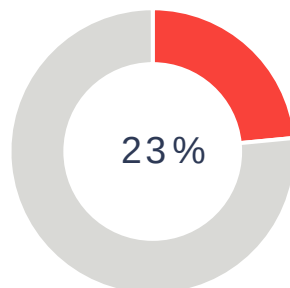
Four Vertically Integrated Clusters: Assets and CapEx Distribution



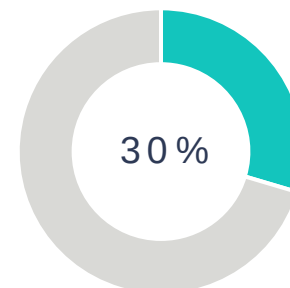
H1 2026 Total Assets*



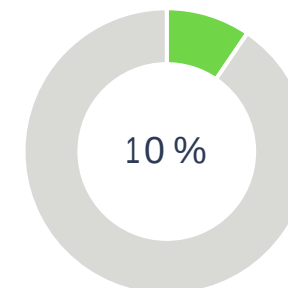
H1 2026 Total Assets*



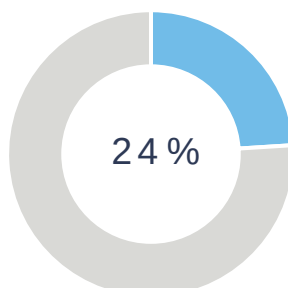
H1 2026 Total Assets*



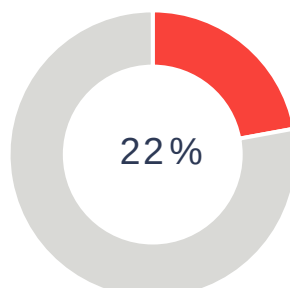
H1 2026 Total Assets*



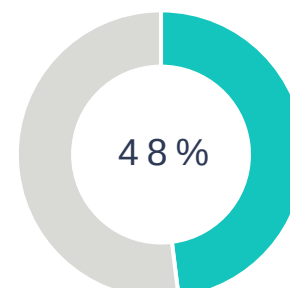
H1 2026 Capex**



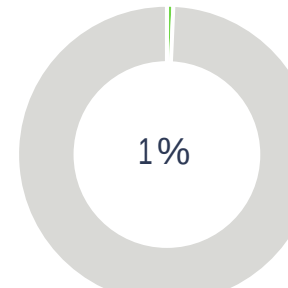
H1 2026 Capex**



H1 2026 Capex**



H1 2026 Capex**





ADPG Scale of Operations



50+ Countries
across 5 continents



LTM Q2 2026

PORTS



12.2m

Container Capacity
(TEUs)



6.6m

Container Volumes
(TEUs)



52.7m

General Cargo Volumes
(Tons)



1.8m

Ro-Ro Volumes
(Units)

ECONOMIC CITIES & FREE ZONES



75.6

Land Leased
(sq km)



136K

Sdeira Group Staff
Accommodation Bed Leased
(Beds)



627K

Warehouses Leased
(sq m)



25.2m

Gas Volumes
(MMBTU)

MARITIME & SHIPPING



27

Container Feeder
Services



61

Container
Vessels



3.4m

Container Feeder
Volumes
(TEUs)



72

Bulk, Ro-Ro, &
Multipurpose Vessels



102

Offshore & Subsea
Vessels



85

Marine Services
Vessels

LOGISTICS



4.6m

Polymer Volumes
(Tons)



41.6K

Air Freight Volumes
(Tons)



382K

Ocean Freight Volumes
(TEUs)

4. Market Update

Fine-tuning and ramping-up resilience plans in the UAE



Strait of Hormuz Crisis – Building Alternative Multimodal Trade Corridors

AD Ports Group has put in place a network of alternative multimodal trade corridors to maintain uninterrupted cargo movement and supply chains

AD Ports Group is leveraging its **diversified logistics capabilities** to ensure **continuity of trade flows**



Access to alternative sea, land, rail, and air gateways



Flexible routing based on capacity, cargo type, and urgency



Bonded multimodal corridors ensuring smooth cargo flow



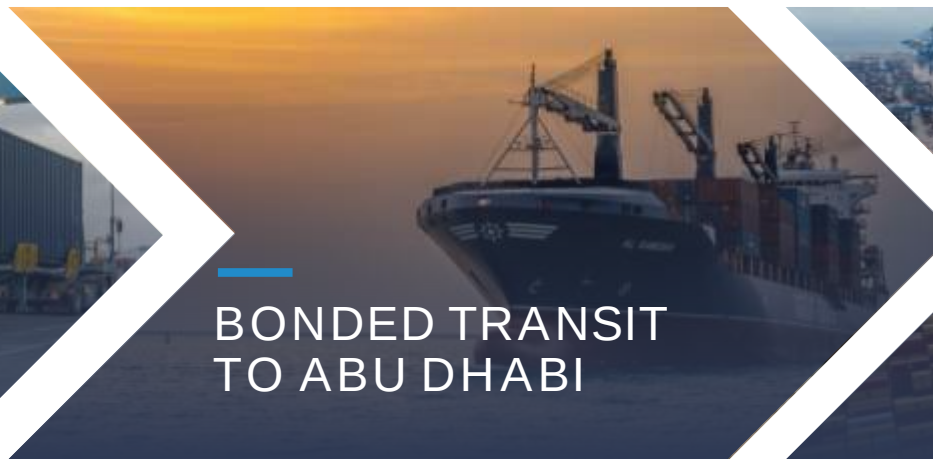
Centralised 24/7 operational coordination



End-to-end visibility via Trade Enabler platform



KHORFAKKAN OR
FUJAIRAH PORT



BONDED TRANSIT
TO ABU DHABI



KHALIFA PORT
ABU DHABI

Alternative Trade Corridor - Shipping Connectivity

Dedicated fleet of 27 container vessels and 5 bulk vessels, supportive shipping rates

India-Pakistan Trade Network

- ✓ Multimodal routing via the UAE East Coast ports of Fujairah and Khor Fakkan
- ✓ Feeder connectivity to India & Pakistan with flexible routing based on vessel schedules and cargo requirements
- ✓ Seamless integration with mainline shipping networks



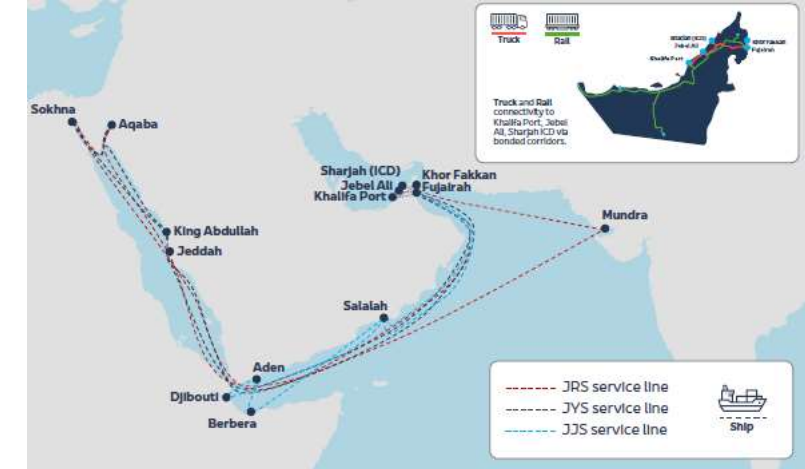
Upper Gulf Trade Network

- ✓ Direct sea and land connectivity from Khalifa Port
- ✓ High-frequency regional feeder routes
- ✓ Seamless integration with mainline shipping networks



Red Sea Trade Network

- ✓ Sea connectivity from Khalifa Port to Dammam
- ✓ Land bridge access to Jeddah / King Abdullah Port
- ✓ Seamless integration with mainline shipping networks



Alternative Trade Corridor - Land Bridge and Air Cargo Solutions

Land, rail, air, integrated logistics and storage solutions complement supply chain resilience

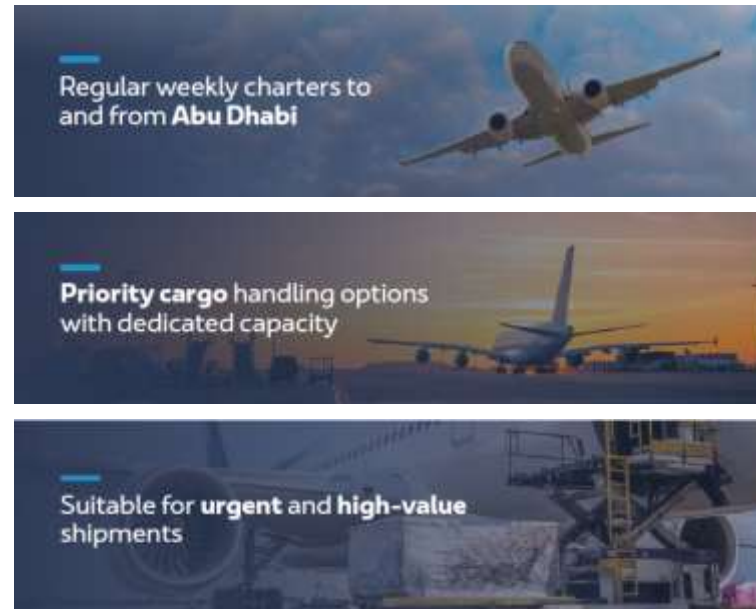
Land Bridge Solutions

- ✓ 800 trucks with trailers and four new daily rail services by Etihad Rail - 400 new trucks in Q2 2026
- ✓ Road connectivity via Sohar and Salalah
- ✓ Multimodal integration with sea and land routes
- ✓ Access to UAE ports, KEZAD, and regional destinations



Air Cargo Solutions

- ✓ Through Etihad fleet, commercial networks, and dedicated direct charters - 6 planes chartered as of Q2 2026
- ✓ Increased demand for air cargo concerning critical commodities - Food and pharma



Logistics and Warehousing Solutions

- ✓ Close to 1,000 reefer containers to establish cold chain capabilities for temperature sensitive cargo
- ✓ 188K m² of warehouse capacity for cargo storage across Abu Dhabi - KEZAD Al Ma'mourah, Mussafah, and Al Ain: 54K m² as of Q2 2026



5. CLI Acquisition

AD Ports Group's largest-ever M&A transaction



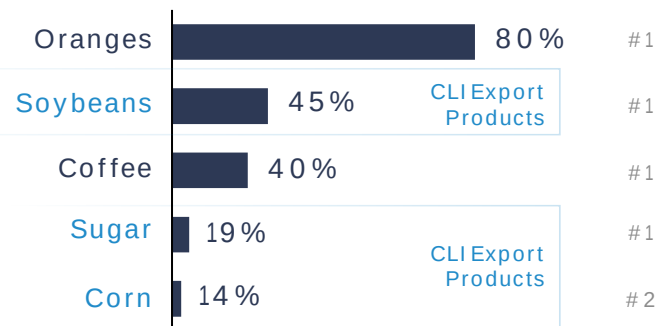


CLI - The Largest Agribulk Port Operator in the No 1 Agribulk Exporter Market, Brazil

Well-established and scaled-up in a growing market

Brazil is the No 1 exporter for Agribulk

Brazil's share of global commodity exports and ranking¹ in 2023 (%)



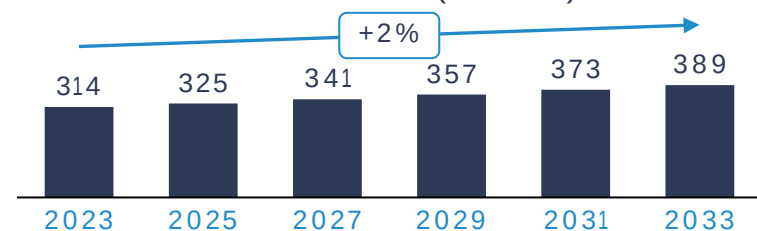
Brazil rank among global exporters

Brazil Key Trading Partners

Agriculture imports from Brazil in 2023 (USD bn)

	China	USD 47B
	Europe	USD 10B
	Japan	USD 3B

Brazil Grains Production (m tons)



CLI serves a diversified base of AAA customers, both integrated (with ownership of assets such processing plants, storage capacity, etc.) and non-integrated

CLI is the leading white-label terminal operator in Brazil

Sugar & Grain Export Volumes - 2024 (m tons)

Rank ¹	Player	Terminals	Volume
1		2	19.2
2		5	18.7
3		4	6.8
4		2	6.1
5		4	5.0
6		1	4.5
7		1	3.0
8		1	1.3

CLI 2025 Market Share in Brazil

25 % Sugar lifting

7 % Grains lifting

10 %
Grains & sugar lifting

CLI at a Glance

CLI is an agribulk terminal operator with two core assets in Brazil

2025

Consolidated Operational & Financial Performance



17.2M Tons
Volume of cargo handled annually



USD173M*
Revenue



USD101M*
EBITDA



58.2%
EBITDA Margin



Itaqui Port

100% Ownership
Concession until 2062



USD 28M

2025 EBITDA

66.8%

2025 EBITDA Margin



4.4M tons
Total lifting capacity per year



125K tons
Static Storage Capacity



Two Berths
Access with relevant draft (depth of ~17m)

- Focus on soybean
- Part of the Brazilian 'Arc of the North', an essential geographical region encompassing the Amazon basin that is a pivotal logistics hub and significant emerging corridor for agriculture exports



Santos Port

80% Ownership
Concession until 2036



USD 73M

2025 EBITDA

55.5%

2025 EBITDA Margin



16M tons
Total lifting capacity per year



500K tons
Static Storage Capacity

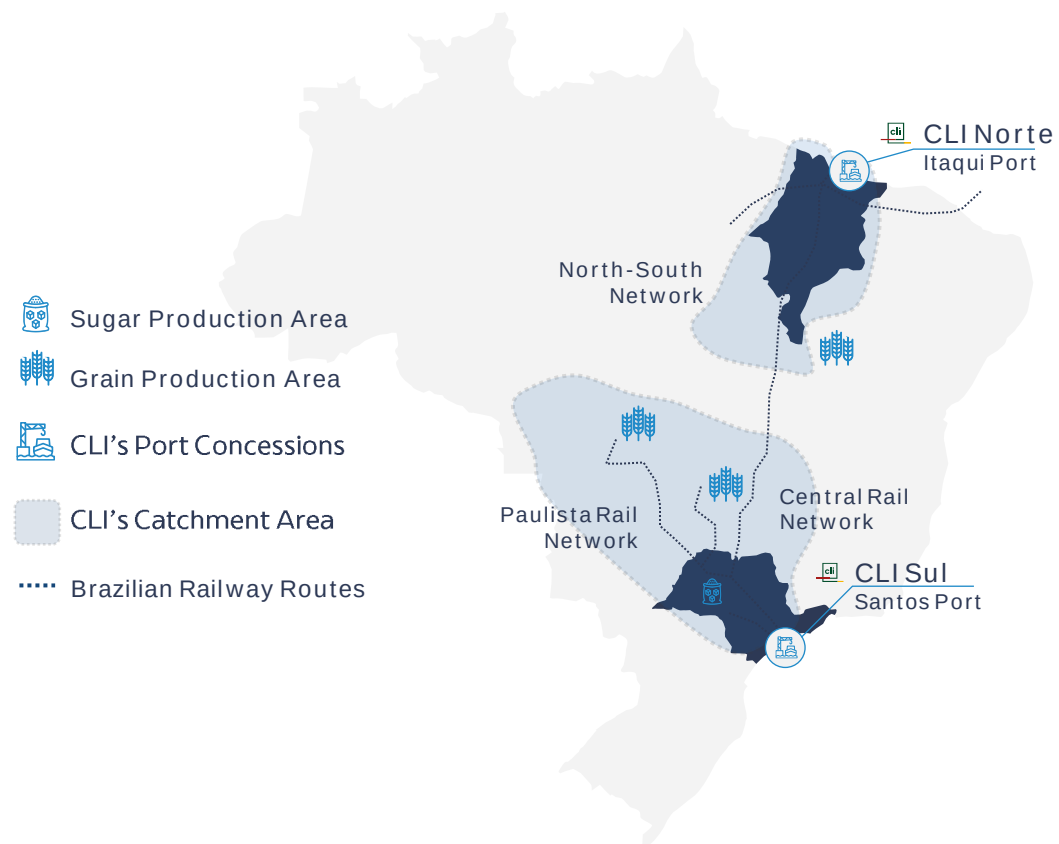


One Berths
Access with relevant draft (depth of ~14m)

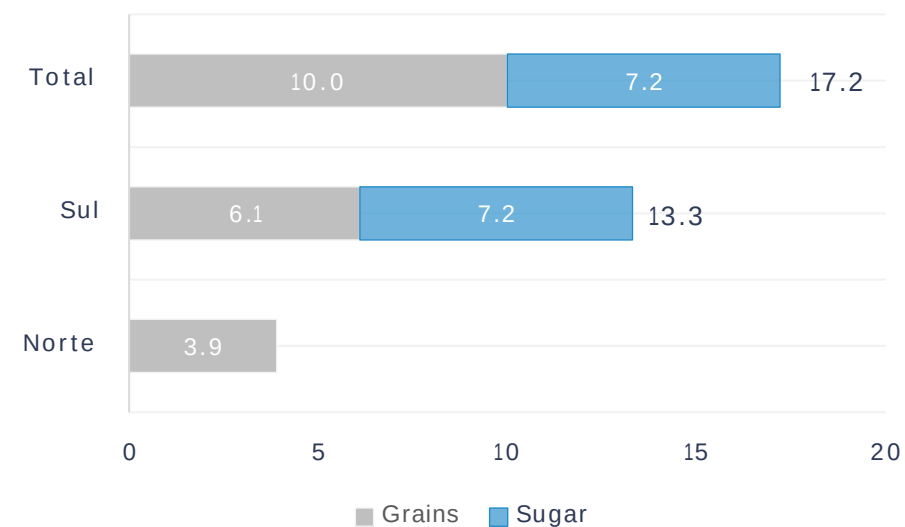
- Focus on corn and sugar: #1 position in Brazilian sugar exports
- Among the leading grain terminals at Santos, Brazil's largest port by cargo throughput

Focused on Sugar and Grains

CLI's two terminals are located on Brazil's most competitive export corridors



Breakdown of Volumes by Commodity - 2025 (m tons)





A Compelling Strategic Fit

1

Geographic diversification

Focused geographic expansion in line with AD Ports Group's growth strategy to become a leading logistics and trade services player. A rare opportunity within a structurally scarce market, especially for proven brownfield port operator with entrenched leadership

2

Opening new trade corridors

Latin America and Brazil open new trade corridors connecting to Africa, Europe, and Southeast Asia and China in particular. The UAE and the Mercosur economic bloc (Argentina, Brazil, Paraguay, and Uruguay) are also actively negotiating a Comprehensive Economic Partnership Agreement (CEPA).

3

A well-established platform that can be leveraged for further expansion

CLI is a strong entry point and base in Latin America for selective bolt-on acquisitions to enable regional expansion and/or vertical integration in the medium term

4

Vertical focus

Agrifood is a priority vertical for AD Ports Group; a strategy aligned with the UAE's vision to bolster food security. CLI's acquisition will deepen partnerships with leading commodity traders, including Louis Dreyfus, which is part of L'IMAD's portfolio of companies and operates sizeable activities in Brazil across the agribulk value chain



Transaction Structure and Details

Ownership structure



✓ 100% Ownership



✓ 80% Ownership



Transaction Economics



USD 835M
Enterprise Value



USD 519 m
Equity Value



8.3x
2025 EV / EBITDA

Funding



100 %
Debt funded
through existing
undrawn bank facilities

Expected Closing



End of
Q3 2026
Subject to regulatory
approvals

6. Projects and Transactions Update

M&A and Ports portfolio expansion



Continued Focus on Infrastructure Assets in Q2 2026

Q3 2025
Q4 2025
Q1 2026
Q2 2026

✓ Dredging Work at KGTL and KGTM in Karachi, Pakistan

Signed a dredging agreement to expand container capacity and general cargo operations at KGTL and KGTM, respectively. Container handling capacity at KGTL will be increased from 750,000 TEUs to 1 million TEUs while general and bulk cargo capacity at KGTM will double from 60,000 to 120,000 tons upon completion of dredging works in Q1 2026.

✓ Digital Single Trade Window Solution in Angola

Development of a Single Trade Window solution for Angola's trade regulator ARCCLA, deepening the Group's presence in the country where it has already committed to investing USD 250 million through 2026 to redevelop and expand Noatum Ports Luanda Terminal.

✓ LNG and LPG Terminals Hubs at Khalifa Port

Initial operations are expected to commence by mid-2028, with steady-state operations projected to be achieved by 2031 for the LNG terminal, and by 2033 for the LPG terminal.

✓ 3rd Partnership with CMA CGM in Syria

Acquisition of a 20% stake in the Latakia International Container Terminal (LICT) in Syria for AED 81m.

✓ Expansion of CMAT Khalifa Port Container Capacity

Expansion by 0.9m TEUs to 2.7m TEUs scheduled for completion in early 2028.

✓ Acquisition of 19.3% stake in Alexandria Container Co. (ALCN) in Egypt

Intention to launch a cash Mandatory Tender Offer (MTO) to acquire an additional stake in Egypt's ALCN, which would give AD Ports Group majority ownership and control.

✓ Logistics operations in Tajikistan and Pakistan

Established a 51%-owned JV with AVESTO Group in Tajikistan and Formed a 51%-owned JV with CEI Supply Chain in Pakistan.

✓ 30-Year Concession for a Greenfield Dry Bulk Terminal at Port of Douala - Cameroon

AD Ports Group joined Africa Ports Development's (APD) 30-year concession to design, build and operate a new dry bulk terminal at the Port of Douala in the Republic of Cameroon – 51% effective economic interest.

✓ 30-Year Concession for the Brownfield Multipurpose Port in Aqaba - Jordan

Signed a 30-year concession agreement with Aqaba Development Corporation (ADC) to operate the brownfield Aqaba Multipurpose Port, Jordan's only and exclusive general cargo and multipurpose seaport. The concession was secured through a JV, with AD Ports Group holding 70% ownership, and ADC 30%.

✓ Launch of Metal Park in Abu Dhabi

Launched the 450,000 m² Metal Park, the world's first pay-as-you-grow metals ecosystem in Abu Dhabi.

✓ Acquisition of CLI in Brazil

Acquired Corredor Logistic and Infrastructure (CLI), a leading agribulk port terminal operator in Brazil, for an EV of AED 3.1bn (USD 835m). Expected to close at the end of Q3 2026.

✓ Acquisition of MBS Logistics in Germany

Acquired MBS Logistics, a Germany-based integrated logistics provider, for an EV of AED 300 million (EUR 70 million). Expected to close in Q4 2026.

✓ Increased Ownership in Global Feeder Shipping (GFS) by 30% to 81%

Acquired an additional 30% stake in GFS for AED 1.1bn (USD 300m), at the same total EV of AED 3.67 bn (USD 1bn) set in 2024, deepening control over one of the Group's most strategic assets. The transaction was completed on 23 June 2026.

✓ Soft launch of Noatum Ports Safaga Terminal

Launched trial operations at Safaga Terminal in Egypt, ahead of full commercial launch scheduled for later this year.

Recycling Capital Through Asset Monetization

Actively managing the Group's asset portfolio across all business clusters to monetize non-core assets when opportune
– AED 6.4 bn transacted over the past nine months (~25% of Market Cap)

1 . KEZAD Abu Dhabi Land Sales

Fast-tracking KEZAD Abu Dhabi development

- Shifting from a pure land lease model to a sale and land lease model in KEZAD Abu Dhabi
- Completed 2 transactions so far, with Mira Developments (4.6 km² for AED 2.47bn) and Danube (1 km² for AED 840m)
- About 11 km² left within the 16 km² KEZAD Town Centre area which has been earmarked for sale
- Strengthens the Group's financial position
- Unlocks significant hidden value

Land Sales - AED 3.31 billion

2 . KEZAD Abu Dhabi Warehouse Sales

Mixed ownership model for built-up assets

- Recycling capital invested in built-up assets to continue to strengthen complementary trade and logistics services around manufacturing and industrial projects in KEZAD Abu Dhabi
- Completed 3 transactions so far - 2 with Aldar (AED 570m and AED 650m) and 1 with Mair Group (AED 295m) – structures as sale with 50-year land lease
- Close to 500K m² of new warehouse capacity (+65% from 2025) is expected to come online in 2026, recycling capital from sold warehouses into new value-creative warehouse projects

Warehouses Sales - AED 1.52 billion

3 . Non-Core Financial Holdings

Unlocking significant value from non-core financial investments

- The Group is not a financial investor and may consider monetizing its non-core financial holdings
- Sold 9.77% stake in NMDC for AED 1.6bn

Financial Holding Sales - AED 1.6 billion



M&A - Four Existing Companies With Established Track Record

Accelerating growth - 10 % and 16 % revenue and EBITDA accretion, respectively – and strengthening cash flow story from 2027 onwards

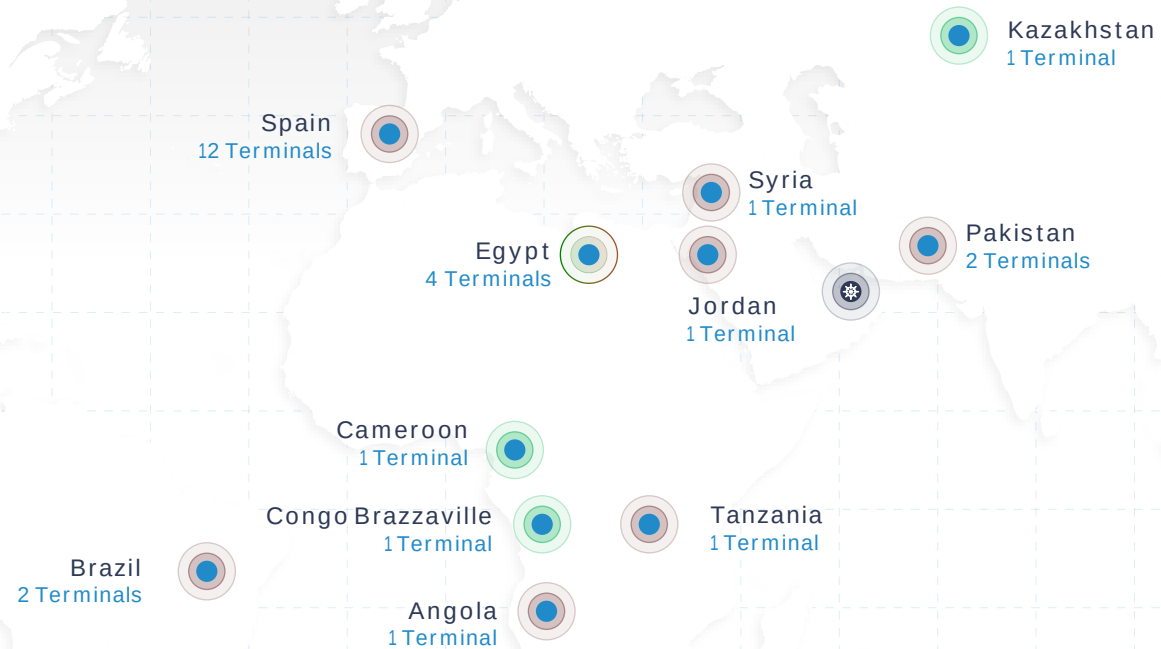
Acquisition	Ownership	Equity Value	Cluster / Geography	Expected Closing	2025 Revenue / % Accretion to ADPG	2025 EBITDA / % Accretion to ADPG	Implied 2025 EV / EBITDA
Global Feeder Shipping (GFS)	Additional 30% stake to 81%	AED 1.10bn (USD 300m)	Maritime & Shipping / UAE	Completed on 23 rd June 2026	AED 3,486m Nil (NCI impact)	AED 1,005m Nil (NCI impact)	3.7x
Corredor Logística e Infraestrutura (CLI)	100% of CLI Norte and 80% of CLI Sul	AED 1.90bn (USD 519m)	Ports / Brazil	End of Q3 2026	AED 637m 3.1%	AED 371m 7.3%	8.3x
MBS Logistics	100%	AED 300m (EUR 70m)	Logistics / Germany	Q4 2026	AED 846m (EUR 199m) 4.1%	AED 28m (EUR 6.7m) 0.6%	10.5x
Alexandria Container & Cargo Handling (ALCN)	51.3% - 55.6%	~AED 2.0bn depending on Mandatory Tender Offer for the Free Float	Ports / Egypt	Q4 2026	AED 600m 2.9%	AED 405m 7.9%	13.1x

Strategic Rationale

- **Diversification & scaling-up:** In line with AD Ports Group's strategy to push ahead with diversification, market expansion, and scaling up as it grows organisational capacity.
- **Presence in relevant markets:** CLI marks the Group's first entry into Latin America with scaled and well entrenched operations while MBS Logistics establishes a scaled operating platform in Europe's largest logistics market. Germany, and deepens the Group's footprint in Central Europe
- **Greater strategic and operational control over core assets:** Increasing ownership in GFS to 81% strengthens control of one of the Group's most strategic assets and offers immediate upside from the current favorable market conditions, which are likely to last up until at least the beginning of 2027. ALCN Mandatory Tender Offer (MTO) would take ownership to a majority stake in a key Egyptian port gateway and cement the Group's presence in one of its most important markets.
- **Maintaining financial discipline** to ensure earnings and value creation from M&A activity



Noatum Ports Geographic Footprint & Operations: 27 International Terminals





Noatum Ports Geographic Footprint & Operations: 27 International Terminals

Egypt (2 Terminals)

30-year Multipurpose Port Concession: SAFAGA

- Ownership: 100%
- Container Capacity: 450K TEUs
- Dry Bulk and General Cargo Capacity: 5m tons
- Liquid Bulk Capacity: 1m tons
- RoRo Capacity: 50K CEUs
- Committed CapEx: USD 200m
- Expected start of operations: H2 2026

Management Contract Multipurpose - TCI: ADABIYA

- Ownership: 70%
- Container Capacity: 150K TEUs
- Dry Bulk and General Cargo Capacity: 3m tons
- Existing operations

Annual Renewal Licensing Regime:

Alexandria Container & Cargo Handling Co. (ALCN)

- Ownership: 19.3%, ongoing MTO to increase ownership to at least 51%
- Container Capacity: 1.5m TEUs
- Existing operations

Brazil (2 Terminals)

Agri-Bulk Terminal Concession (until 2036): SANTOS

- Ownership: 80%
- Dry Bulk Capacity: 16m tons
- Existing operations, expected closing of the transaction: Q3 2026

Agri-Bulk Terminal Concession (until 2062): ITAQUI

- Ownership: 100%
- Dry Bulk: 4.4m tons
- Existing operations, expected closing of the transaction: Q3 2026

Spain (12 Terminals)

15 to 42-year concessions: 10 Multipurpose & 2 Ro-Ro dedicated Terminals

- Ownership: 100%
- Container Capacity: 900K TEUs
- Ro-Ro Capacity: 1.65m CEUs
- Existing operations

Kazakhstan (1 Terminal)

Management Contract: Sarzha Grain Terminal - Kuryk Port

- Ownership: 51%
- Grain Cargo Capacity: 570K Tons in Phase 1
- Committed CapEx: USD 30m over 2 Phases
- Phase 1 expected to be completed in Q2 2027

Syria (1 Terminal)

30-year Container Terminal Concession: Latakia

- Ownership: 20%
- Container Capacity: 250K TEUs with expansion plans to increase it to 1m TEUs by the end of 2030
- Committed CapEx: USD 45m
- Existing operations

Pakistan (2 Terminal)

50-year Container Terminal Concession: KARACHI

- Ownership: 60%
- Container Capacity: 750K TEUs
- Utilization: 64% as of Q3 2025
- Committed CapEx: USD 220m
- Existing operations, expected completion of upgrades: Q3 2027

25-year Container Terminal Concession: KARACHI

- Ownership: 60%
- Dry Bulk & General Cargo Capacity: 14m tons
- Committed CapEx: USD 75m
- Existing operations, expected completion of first phase of upgrades: Q3 2027

Cameroon (1 Terminal)

30-year Dry Bulk Terminal Concession: Douala

- Ownership: 51%
- Bulk Capacity:
- Committed CapEx: USD 87m
- Expected start of operations: Q1 2029

Congo Brazzaville (1 Terminal)

30-year Multipurpose Terminal Concession: POINTE NOIRE

- Ownership: 51%
- Container Capacity: 400K TEUs
- Committed CapEx: USD 220m
- Expected start of operations: Q3 2028

Jordan (1 Terminal)

30-year Multipurpose Port Concession: Aqaba

- Ownership: 70%
- General Cargo Capacity: 11m tons, including general cargo, Ro-Ro, grains, and livestock
- Committed CapEx: USD 13m
- Existing operations

Angola (1 Terminal)

20-year Multipurpose Terminal Concession: LUANDA

- Ownership: 81% in the JV operating the terminal, 90% in the logistics JV
- Container Capacity: 350K TEUs
- Ro-Ro Capacity: 40K CEUs
- Committed CapEx: USD 250m
- Existing operations, with upgrades expected to be completed in Q2 2027

Tanzania (1 Terminal)

30-year Container Terminal Concession: DARES SALAM

- Ownership: 30%
- Container Capacity: 1m TEUs
- Committed CapEx: >USD 20m
- Existing operations



Greenfield



Brownfield

Leveraging CEPAs When Expanding Internationally

Since 2022, a total of 37 CEPAs have been signed, with 18 in force so far

CEPAs with DRC, Ecuador, Japan, and Canada were signed in **Q2 2026**

CEPAs with Azerbaijan, South Korea, and Ukraine came into force in **Q2 2026**

Another 5-7 new CEPAs are expected to be concluded by the end of this year, including Rwanda, Ghana, Zambia, Peru, and Bangladesh

Non-oil exports now account for **21.7% of the UAE's total trade with in-force CEPA partners**, up from 19.1% in 2022



Strong Non-Oil Foreign Trade Growth Under CEPAs

Impact of four key CEPAs that have been implemented: India, Indonesia, Türkiye, and Cambodia

Country	Implementation Date of CEPA	2022 Non-Oil Trade Value	2023 Non-Oil Trade Value	2024 Non-Oil Trade Value	2025 Non-Oil Trade Value	Non-Oil Trade Target
India	01-May-22	\$54.0 bn	\$65.0 bn (+20% YoY)	\$83.7 bn (+29% YoY)	\$37.6 bn in H1-25 (+33% YoY)	Targeting \$100 bn by 2030
Indonesia	01-Sep-23	\$4.1 bn	\$4.5 bn (+10% YoY)	\$5.2 bn (+16% YoY)	\$6.4 bn (+23% YoY)	Targeting \$10 bn by 2028
Türkiye	01-Sep-23	\$18.9 bn	\$36.0 bn (+90% YoY)	\$40.5 bn (+12.5% YoY)	\$45.2 bn (+12% YoY)	Targeting \$40 bn within 5 years
Cambodia	25-Jan-24	\$0.41 bn	\$0.45 bn (+10% YoY)	\$0.50 bn (+11% YoY)	NA	Targeting \$1 bn by 2030



EC & FZ - Key New Land Leases and Infrastructure Projects in Automotive and F&B

Signing of land leases in KEZAD Abu Dhabi continues despite the regional situation



ROX

Automotive

- 10,000 sqm facility in KEZAD Logistics Park (KLP 1), Musaffah
- One of the Middle East's first advanced AI manufacturing centers for vehicles
- Targeting annual production capacity of 300,000 vehicles by 2030

May-2026



Abu Dhabi Refreshment Company

F&B

- 32,500 sqm plant in KEZAD Abu Dhabi
- Investment of approximately AED 300 m
- Beverage production and distribution facility, reinforcing Abu Dhabi's position as a regional manufacturing hub for fast-moving consumer goods

May-2026



Axione Development

F&B

- 37,000 sqm cold chain facility at Abu Dhabi Food Hub
- The facility will strengthen critical cold chain capabilities serving wholesale trade, distribution and value-added food supply activities at Abu Dhabi Food Hub
- Abu Dhabi Food Hub is set to become a central gateway for food trade, connecting global supply with regional demand

May-2026

7. Operational and Financial Performance

Q2 2026 was driven by the Maritime & Shipping, EC&FZ, and Logistics Clusters amidst regional events





Q2 2026 Financial Performance at a Glance

Best quarterly profits on record

H1 2026

Revenue (AED)

12.83 bn

+36%

YoY

EBITDA (AED)

3.25 bn

+41%

YoY

Total Net Profit (AED)

1.49 bn

+64%

YoY

Q2 2026

Revenue (AED)

7.08 bn

+47%

YoY

EBITDA (AED)

1.74 bn

+49%

YoY

Total Net Profit (AED)

836 m

+88%

YoY

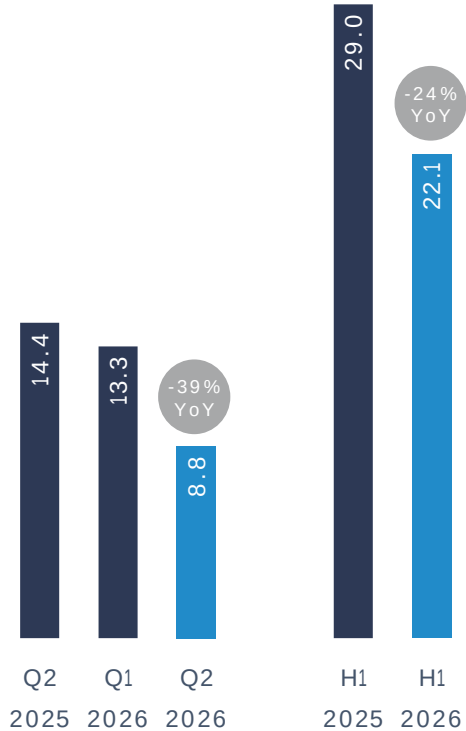




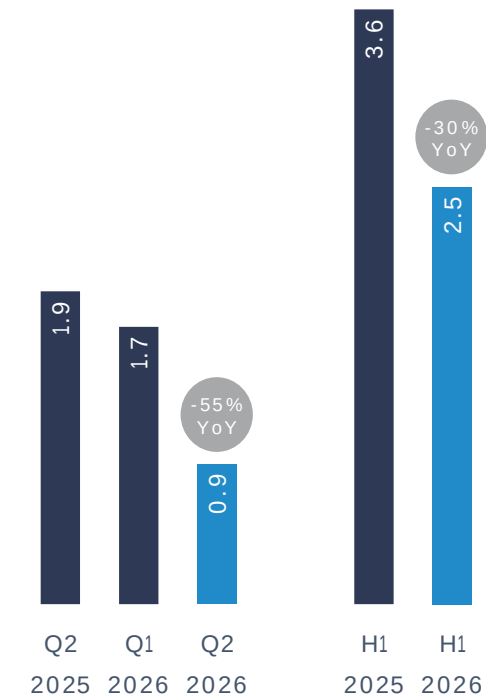
Ports Cluster Operational KPIs

Ports volumes in Abu Dhabi impacted by regional events

General Cargo (m Tons)

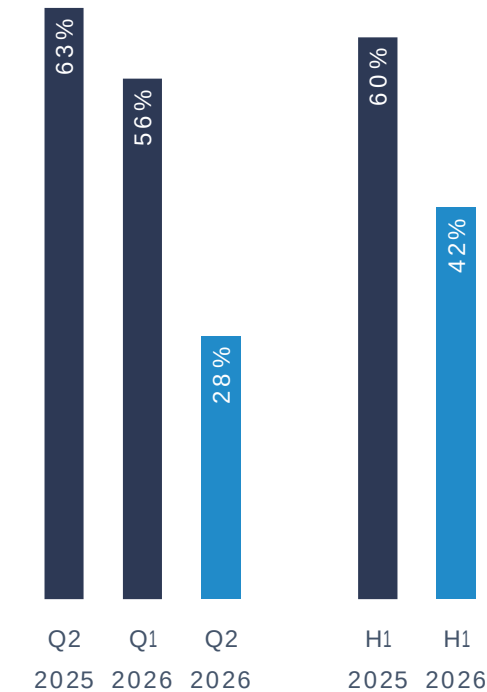


Containers (m TEUs)



* Includes built-to-suit (BTS) assets

Container Capacity Utilisation Rate (%)



Q2 2026 Operational Highlights

General Cargo Volumes: -39% YoY

- UAE volumes (35% of total quarterly volumes) declined 67% YoY due to the regional events.
- Noatum Ports' international operations in Egypt, Pakistan, Spain, and Angola (65% of total quarterly volumes) largely mitigated the negative performance in the UAE with 14% YoY growth.

Container Volumes: -55% YoY

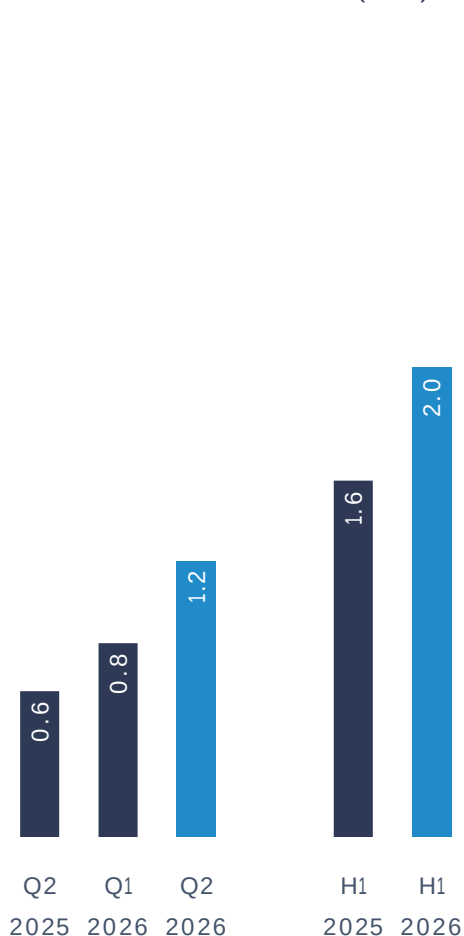
- Groupwide annual container terminal capacity stood at 12.2m TEUs as of Q2 2026, of which Khalifa Port accounted for 9.6m TEUs and Fujairah for 720K TEUs. Total container throughput reached 853K TEUs for the quarter, -55% YoY, with 65% YoY decline in the UAE and stable performance internationally.
- Overall container capacity utilisation reached 28% in Q2 2026, with the UAE standing at 22% (16% at Khalifa Port), and international container operations at 61%.
- Transshipment/O & D volume mix in the UAE inverted to 37%/63% in Q2 2026 (vs. approximately 65%/35% in previous quarters and years).



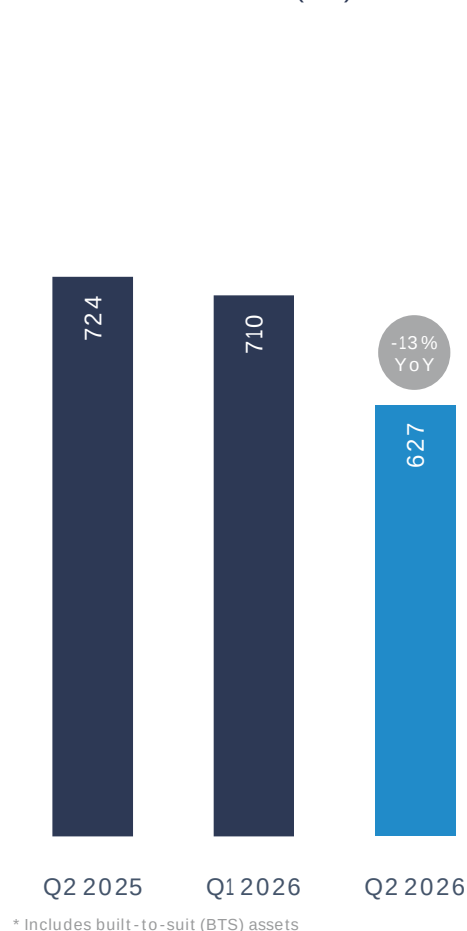
EC & FZ Cluster Operational KPIs

Continued land leases growth trajectory; Warehouse capacity impacted by sale transaction

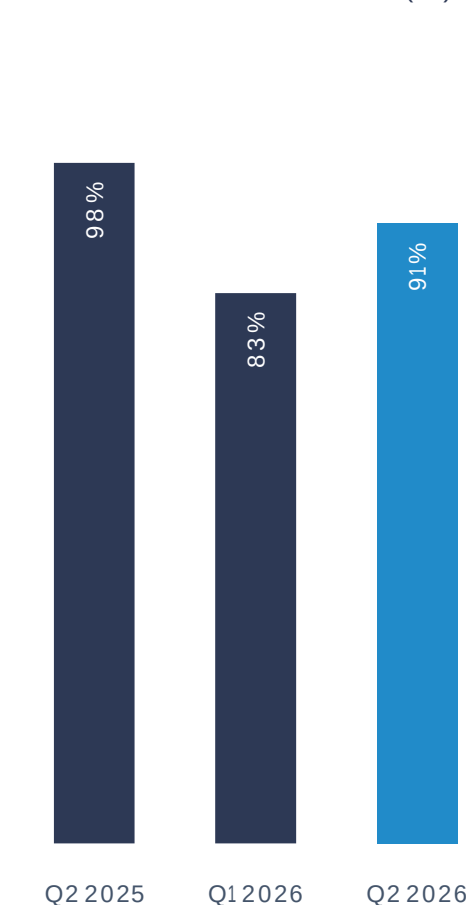
Land Lease Net Additions (km²)



Warehouse Leases* (m²)



Warehouse Utilisation Rate (%)



Q2 2026 Operational Highlights

Land Leases (Net): +1.2 km²

- Some key land leases in the F&B, auto, metal, and logistics sectors were signed during the quarter despite the ongoing regional events.
- Industrial and manufacturing projects continued to account for ~66% of overall land leases.
- Specialized industry hubs like the Metal Park, Agtech Park, Food Hub, and Auto Hub are progressing well, on track to come online in phases in H2 2026/2027.
- Annual guidance remains to sign 3.5-4.0 km² of new land leases (net) going forward.

Warehouse Leases: -13% YoY

- Warehouse utilisation stood at 91% as of Q2 2026 on lower capacity (-7% YoY) following the sale transaction.
- Close to 500K m² of new warehouse capacity (+65% from 2025) is expected to come online in H2 2026.



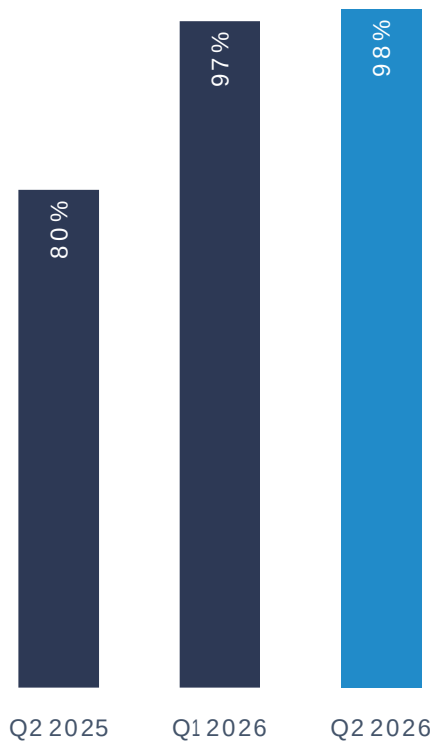
EC&FZ Cluster Operational KPIs (Cont'd)

Sdeira Group bed occupancy at new highs; Steady gas volumes growth

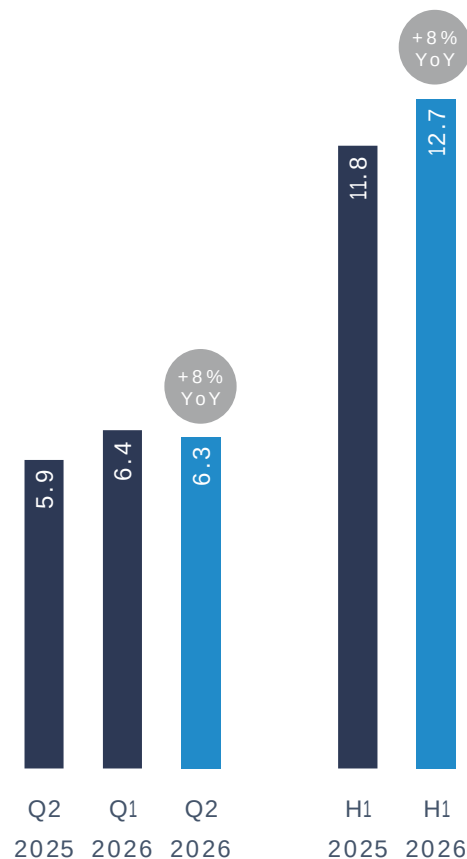
Sdeira Group Bed Capacity ('000)



Sdeira Group Bed Occupancy (%)



Gas Volumes (m MMBTU)



Q2 2026 Operational Highlights

Sdeira Group Staff Accommodation Bed Leases: +23% YoY

- Sdeira Group bed occupancy reached an all-time high of 98% in Q2 2026, improving YoY and QoQ. Total bed capacity remained largely unchanged at 139K beds.

Gas Volumes: +8% YoY

- Gas volumes reached 6.3m MMBTU in Q2 2026, up 8% YoY, led by continued steady demand and growth from customers. The gas network at KEZAD Abu Dhabi stood at 106 km as of Q2 2026.



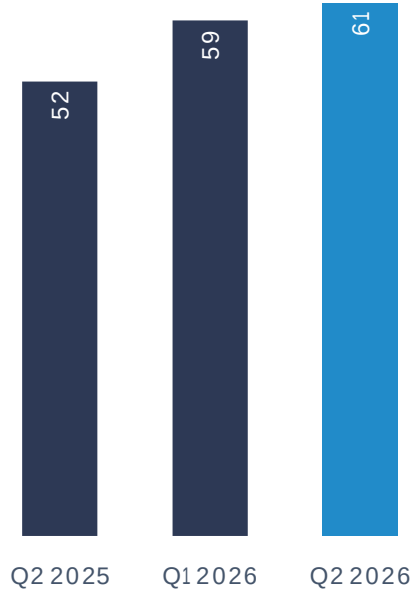
Maritime & Shipping Cluster Operational KPIs

Ports bottlenecks constrained feeder shipping volumes

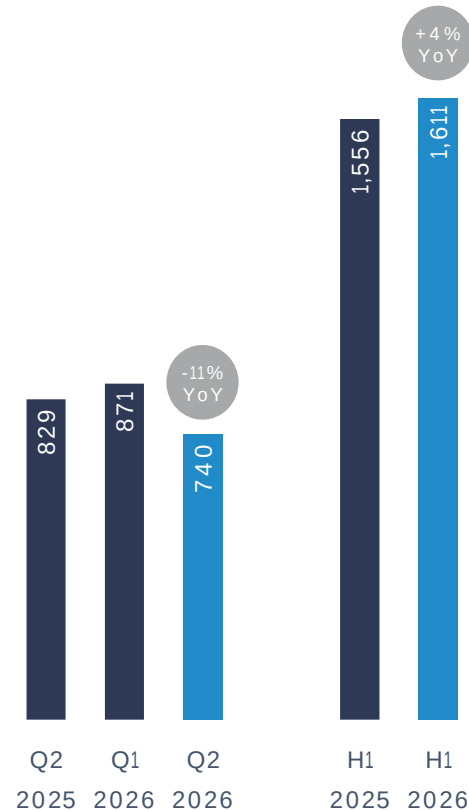
Container Feeder Services (Nos.)



Container Feeder Vessel Fleet (Owned & Chartered-in)



Container Feeder Shipping Volumes ('000 TEUs)



Q2 2026 Operational Highlights

Container Feeder Shipping Services: 27

- Connecting to 87 ports across 36 countries.
- 54% of Q2 2026 container feeder shipping volumes came from the Gulf/Indian Subcontinent (30%) and Red Sea (24%) regions.

Container Feeder Shipping Vessel Fleet : 61

- 53 container vessels on service in Q2 2026 (vs. 50 in Q1 2026 and 47 in Q2 2025) with 261 voyages completed during the second quarter of the year (+11% YoY).

Container Feeder Shipping Volumes: 740K TEUs, -11% YoY

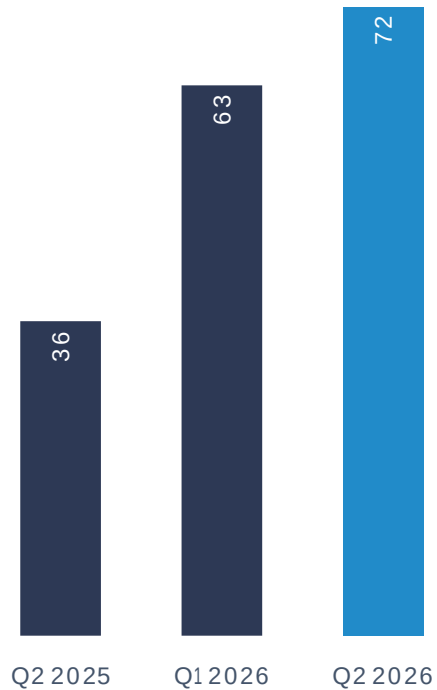
- The 11% YoY and 15% QoQ container feeder shipping volumes drop to 740K TEUs in Q2 2026 was more than offset by the surge in rates.
- Average freight rates in the Group's core regions, Gulf/Indian Subcontinent and Red Sea, increased 96% YoY and 37% YoY, respectively.



Maritime & Shipping Cluster Operational KPIs (Cont'd)

Non-containerized shipping capacity driven by dry bulk, tankers, and Ro-Ro vessels

Dry & Liquid Bulk, Ro-Ro, and Multipurpose Vessel Fleet (Owned & Chartered-in)



Offshore & Subsea Vessel Fleet (Owned & Chartered-in)



Q2 2026 Operational Highlights

Balanced Synergistic Portfolio of Maritime Businesses

- Total vessel fleet of 325 as of Q2 2026 vs. 275 in Q2 2025.
- UGR was a key growth driver in Q2 2026 - 208K CEUs (Car Equivalent Units) and 243K CBM (Cubic Meters) of High & Heavy cargo were transported during the quarter, representing 119% and 36% of the entire 2025 volume performance, respectively.
- Offshore & Subsea vessel fleet has been relatively stable over the past few quarters.

Marine Services

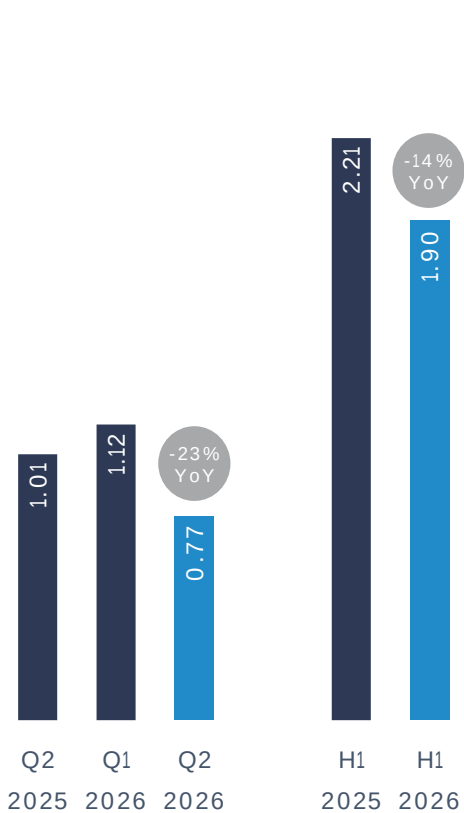
- 85 vessels as of Q2 2026 (vs. 78 in Q2 2025).
- Growth in drydocking services was the key operational driver of the Marine Services business segment.



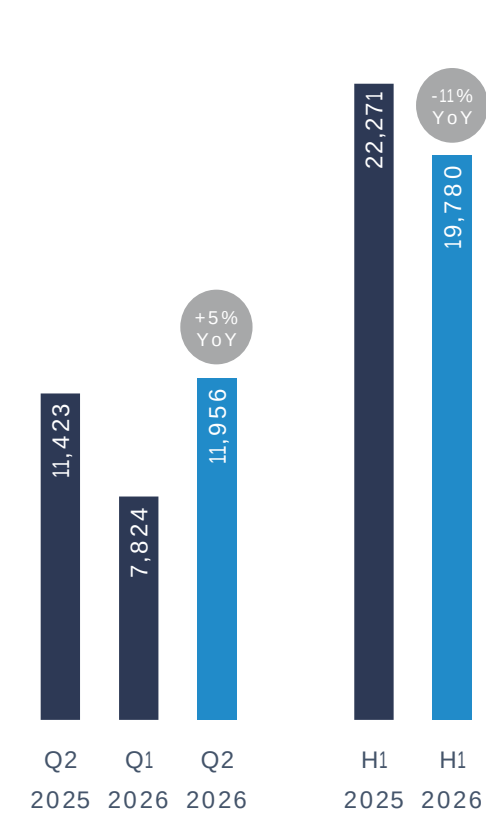
Logistics Cluster Operational KPIs

Mixed bag in freight forwarding and pricing offsetting volumes in the polymer business

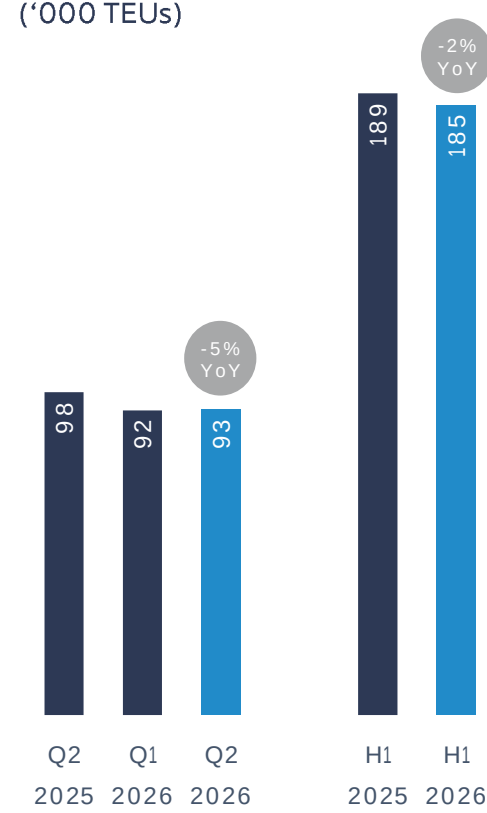
Polymer Volumes (m tons)



Air Freight Volumes (tons)



Ocean Freight Volumes ('000 TEUs)



Q2 2026 Operational Highlights

Polymer Volumes: -23% YoY

- Polymer volumes declined in Q2 2026 due to the regional events, but higher pricing supported the overall performance of the business segment.

Air Freight Volumes: +5% YoY

- Rebounded in Q2 2026 after the loss of a large Asian customer earlier in the year.

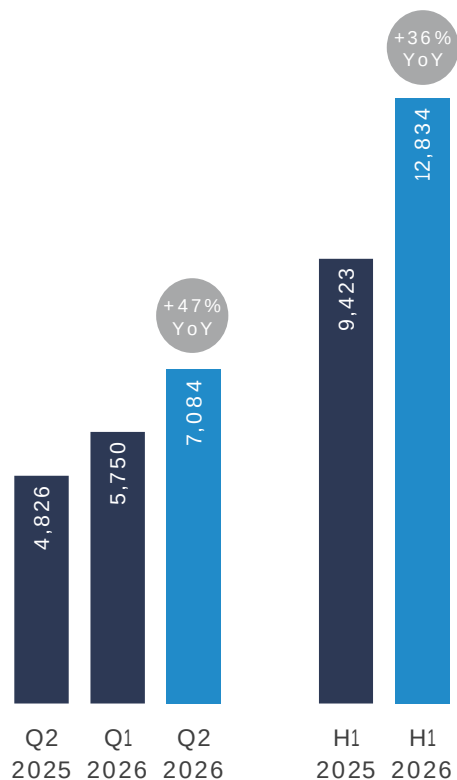
Ocean Freight Volumes: -5% YoY

- Relatively stable despite challenging market conditions.

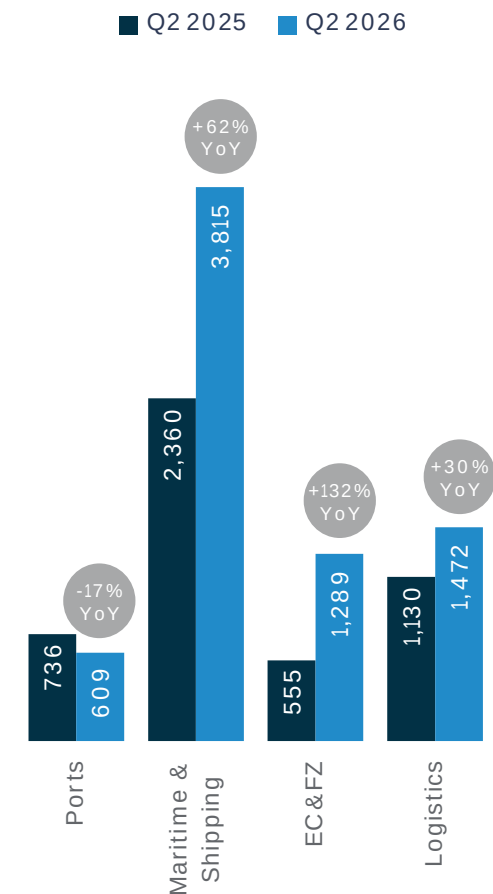
Revenue

Maritime & Shipping, EC & FZ, and Logistics Clusters were top-line growth drivers

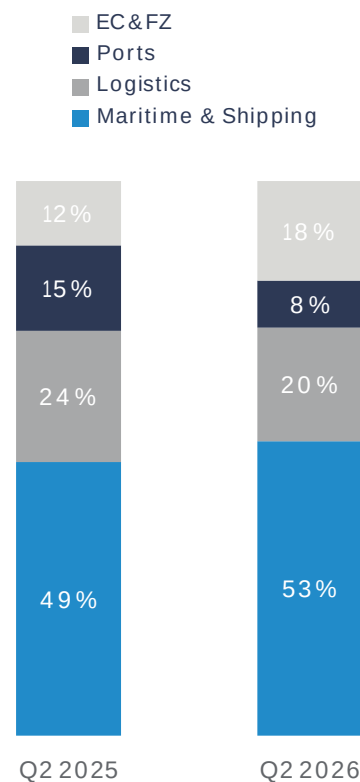
Revenue Performance
(AED m)



Revenue Performance by Cluster
(AED m)



Revenue Contribution by Cluster*
(%)



* Excluding contribution from the Corporate Segment (including Digital) and Group eliminations

Q2 2026 Financial Highlights

Maritime & Shipping Cluster: +62% YoY to AED 3,815m

- Driven by Noatum Automotive (+208% YoY) Shipping (+71% YoY), Agency (+38% YoY), Offshore & Subsea (+27% YoY), and Drydocking & Shipbuilding (+10% YoY).
- Shipping had a higher revenue contribution of 60%, supported by the higher rate environment.

EC&FZ Cluster: +132% YoY to AED 1,289m

- Boosted by the sale of warehouses in KEZAD Abu Dhabi for AED 650 million. Adjusted for the warehouse transaction, revenue growth reached 15% YoY.
- Despite the warehouse sale transaction, warehouse revenues grew 26% YoY, whilst revenues from the Sdeira Group staff accommodation business soared 29% YoY on higher occupancy. Utilities and land leases revenues increased at a steady 11% and 9% YoY, respectively.

Ports Cluster: -17% YoY to AED 609m

- Resilient quarterly performance despite the regional situation. Key Q2 2026 revenue growth drivers were international container operations (+108% YoY), whilst concession fees in the UAE contracted 57% YoY.

Logistics Cluster: +30% YoY to AED 1,472m

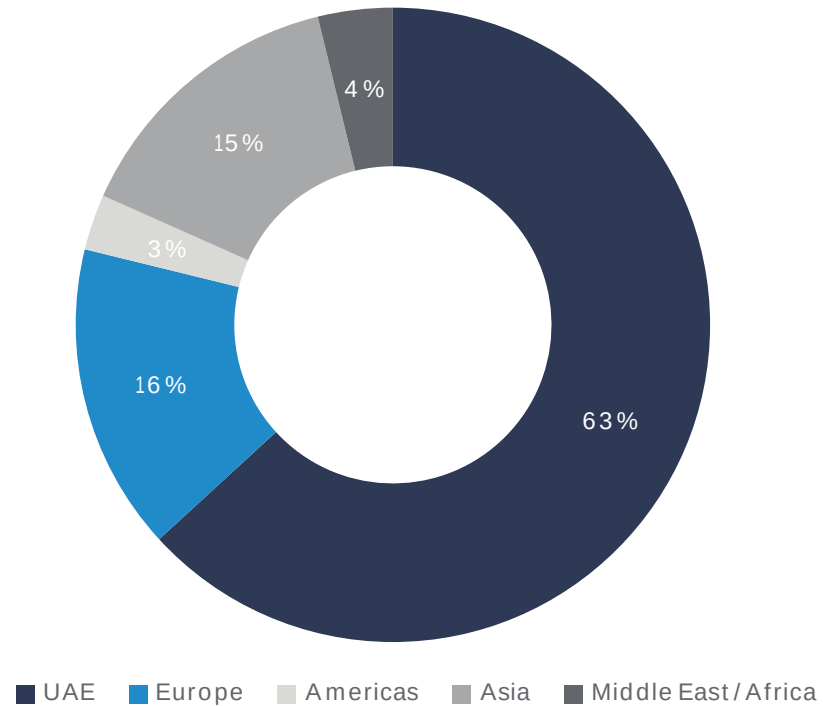
- Driven by the land bridge requirements in the UAE and across the GCC, Project Logistics (+40% YoY) and Warehouses (+32% YoY).



Revenue (Cont'd)

Geographic diversification is paying off

Revenue Contribution by Geography in H1 2026 (%)



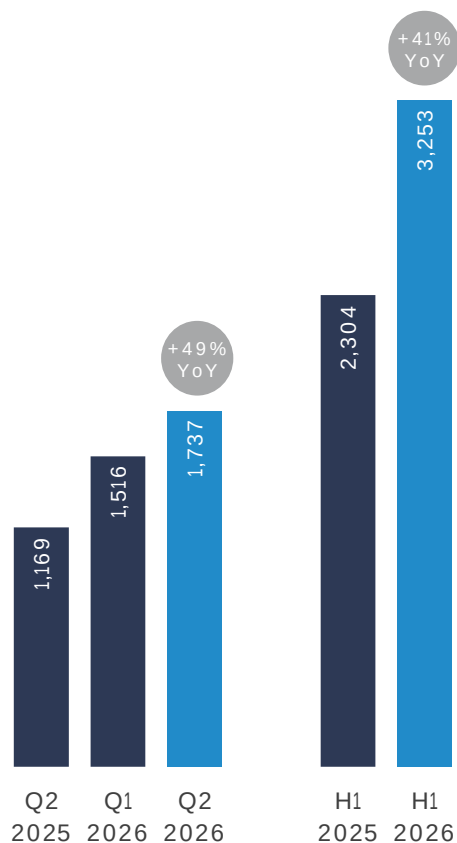
Q2 2026 Financial Highlights

Revenue Contribution by Geography

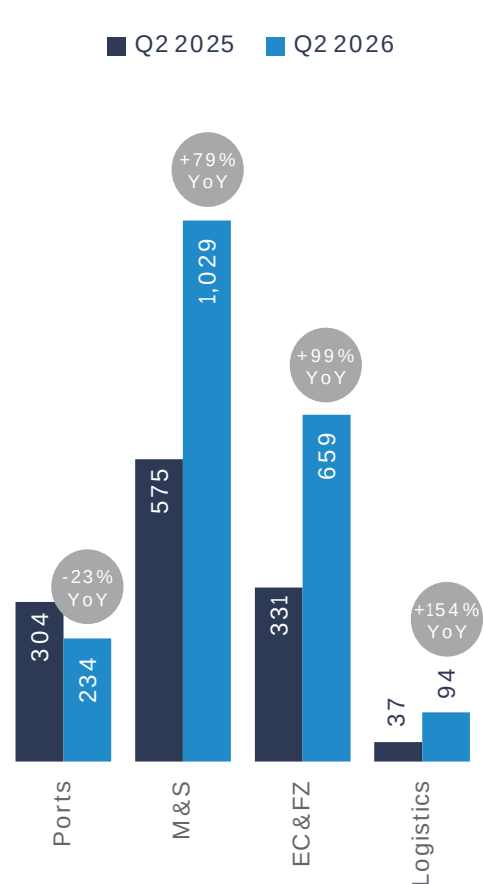
- 37% of H1 2026 revenue came in from International operations, primarily from Spain, Pakistan, and Egypt.
- International revenue contribution would be 68% if all shipping is considered as a non-UAE business (currently split by office control).
- Geographic diversification is one of the ways AD Ports Group has been mitigating the impact of regional events.

Strong growth except in Ports Cluster

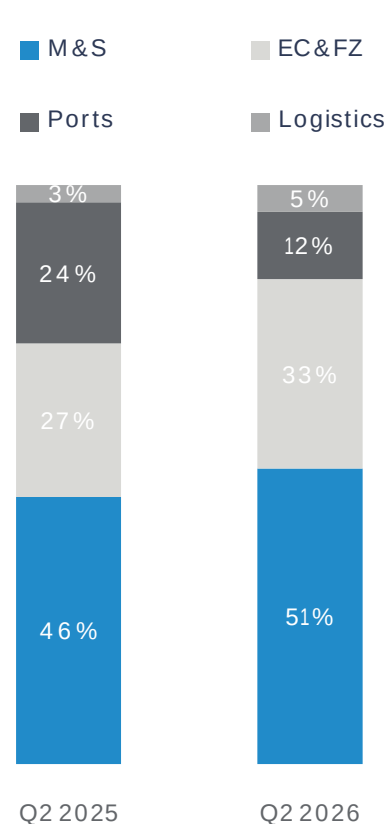
EBITDA Performance
(AED m)



EBITDA Performance by Cluster
(AED m)



EBITDA Contribution by Cluster*
(%)



*Excluding contribution coming from the Corporate Segment (including Digital) and Group eliminations

Q2 2026 Financial Highlights

Maritime & Shipping Cluster: +79% YoY to AED 1,029m

- Driven by the combination of the Cluster revenue growth and higher profitability in the Shipping segment.

EC&FZ Cluster: +99% YoY to AED 659m

- Driven by higher utilization rate of staff accommodation beds, fast-growing warehouse leases, and boosted by the warehouse sale.
- Excluding AED 294m gains from the warehouse sale transaction, normalized cluster EBITDA was AED 365 million (+10% YoY).

Ports Cluster: -23% YoY to AED 234m

- Driven by top-line decline due to the regional situation.

Logistics Cluster: +154% YoY to AED 94m

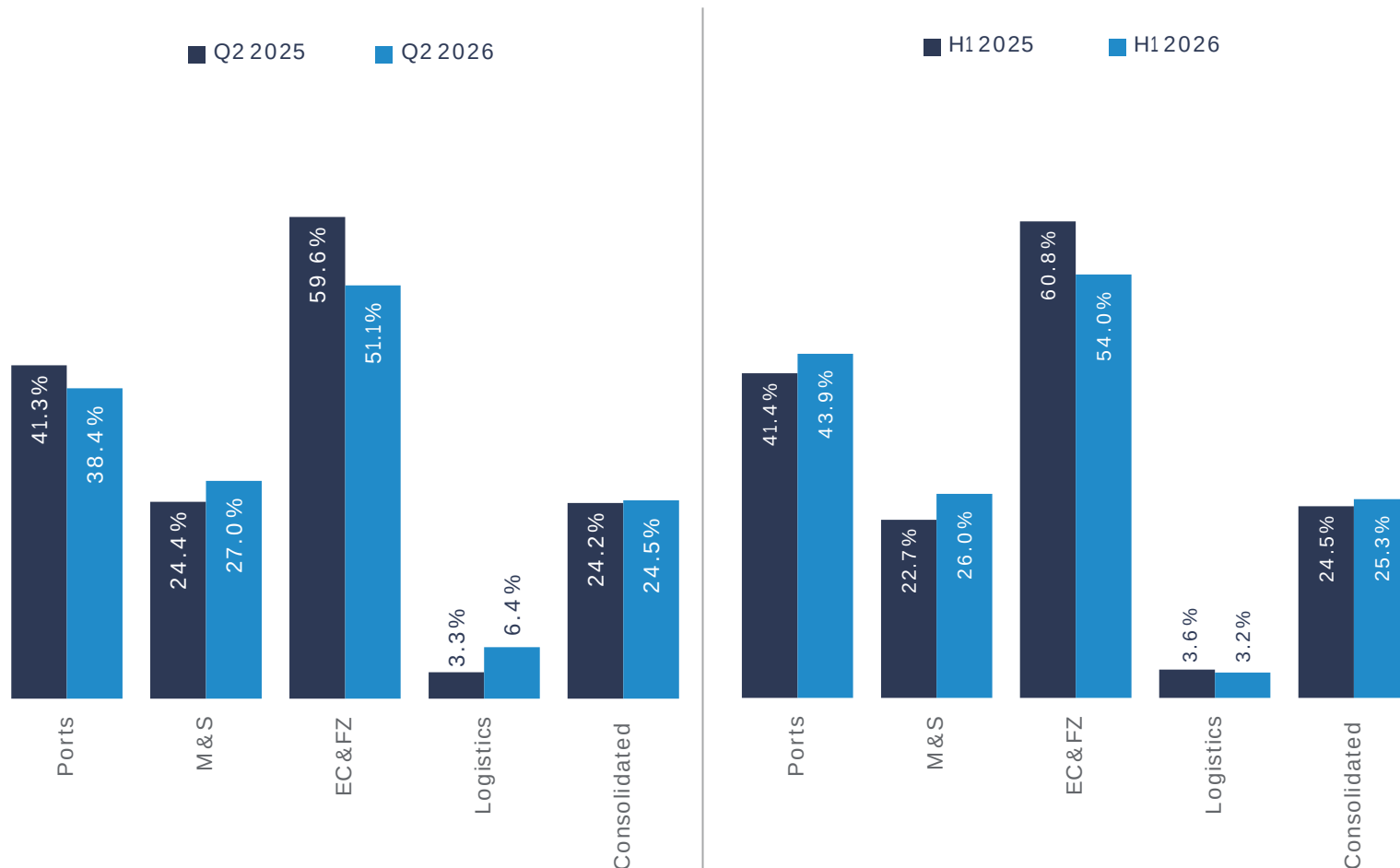
- Driven by increased activity in the UAE and the wider GCC in relation to the regional situation.



EBITDA (Cont'd)

EBITDA Margin guidance of 25-30 % maintained in the medium-term

EBITDA Margin by Cluster (%)



Q2 2026 Financial Highlights

EBITDA margin improved to 24.5% in Q2 2026

- Strong EBITDA growth and margin expansion in the Maritime & Shipping and Logistics Clusters.
- EC&FZ EBITDA margin of 57.1% excluding the warehouse sale transaction.
- Increased logistics activity in the Middle East, and supportive freight rates, contributed to improved profitability for Logistics.
- EBITDA margin in the near term will depend on the revenue mix, margin profile of the Clusters, international operations, and the regional situation.
- AD Ports Group's overall portfolio aims to balance complementary, synergistic businesses, with a target of more than 60% of EBITDA coming from its infrastructure business of Ports and EC&FZ.

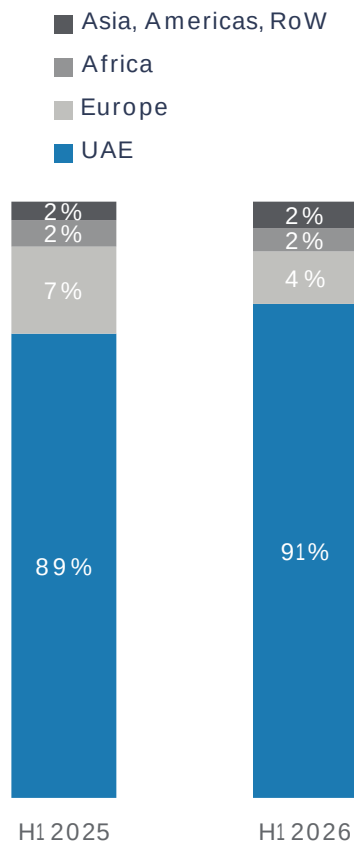




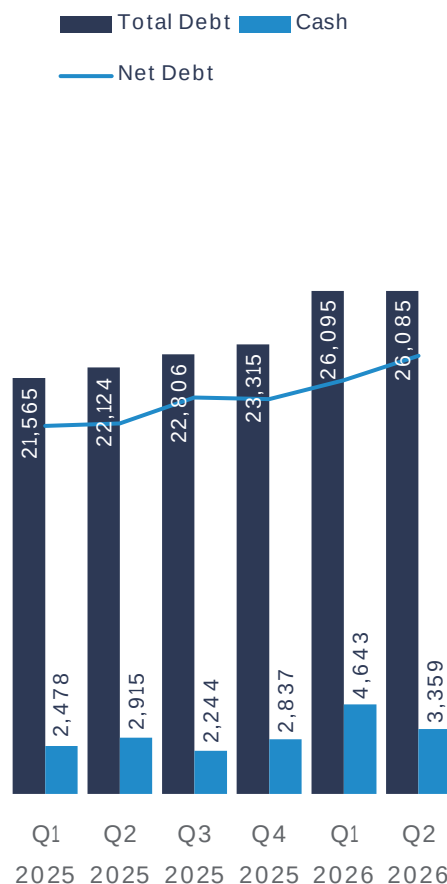
Balance Sheet

Continued improvement - Net Leverage target of 3.5x in the medium term

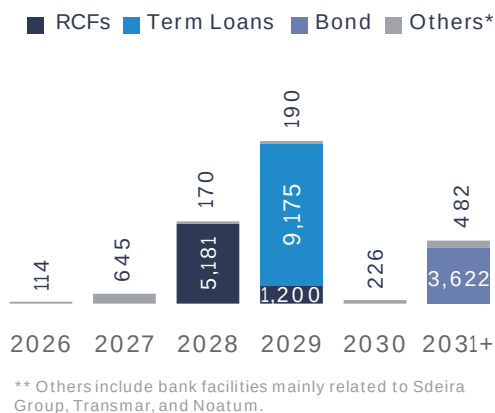
Assets by Geography (%)



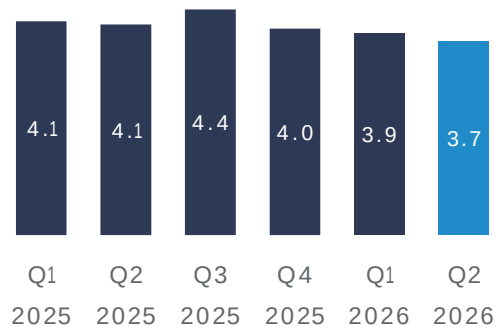
Historical Total Debt¹ & Cash Positions (AED m)



Total Debt Maturity Profile (AED m)



Historical Net Leverage² (x)



Notes: (1) Total debt includes bank borrowings, bonds, lease liabilities and payables to the project companies
(2) Net leverage is calculated as total debt less cash and bank balances divided by LTM EBITDA

Q2 2026 Financial Highlights

- The Group's liquidity position remained strong as of Q2 2026 with cash & equivalents of AED 3.36bn and AED 5.89bn of undrawn bank facilities, including an accordion option.
- Net Debt/EBITDA (Net Leverage) continued to improve, reaching 3.7x in Q2 2026 vs. 4.1x in Q2 2025 and 3.9x in Q1 2026.
- Maintaining Net Leverage target of 3.5x in the medium term.
- The strategy is to utilize bonds as the predominant long-term funding vehicle with ST bank borrowings serving as a liquidity backstop.
- No changes in the credit rating: 'AA-' by Fitch Ratings and 'A1' by Moody's Ratings, both with stable outlook.

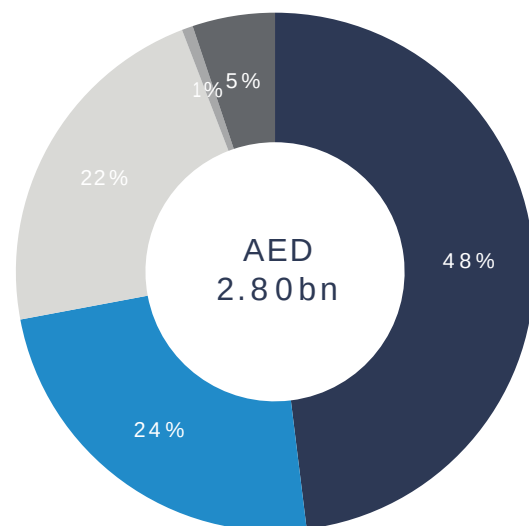


Maintaining AED 4.5-5bn Organic CapEx Guidance for this Year

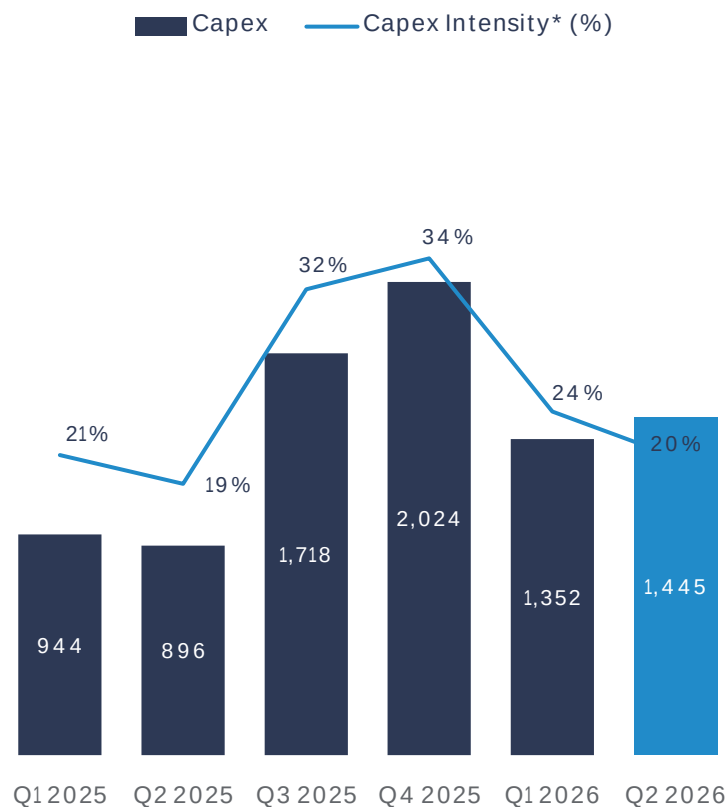
Focus is on long-term Ports and EC&FZ infrastructure investments

H1 2026 CapEx Distribution by Cluster (%)

■ Maritime & Shipping ■ Ports
■ EC&FZ ■ Logistics
■ Corporate/Digital



Historical CapEx Spending and CapEx Intensity (AED m)



* Capex intensity is defined as Capex amount spent divided by Revenue generated over the same period

Q2 2026 Financial Highlights

Balanced CapEx between Maritime & Shipping and infrastructure assets in H1 2026

- Maritime & Shipping CapEx went into tankers, container shipping vessels, marine services vessels, and drydocking maintenance and repairs.
- More than 75% of 2026-30 CapEx will be invested in infrastructure assets (Ports and EC&FZ).

Maintaining AED 4.5-5bn organic CapEx for this year

Ports

- Greenfield and upgrade of brownfield ports and terminals - LNG & LPG Terminals in Khalifa Port (UAE), CMATK and CSP container capacity expansion in Khalifa Port (UAE), Safaga Port (Egypt), Pointe Noire Terminal (Republic of the Congo), KGTL & KGTM in Karachi (Pakistan), Luanda Terminal (Angola), Sarzha Terminal at Kuryk Port (Kazakhstan), Aqaba MPP Terminal (Jordan), Douala Terminal (Cameroun), CLI Norte and Sul Terminals (Brazil).

EC&FZ

- Warehouses, specialized industrial clusters (Metal Park / Food Hub / Auto Hub), and infrastructure for land leases in the UAE and Egypt.

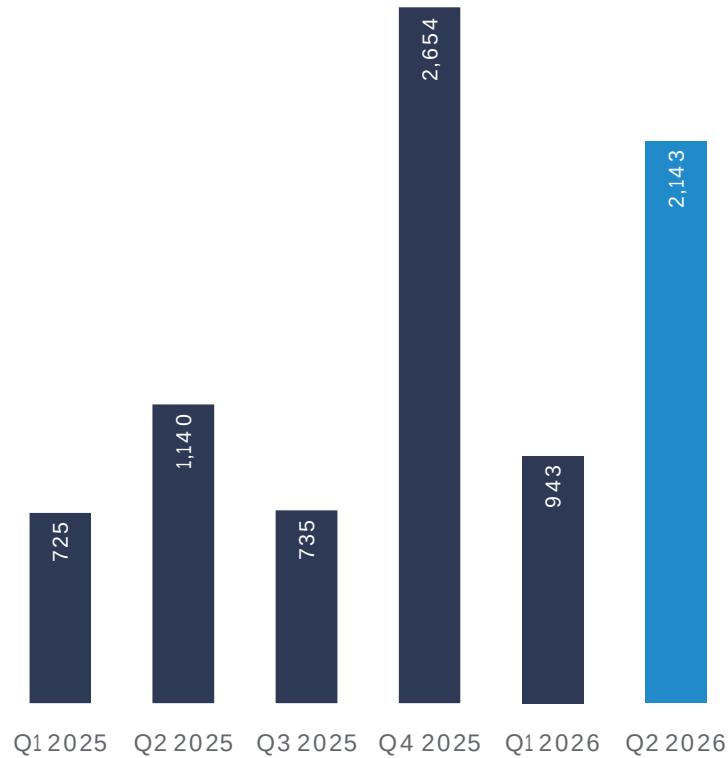
Maritime & Shipping

- Drydocking maintenance and repairs and opportunistic acquisitions of vessels.

Cash Flow

Key focus is to become FCFF positive on a sustainable basis

Operating Cash Flow Performance - OCF
(AED m)



Free Cash Flow to the Firm Performance - FCFF
(AED m)



Q2 2026 Financial Highlights

- Strong operating profit growth from core operations and asset monetization program to continue to support Operating Cash Flow (OCF) performance going forward.
- Cash conversion stood at 123% in Q2 2026
- Excluding the AED 1.10bn acquisition of an additional 30% stake in GFS the Group generated positive Free Cash Flow to the Firm (FCFF) of AED 73 million.
- The Group's key focus remains to become FCFF positive on a sustainable basis.

8. Outlook / Guidance

*Strong medium-term growth outlook
despite turbulent macro environment and
geopolitical tensions*



Maintaining Medium-Term Guidance

Reaffirming guidance in spite of recent regional tensions

• Driven by all four core clusters • Based on existing operations and approved/announced projects and acquisitions at the end of 2025 • Driven by EBITDA performance together with operating leverage from capacity ramp-up/utilization as well as deleveraging	Growth - Revenue 5Y CAGR Growth - EBITDA 5Y CAGR Growth - Net Profit 5Y CAGR	H1 2026 Performance AED 12.83 bn +36% AED 3.25 bn +41% AED 1.49bn +64%	2025-30 Guidance >10% 10-15% >15%
• Ports and EC&FZ to support overall margins while Maritime & Shipping and Logistics Clusters yield lower margins	Profitability - EBITDA Margin	25.3%	25-30%
• Main recipients by order of quantum: Ports, EC&FZ, and Maritime & Shipping • More than 75% of 2026-30 CapEx will be invested in infrastructure assets (Ports and EC&FZ)	CapEx - Organic	H1 2026 Performance AED 2.80 bn*	FY 2026-27 AED 4.5-5bn p.a.

9. Appendices



Clusters Deep Dive





PORTS



UAE



- Abu Dhabi: 3 Container Terminals (JVs with MSC, COSCO & CMA CGM) and 1 Ro-Ro Terminal (ATK) at Khalifa Port
- Fujairah: 1 Container Terminal

REGIONAL



- Abu Dhabi : 2 Cruise Terminals - Sir Bani Yas Cruise Terminal and Abu Dhabi Cruise Terminal
- Jordan: Aqaba Cruise Terminal
- Egypt: 3 Cruise Terminals - Safaga, Hurghada, and Sharm El Sheikh

INTERNATIONAL



- Spain - 10 Multipurpose Terminals
- Angola - Luanda Multipurpose Terminal
- Pakistan - Karachi: KGTL Container Terminal & KGTM Bulk & General Cargo Terminal
- Congo Brazzaville - Pointe Noire Multipurpose Terminal
- Egypt - Safaga Multipurpose Port, TCI – Adabiya Multipurpose Port, and ALCN's two container terminals in Alexandria and El-Dekheila ports
- Tanzania - Dar es Salaam Container Terminal
- Kazakhstan - Kuryk Port Sarzha Grain Terminal
- Syria - Latakia Container Terminal
- Cameroon - Douala Dry Bulk Terminal
- Jordan - Aqaba Multipurpose Terminal
- Brazil - Two Dry Bulk terminals at Itaqui port and Santos port

Landlord business model with commercially - backed expansion in Abu Dhabi; International expansion under way

Main Business Operations

40 Terminals (33 Operational)

UAE - 10 ports and 9 terminals

- 3 Container Terminals at Khalifa Port in Abu Dhabi: JVs with MSC (51/49) - ADT, COSCO (10/90) - CSP, and CMA CGM (30/70) - CMAT. 30-35 years concession agreements, with fixed/variable concession fees and volume commitments
- 1 Container Terminal in Fujairah
- 2 General Cargo & Bulk Terminals, 1 Ro-Ro Terminal, and 2 Cruise Terminals in Abu Dhabi

Jordan - Aqaba Cruise Terminal

Egypt - TCI multipurpose port in Adabiya, ALCN - 2 container terminals in Alexandria and El-Dekheila, 3 cruise terminals in Safaga/Hurghada/Sharm El Sheikh

Pakistan - Karachi, KGTL & KGTM

Spain, Noatum Terminals - 10 multipurpose terminals and 2 dedicated Ro-Ro terminals under Noatum Automotive

Tanzania: 30% stake in Dar es Salam container terminal

Syria: 20% stake in the Latakia International Container Terminal (LICT)

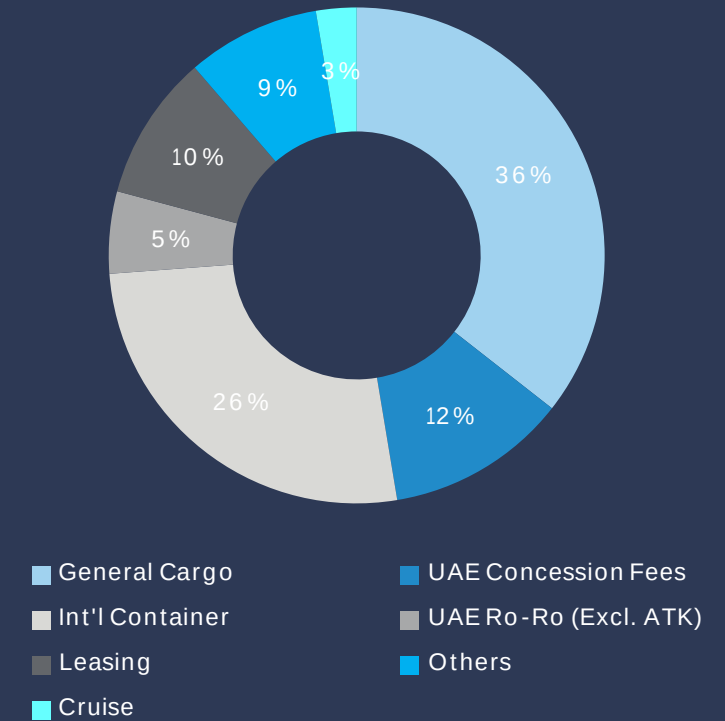
Key Ops. Metrics / M&A

- 12.2m TEUs total container capacity as of Q2 2026 - 9.6m at Khalifa Port (UAE), 0.72m in Fujairah (UAE), 0.6m in Karachi (Pakistan), 0.95m in Spain, and 0.3m in Egypt
- Total container throughput of 853K TEUs in Q2 2026, -55% YoY, implying an overall blended utilization rate of 28%
- Container throughput in the UAE declined 65% YoY to 573K TEUs translating into a utilization of 22% (16% at Khalifa Port). The UAE accounted for 67% of the Group's total container throughput
- 37%/63% transshipment/O&D volume split in the UAE in Q2 2026
- Container throughput for Noatum Ports (Pakistan, Egypt, Spain and Angola) was stable in Q2 2026
- 8.8m tons of bulk and general cargo were handled in Q2 2026, -39% YoY
- 3 dedicated Ro-Ro terminals were reclassified under the Maritime & Shipping cluster in H2 2025
- Cruise passenger volumes grew 9% YoY in Q2 2026 due to the launch of cruise services at 3 new terminals in Egypt - Sharm El Sheikh, Hurghada and Safaga
- CLI - Brazil: Acquired Corredor Logistico and Infrastructure (CLI), a leading agribulk port terminal operator in Brazil - 2 terminals in Itaquí and Santos ports. Expected to close at the end of Q3 2026

Outlook

- Khalifa Port container capacity to reach 11.8m TEUs by 2028 driven by CSP and CMAT's capacity expansions
- Egypt - Safaga: Noatum Ports Safaga Terminal launched trial operations ahead of full commercial launch scheduled by the end of 2026
- Egypt - ALCN: Ongoing MTO to increase ownership to at least 51%. Target timeline in Q4 2026
- Congo Brazzaville - Pointe Noire: Greenfield MPP terminal - Target launch in Q3 2028. Sold a 49% stake to CMA CGM in Feb-25.
- Pakistan - Karachi: Upgrade of existing container and bulk terminals by Q3 2027
- Angola - Luanda: Upgrade of existing MPP terminal by Q2 2027
- Kazakhstan - Kuryk: 51%-owned JV greenfield grain terminal - Phase 1 target launch in Q2 2027
- Jordan - Aqaba: 70%-owned existing MPP port - Target operational takeover in Sep-26
- Cameroon - Douala: Greenfield dry bulk terminal - Target launch in Q1 2029

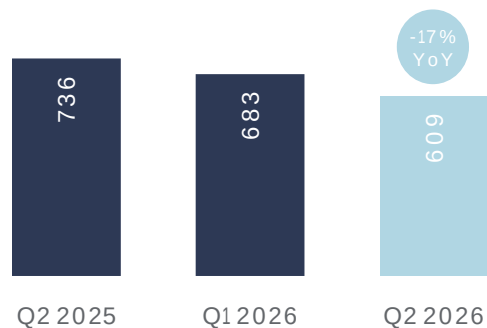
H1 2026 Revenue Breakdown



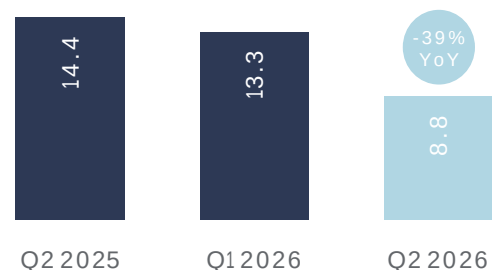
Dedicated Ro-Ro terminals (ATK in Khalifa Port, Barcelona, and Pasajes) reclassified under the M&S Cluster from Q3 2025 onwards

Ports Cluster in Figures

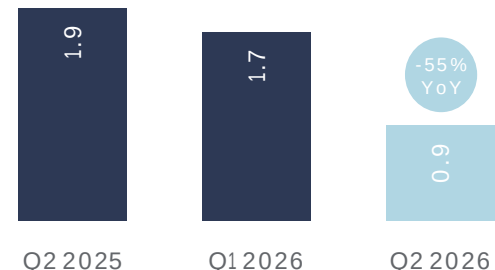
Revenue (AED m)



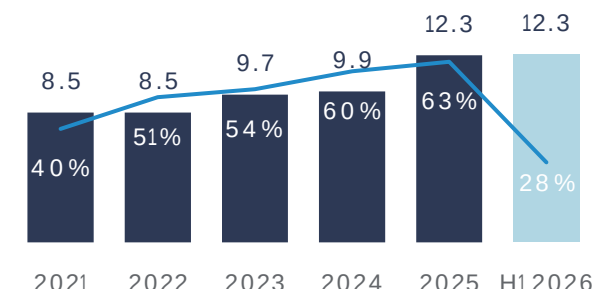
General Cargo Volumes (m tons)



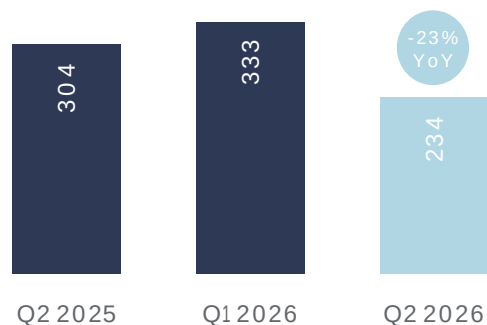
Container Volumes (m TEUs)



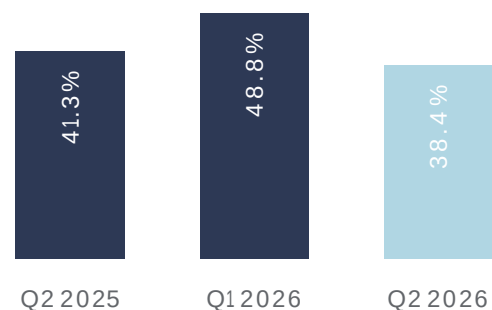
Container Capacity and Utilization (m TEUs)



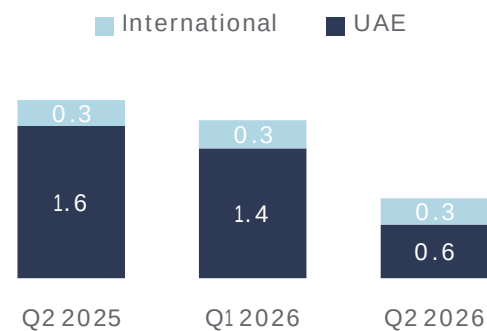
EBITDA (AED m)



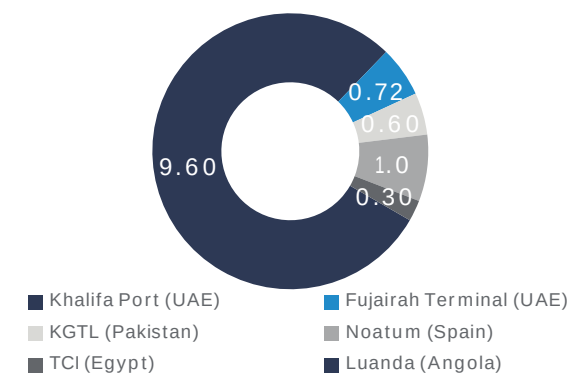
EBITDA Margin (%)



Container Volumes Geographic Split (m TEUs)



Container Capacity Split : H1 2026 (m TEUs)



Ports - ESG Initiatives



Installation of Solar PV systems:

850 kWp : Zayed Port
1,000 kWp : Safaga Port
1,200 kWp : South Quay warehouse 1 & 2
400 kWp : Malaga Port
120 kWp : Tarragona Port Terminal
20 kWp : CMAT Khalifa Port Admin Building



First net-zero carbon administration building in the region:

CMAT Terminals Khalifa Port



Ship-to-Ship LNG bunkering at Khalifa Port and exploring the development of green methanol storage and export facility in Egypt



Electrification of existing diesel terminal equipment:

Electric Rubber Tyre
Gantries (RTGs) in
operations at Khalifa Port



Installation of EV charging stations:

Zayed Port and Khalifa Port



ECONOMIC CITIES & FREE ZONES

LOCAL



مجموعة كيزاد
KEZAD GROUP

Sdeira سديرة
Group مجموعة



كيزاد لإدارة الأصول
KEZAD ASSETS
MANAGEMENT



كيزاد لإدارة المرافق والخدمات
KEZAD UTILITIES
& FACILITIES MANAGEMENT

REGIONAL



KEZAD EAST PORT SAID



Economic Cities & Free Zones (EC & FZ) Cluster

Landlord business model with highly visible and predictable revenues

Main Business Operations

- Total land bank of 550 km² in the UAE, Abu Dhabi
- 105 km² of leasable land
- 691K m² of warehouses under management, including ambient warehouses, light industrial units, cold storage, showrooms and BTS facilities
- Sdeira Group (formerly KEZAD Communities): Staff accommodation capacity of 139K beds through a 52%- owned JV with Al Easkan Al Jamae, and regulatory oversight over 420K beds in total
- Gas distribution network of 106 km
- 17 industrial and economic sectors, with key sectors being Building Materials, Metals, Automotive, Plastic & Polymers, Specialty Chemicals, Food & Agtech, Pharma, and High-Tech/Green Energy

Key Ops. Metrics / M & A

- 75.6 km² of leased land, translating into leasable land occupancy of 72% as of Q2 2026
- 1.2 km² of new land leases (net) additions in Q2 2026, notably in the auto and F&B industries
- All-time high occupancy rate of 98% at Sdeira Group in Q2 2026, vs. 80% in Q2 2025
- Warehouse utilisation stood at 91% in Q2 2026, with warehouse capacity dropping 7% YoY to 691K m² following the two warehouse sales completed since the beginning of the year
- 6.3m MMBTU gas volumes in Q2 2026, +8% YoY
- 2,305 customers with 66% of leased land being for industrial and manufacturing purposes
- 25-50 years land lease agreements: 39 years average length of lease
- 7.8 years average length of lease for warehouses

Outlook

- KEZAD Abu Dhabi: Target of 3.5-4 km² of additional new leases (net) per year
- KEZAD East Port Said Zone in Egypt, 1st phase of development of 2.8 km² to start in 2026
- Expansion of warehouse capacity to 1.27m m² by the end of 2026 (+84% vs. Q2 2026)
- Specialized industry clusters :

Metal Park, 450K m² purpose-built development. 1st phase of 93K m² launched in Q1 2025, 2nd phase of 88K m² launched in Q1 2026

Rahayel Auto and Mobility City, 1.4m m² of dedicated areas for the auto industry. 19K m² Phase 1 of commercial and retail assets are operational

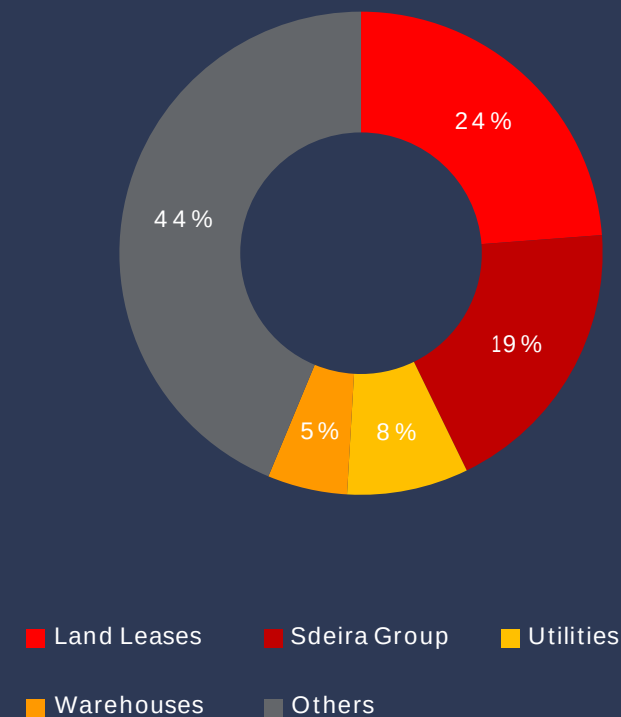
Agtech Park, 2m m² of vertical farming hub. Phase 1 target launch in Q4 2026

Food Hub, 3.3m m² marketplace. Phase 1 target launch in Q4 2026

Global Auto Hub, 3.3m m². Phase 1 target launch in H2 2027

KEZAD Business District, 3m m² mixed-use commercial project to be developed in phases

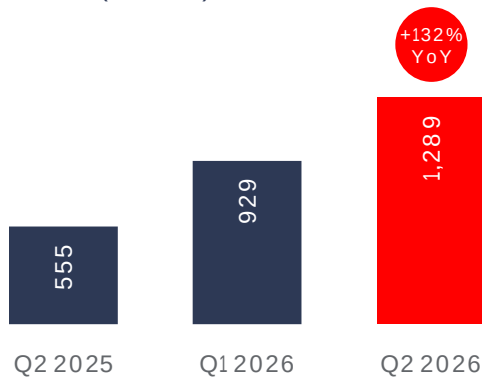
H1 2026 Revenue Breakdown



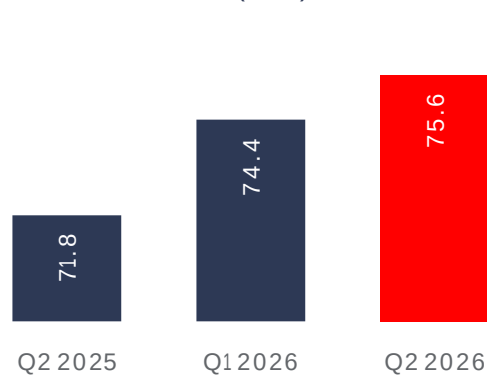
Others include warehouse sales, excavation work, cooling services, facility management, etc.

Economic Cities & Free Zones Cluster in Figures

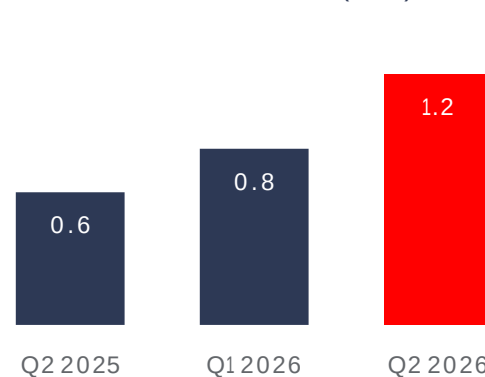
Revenue (AED m)



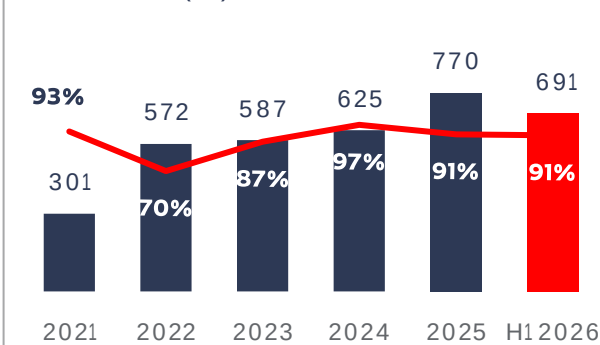
Total Leased Land (km²)



Land Lease Net Additions (km²)

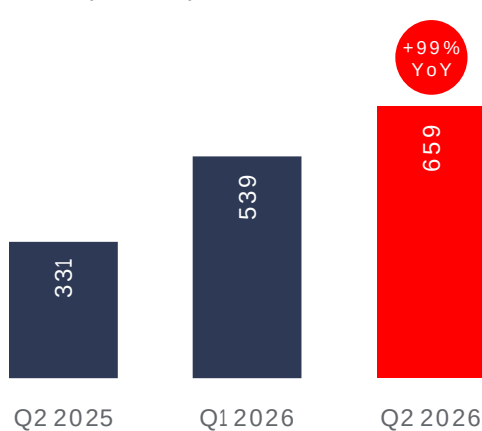


Warehouse Capacity* ('000 m²) & Utilization (%)

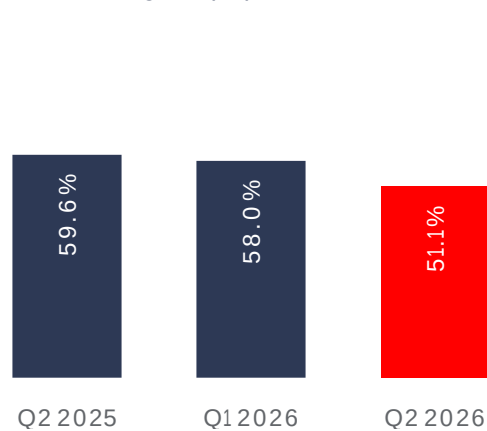


*136K m² of warehouses were sold in Q4 2025, 60K m² in Q1 2026, and 163K m² in Q2 2026

EBITDA (AED m)

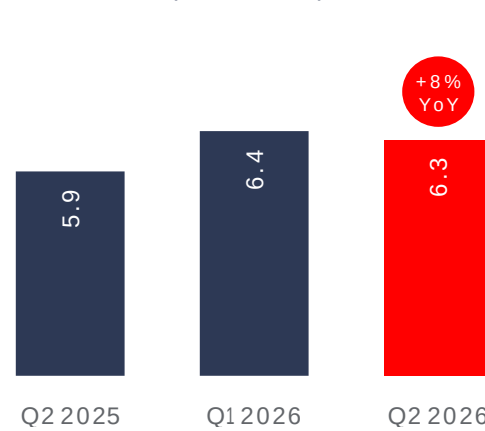


EBITDA Margin* (%)

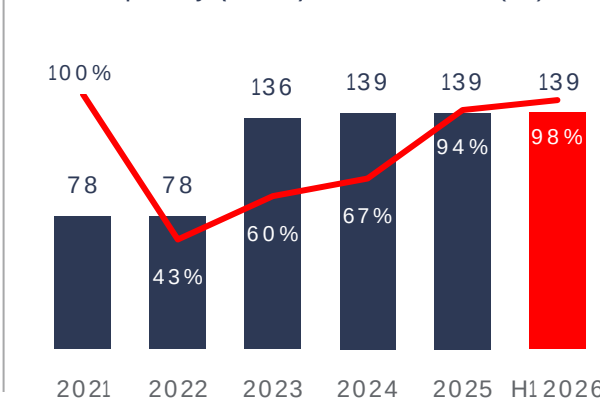


*Excluding the warehouse sale transaction, EBITDA margin stood at 57.1% in Q2 2026

Gas Volumes (m MMBTU)



Sdeira Group Staff Accommodation Bed Capacity ('000) & Utilization (%)



EC & FZ - ESG Initiatives



Biodiversity Conservation:

Designated a 3.35 sq km conservation area in KEZAD



Water Rationalisation:

Partnership with Sustainable Water Solutions Holding Co. to develop polished water from recycled sewage



Sustainability Minded Tenants:

- 22K sqm Compostable Polymer Facility
- 38K sqm plant producing micro-algae using carbon produced from local industries
- 27K sqm plant manufacturing solar panels and integrated photovoltaic module
- 290K sqm plant processing battery-grade Lithium for EVs



Reduced energy consumption:

Eliminated re-melting process through hot metal road delivering aluminium from EGA





MARITIME & SHIPPING

GLOBAL

 noatum maritime

transmar

 Global
Feeder
Shipping

 noatum automotive

JVs

SAFEEN
SUBSEA 

السفين
SAFEEN
DRYDOCKS 

SAFEEN
INVICTUS 

 CIMS

 OFCO

 DIVETECH

UGRY
UNITED GLOBAL RO-RO

ASRY
اسري 



Maritime & Shipping Cluster

Diversified portfolio of Shipping, Offshore & Subsea, and Marine services

Main Business Operations

- Shipping: Container feeder (Noatum Maritime, GFS & Transmar), Dry/Liquid Bulk, and general cargo LT transshipment contract with Emirates Steel
- Offshore & Subsea: Primarily serving the O & G and energy sectors in the Middle East and Southeast Asia - JV with Allianz Logistics Middle East (OFCO), JV with NMDC (SAFEEN Surveys and Subsea), and Divetech
- Marine Services: Port & marine services, including tug and towing services, vessel traffic services, bunkering, etc. Noatum Maritime's commercial representation and ship services. SAFEEN Drydocks JV (51% ADPG, 49% Premier Marine): ship building and repair services. JV with ASRY for maritime services in Bahrain.
- Noatum Automotive: Consolidation of auto-related businesses under a standalone company offering end-to-end logistics solutions for the auto industry: UGR, Sesé Auto Logistics, and 3 dedicated Ro-Ro Terminals (2 in Spain and 1 in the UAE)

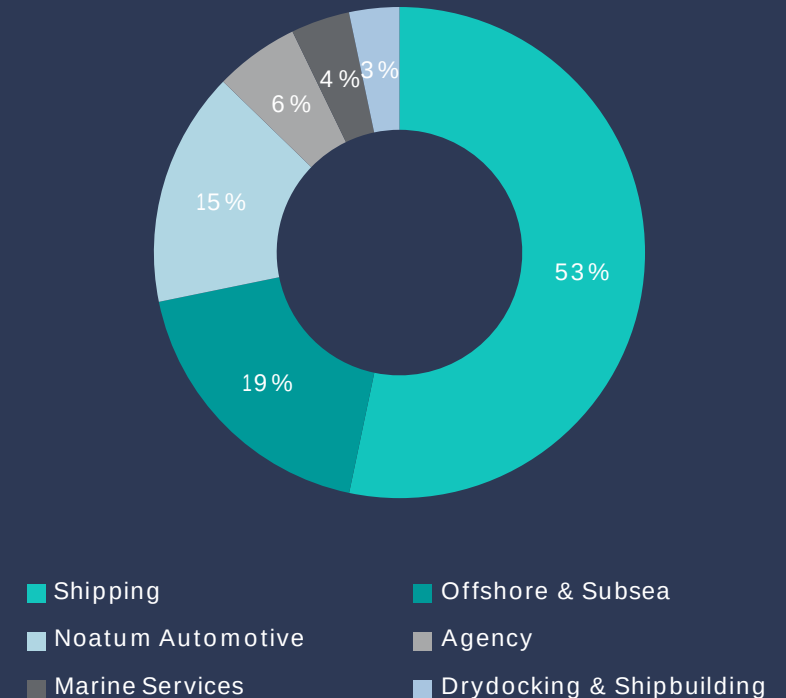
Key Ops. Metrics / M & A

- Total vessel fleet of 325 - 61 container, 72 dry & liquid bulk, Ro-Ro, and multipurpose, 102 offshore & subsea, and 90 marine services/drydock vessels
- Container shipping vessel fleet nominal capacity of 167K TEUs as of Q2 2026. Container feeder shipping volumes increased 4% YoY to 1.61m TEUs in H1 2026
- 27 container feeder services connecting to 87 ports in 36 countries. 58% of container feeder shipping volumes were conducted in the Gulf/ISC and Red Sea in H1 2026
- United Global Ro-Ro (UGR), 60% - owned by ADPG: 369K Car Equivalent Units (CEUs) and 561K m³ of High & Heavy cargo handled in H1 2026. 17 vessels deployed on deep sea, short sea, feeder, and special shipping voyages, connecting to 62 ports in 33 countries
- Acquisition of 100% ownership of Balenciaga Astilleros Shipyard in Spain (under SAFEEN Drydocks) in Jan-26; 81% ownership of GFS in Feb-24 and June-26; 70% stake in Safina Shipping in Aug-24; 70% stake in Transmar in Sep-22; 51% stake in SAFEEN Surveys and Subsea in Jun-22; and Divetech in Q1 2022

Outlook

- Increased GFS' ownership to 81% in June 2026. Based on Q2 2026 numbers, +16% EPS accretion and +22% when adjusted for warehouse sale and impairment losses on non-financial assets
- Active management of vessel fleet depending on market dynamics and opportunities
- Organic growth in relevant geographies (key maritime trade routes for the UAE) across all business segments
- Rates in the container shipping market were supportive in key geographies (ISC, GCC, and Red Sea) in H1 2026 due to the regional situation
- The cluster's well-diversified portfolio of businesses also provides a natural hedge, with the container shipping business getting increasingly diluted over time. Bulk and Ro-Ro shipping, Offshore & Subsea, and Marine services are mostly short to medium-term contracted businesses with supportive market dynamics in the foreseeable future

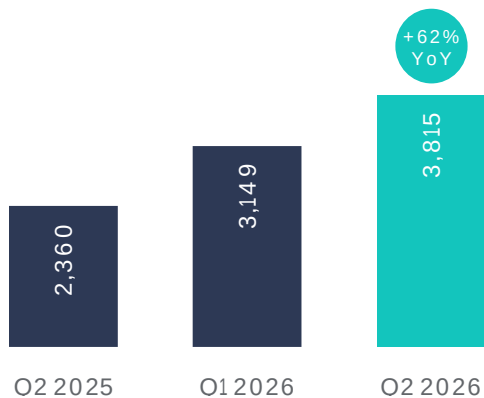
H1 2026 Revenue Breakdown



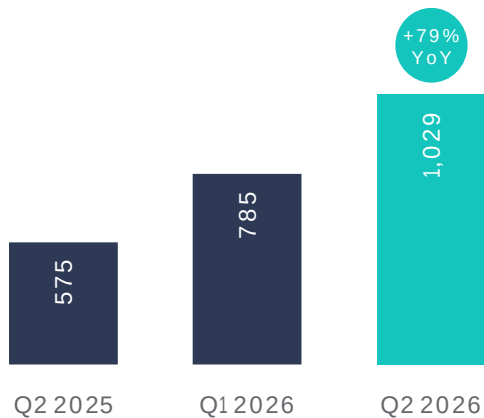


Maritime & Shipping Cluster in Figures

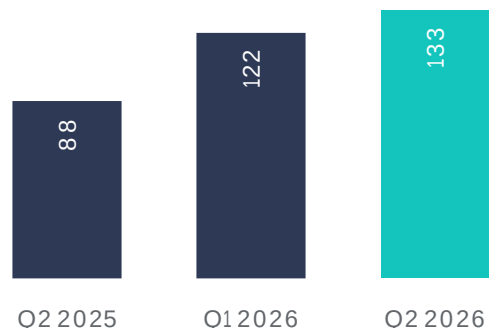
Revenue (AED m)



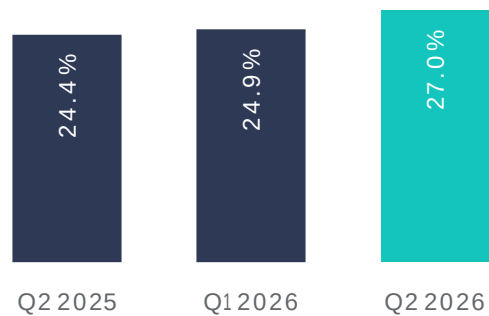
EBITDA (AED m)



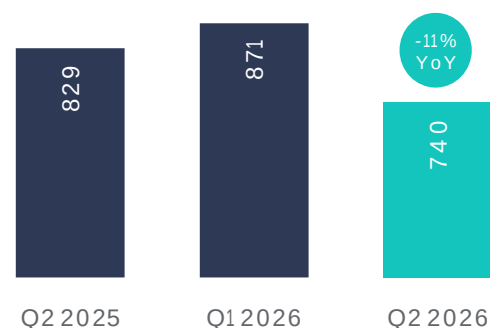
Shipping Vessel Fleet
(Owned & Chartered-in)



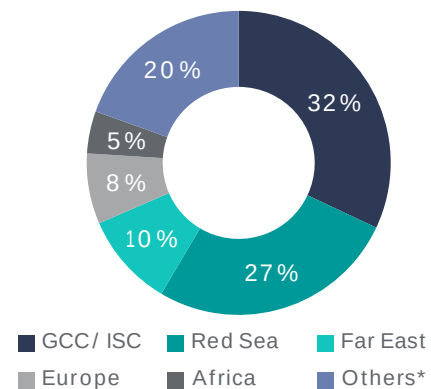
EBITDA Margin (%)



Container Feeder Shipping Volumes
(‘000 TEUs)

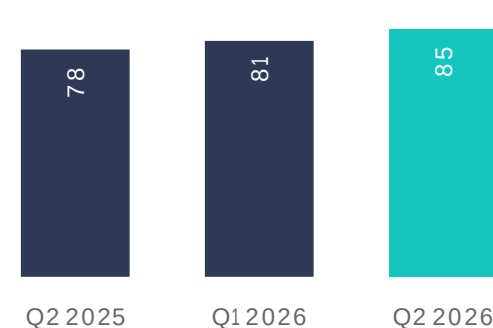


H1 2026 Container Feeder Shipping
Volumes Breakdown by Geography (%)

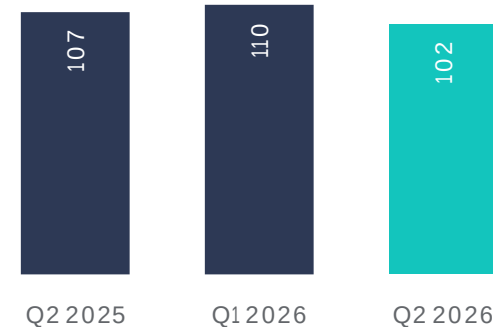


*Others include Ad-Hoc and third-party volumes

Marine Services Vessel Fleet
(Owned & Chartered-in)



Offshore & Subsea Vessel Fleet
(Owned & Chartered-in)



Maritime & Shipping — ESG Initiatives



RSD-E Tug 2513:

Reduced carbon footprint through fleet electrification and sustainable towage operations at Khalifa Port.

Operating since April 2025



Artemis EF-12 Pilot boat:

100% electric pilot boat, cuts energy consumption by up to 85% while increasing speed and efficiency.

Operating since April 2025



LNG-powered PCTC:

Pure Car and Truck Carrier, a LNG powered vessel with capacity of 7,000 CEU's (car equivalent units) deployed for Ro-Ro shipping. Made its first maiden call at Khalifa Port in April 2025



LOGISTICS

GLOBAL

 **noatum logistics**
PART OF AD PORTS GROUP

 **noatum unicargas logistics**

 **TBILISI DRY PORT**

Logistics Cluster

Turning into a global logistics platform with Noatum

Main Business Operations

- Core logistics services, including transportation, distribution, contract logistics, project logistics, and freight forwarding
- LT contract with Borouge for transport, warehousing, and value-added services in the UAE
- Pharmaceutical distribution business in the UAE
- Noatum Logistics: Ocean and air freight forwarding, warehousing, contract and project logistics, customs and trade compliance
- Noatum Logistics Middle East took over MICCO Logistics in the UAE, which was in turn acquired in 2019
- Tbilisi Intermodal Hub: Bonded container intermodal terminal in Georgia, a key logistics link in the Group's emerging Central Asian transport strategy

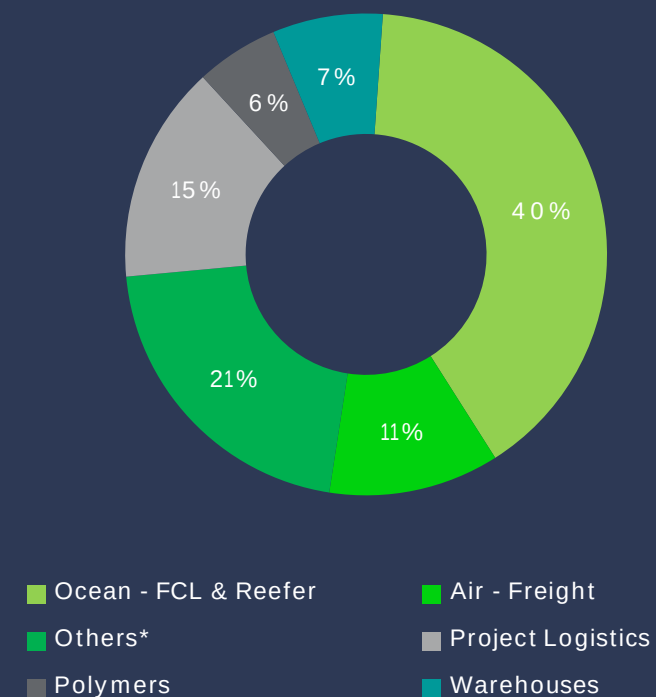
Key Ops. Metrics / M&A

- Handling around 5m tons annually of polymers cargo operations and warehousing for Borouge. Handled 1.90m tons in H1 2026, -14% YoY due to the regional events
- Air Freight: 19.8K tons, -11% YoY in H1 2026
- Ocean Freight: 185K TEUs, -2% YoY in H1 2026
- Warehouse capacity of 250K m² across North and South America, North Europe, West Med, Asia, and Middle East: 67% utilized as of Q2 2026
- Kazakhstan - Gulf Link: 51%- owned JV with KTZ express, a multimodal transport and logistics subsidiary of Kazakhstan Railways
- Tajikistan: Established a 51%- owned JV with AVESTO Group
- Pakistan: Formed a 51%- owned JV with CEI Supply Chain in Pakistan

Growth Outlook

- Additional polymer volumes from Borouge 4 project from 2026 onwards
- Organic growth and bolt-on acquisitions to strengthen the Group's logistics supply chain capabilities in specific geographies or industries
- Acquired MBS Logistics, a Germany-based integrated logistics provider. Expected to close in Q4 2026.

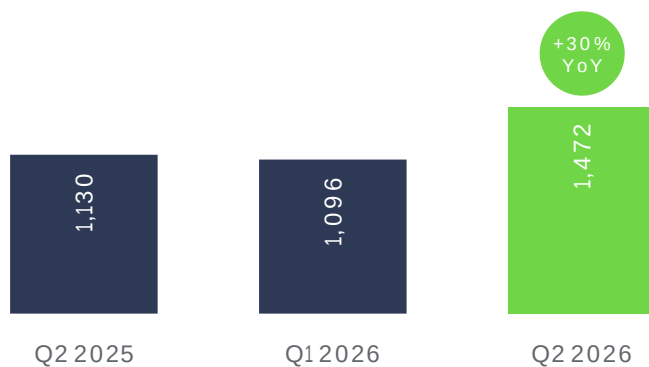
H1 2026 Revenue Breakdown



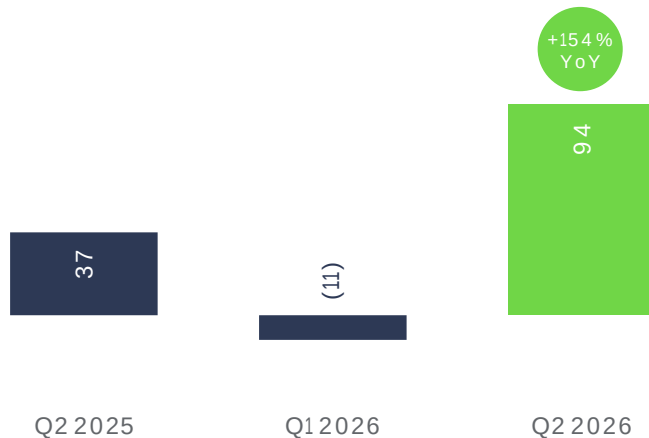
*Others include the UAE non-polymer operations, contract logistics, LCL, overland, etc.

Logistics Cluster in Figures

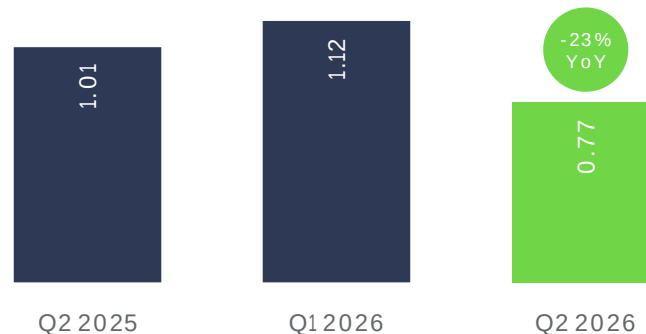
Revenue (AED m)



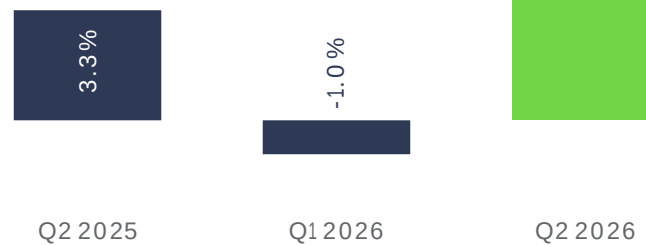
EBITDA (AED m)



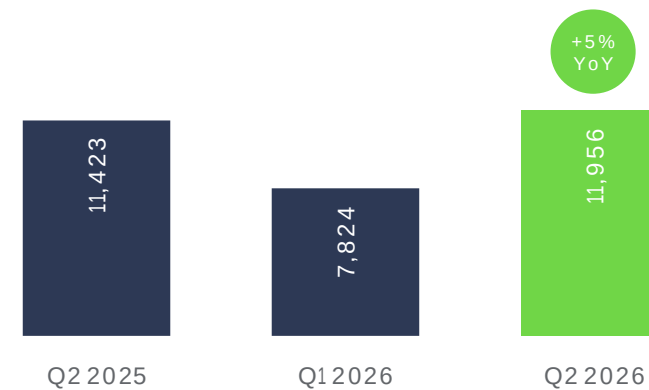
Polymers Volumes (m Tons)



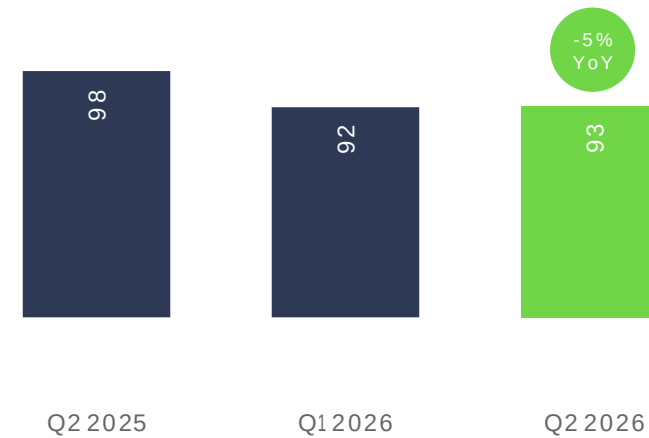
EBITDA Margin (%)



Air Freight Volumes (Tons)



Ocean Freight Volumes ('000 TEUs)



Logistics - ESG Initiatives



Electrification of vehicle fleet:

26% of Noatum's current fleet consisting of electric and hybrid vehicles



Zero Carbon Warehouse:

Processed up to 3 million items under a five-year retail contract in a zero-carbon 230K sq ft warehouse in Central Bedfordshire



Installed a 20kW photovoltaic system at Autoterminal Barcelona with 400kW plants planned for Noatum Terminals at Malaga and Tarragona



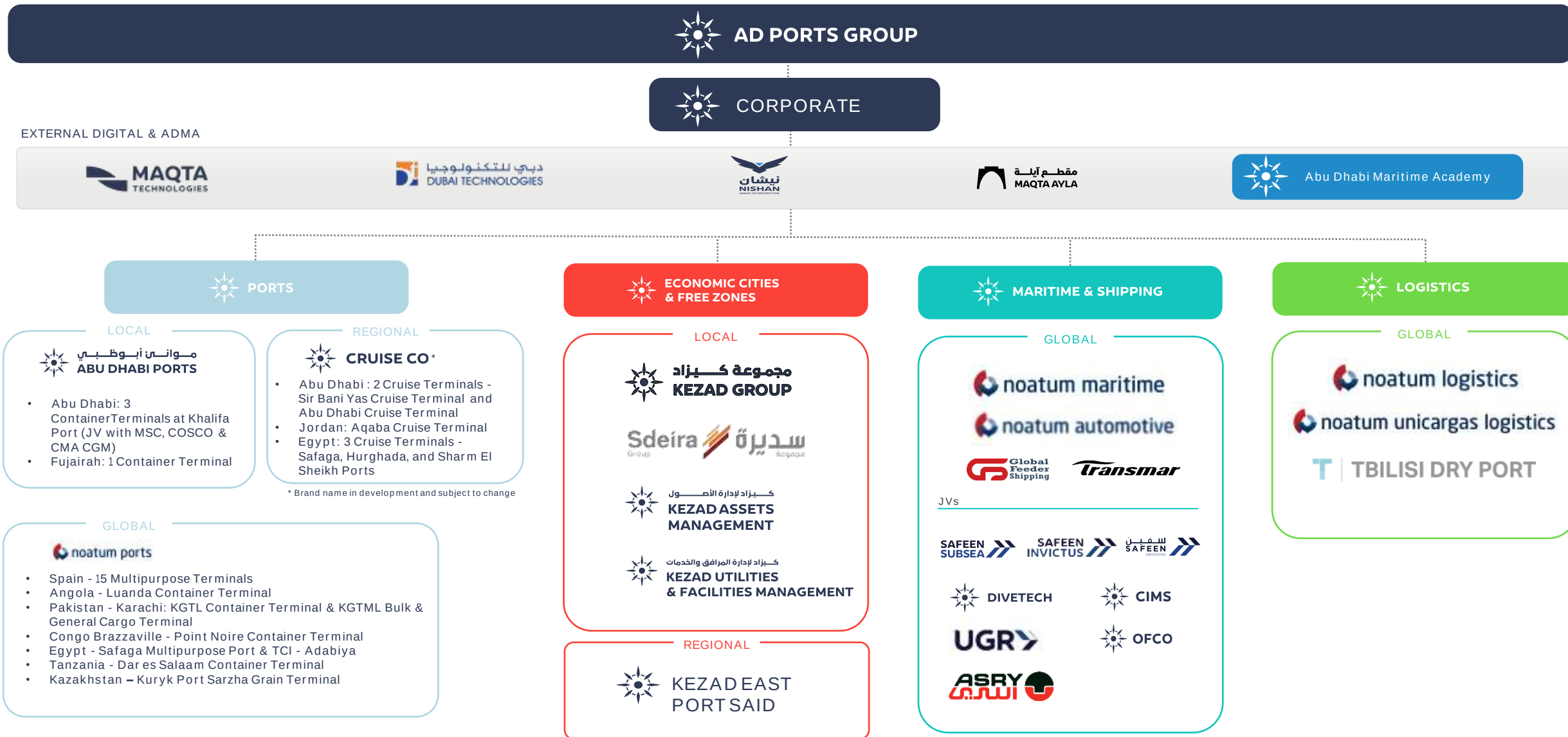
Eliminated excess paper waste through iPad use in operations and job-related tasks



Strategy

Accelerating strategy to build supply chain density and resilience along key trade routes

AD Ports Group Corporate Structure



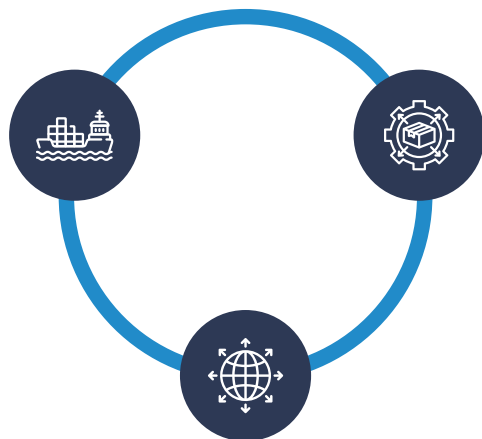


A Three-Stage Growth Strategy With Clear Outcomes And Objectives

01

Consolidate position in Abu Dhabi and the UAE

Regional champion in Abu Dhabi to scale up to world class capabilities and become the regional 'go-to' logistics and trade service provider



02 Focused regional expansion

Customer-led regional expansion: Accompanying our customers by focusing on specific trade routes, specific supply chains, and specific products & services

Critical trade maritime routes for the UAE are MENA, Africa, Red Sea, Mediterranean region, Indian Subcontinent, Central Asia, and Southeast Asia

03

Expand globally to become a leading logistics and trade services player

Presence across major maritime and inland supply chains to drive network effects

Priority industrial supply chains include Machinery & Equipment, Processed F&B, Metals, Chemicals & Plastics, Raw Construction Materials, Commodity Food, Automotive & Spares, and Healthcare & Pharma

KEY OUTCOMES



Maximum Returns And Portfolio Synergies



Maximum Customer "Stickiness"



Superior Supply Chain Outcomes



SCALE AND GEOGRAPHIC SCALE



FOCUSED PORTFOLIO DIVERSIFICATION



VERTICAL INTEGRATION



INNOVATION & TECHNOLOGY





A Remarkable Transformation Journey

Significantly scaling up operations in Phase 4

Phase 1 Project Company

Established by
Emiri Decree

50% stake in
Abu Dhabi
Terminals
(ADT)
acquired

2006

2008

2012

Khalifa Port
(KP) launched

2010

KIZAD launched

Phase 2 Commercialization

2014

- Zayed Port operations taken over

2015

- Abu Dhabi Cruise Terminal inaugurated
- Al Mirfa Port inaugurated

2016

- COSCO-ADPG JV for container terminal at KP signed
- Maqta Gateway PCS launched

2017

- 50-year lease agreement signed with JOCIC
- Delma Port inaugurated
- 35-year concession agreement to operate Port of Fujairah announced

2019

- MICCO acquired
- KP South Quay, KPL, and ADT expansion announced
- Mugharraq Port expansion announced

2018

- COSCO-ADPG JV started container terminal operations at KP
- JV with Louis Dreyfus for EGA transshipment contract
- JV with Autoterminal (part of Noatum) for Ro-Ro terminal at KP announced
- MSC-ADT JV for container terminal at KP launched
- Borouge Logistics contract signed



Densifying Existing Trade Corridors and Expanding Geographic Presence and Reach

Phase 3 Strategic Growth

2020

- Agreement with ACT to build bulk liquid at KP announced
- SAFEEN Feeders launched
- Transfer of ZonesCorp to ADPG
- Maqta Gateway ATLP inaugurated
- OFCO launched
- Autoterminal at KP launched

2021

- CMA CGM-ADPG JV for container terminal at KP announced
- AED 500m expansion of container terminal at Port of Fujairah completed
- USD 1bn 10Y bond issued with listing in LSE and ADX
- Agreements with the Aqaba Development Corporation to develop a Cruise Terminal and implement a PCS at the port of Aqaba (Jordan) announced

2023

- Strategic agreements with KazMunay **Gas and Kazakhstan's Ministry of Industry & Infrastructural Development**
- Aqaba Cruise Terminal in Jordan inaugurated
- Formation of SEG ENERA-ADPG JV (ADL-Ulanish) in Uzbekistan for logistics services
- 30-year concession agreement to operate Safaga Port in Egypt announced

2022

- 10% and 22% ownership stakes in NMDC and Aramex, respectively, transferred to ADPG
- USD 1.1bn primary proceeds raised through direct listing on ADX
- First international acquisition in Egypt - IACC (Transmar and TCI)
- Merger of KIZAD and ZonesCorp to form KEZAD Group
- GFS acquisition announced
- Noatum acquisition announced
- Merger of KEZAD Communities and Al Eskan Jamae announced

- Merger of KEZAD Communities and Al Eskan Jamae completed
- USD 2bn corporate syndicated loan closed
- TTEK acquisition announced on 24 April and completed on 22 May
- ADPG and Aramex form JV to start NVOCC operations
- 30-year concession for Pointe Noire Port multipurpose terminal in Republic of Congo
- 50-year concession for Karachi Port container terminal in Pakistan
- Noatum acquisition completed, and divestment of BCDS
- AED 330m primary infrastructure development for Food and Auto Hubs
- Acquisition of 10 offshore vessels from E-NAV
- Acquisition of 2 oil tankers under the KMTF agreement, 5 in total under this agreement
- Concession agreement with RSPA for multi-purpose terminal at Safaga Sea Port

2024

- **Noatum's** acquisition of APM Terminals Castellón in Spain
- 15-year concessions for 3 cruise terminals in Egypt at Safaga, Hurghada, and Sharm El Sheikh ports
- Maqta Ayla, established as a 51/49 (JV) between Maqta Gateway and Aqaba Development Corporation (ADC).
- AED 621m Investment for new warehousing capacity in the UAE
- Closed the acquisition of 100% equity ownership of Sesé Auto Logistics
- 25-year concession agreement for a Bulk and General Cargo terminal at Karachi Port in Pakistan
- Acquisition of majority stake in Dubai Technologies
- Acquisition of a 60% stake in Tbilisi dry port in Georgia
- 20-year concession agreement for a multipurpose terminal at Luanda Port in Angola
- 30% stake in JV with Adani Ports to operate a container terminal at Dar es Salam port in Tanzania
- Acquisition of a 70% stake in Safina in Egypt
- Re-financed debt facilities at more favorable terms extending maturity to FY26 & beyond
- Inaugurated CMA Terminals Khalifa Port
- Noatum Fully Integrated within ADPG





Accelerating Growth, Ramping-Up Operations and Scaling-Up Capacity

Phase 4 Scaling up Operations

2025

- Announced investment in Greenfield Sarzha Grain Terminal in Kazakhstan
- HoT with KMTF to expand operations in the Caspian Sea, working to expand tanker fleet for crude oil transportation
- Start of Logistics and Port operations in Luanda Port, Angola
- Partnered with CMA- CGM to jointly develop, manage and operate the New East Mole multipurpose terminal in Pointe Noire, Congo - Brazzaville
- JV with ASRY for provision of Maritime Services in Bahrain
- United Global Ro-Ro, a JV with ERK Port to start Ro-Ro shipping operations under Noatum Maritime
- Launched Al Faya Dry Port – Inland Container Depot aimed at driving O&D volumes in UAE with CMA- CGM as its key client
- Launched the first phase of Metal Park Storage Hub in KEZAD

- JV with Columbia Group to optimize third party vessel operations through advanced fleet management systems and AI-driven performance analytics
- First regional foray announced for the EC & FZ Cluster – KEZAD East Port Said in Egypt
- Inauguration of Tbilisi Intermodal Hub
- Preliminary agreements signed to expand presence in Kazakhstan: 1) To develop and operate a multipurpose terminal at Kuryk port and 2) to expand current oil tanker fleet and commission 4 new shallow draft container ships for the Caspian Sea
- Commencement of the Central Asian logistics JV Gulf Link
- Commencement of the JV with ASRY and additional agreements to explore opportunities in the broader region and to create a green ship recycling facility with JM Baxi
- Strategic Agreement with China's Zhejiang Provincial Seaport Investment & Operation Group to Establish Automotive Logistics Ecosystem

- Signed a 50 - Year Land Lease Agreement at Khalifa Port with Emirates Food Industries Group
- Expanded Angola Operations with Strategic Agreements to Develop Digital Single Logistics Trade Window and Expand Truck Fleet
- Signed the dredging agreement at KGTL and KGTM (Karachi in Pakistan) to expand capacity of container and general cargo operations
- Awarded Contract for Two Shallow -Draft Container Vessels for Caspian Sea Operations
- Signed Agreements with Nimex Terminals to Establish LNG and LPG Terminal Hubs at Khalifa Port in a Deal Valued at Over AED 30 Billion
- Signed a land sale agreement valued at AED 2.47 bn with Mira Developments LLC, for the development of mixed -use communities
- Noatum Maritime and Bapco Upstream signed a Five- Year Agreement for Marine Services at Bahrain LNG Terminal
- Signed Agreement with CMA CGM Group to Acquire a 20% stake in Latakia International Container Terminal in Syria

- Signed an agreement with CMA CGM Group to expand its container terminal capacity at Khalifa Port to 2.7m TEUs
- Signed agreements with Nimex Terminals to establish LNG and LPG terminals hubs at Khalifa Port in a deal valued at over AED 30 billion.
- Acquired a 19.3% stake in Alexandria Container & Cargo Handling Co. (ALCN), one of Egypt's largest container terminal operators
- Announced intention to launch a cash Mandatory Tender Offer (MTO) to acquire an additional stake in Egypt's ALCN, which would give AD Ports Group majority ownership and control.
- Karachi Gateway Terminal Multipurpose Limited (KGTM) and Louis Dreyfus Company Pakistan signed a long - term commercial agreement to develop and operate a modern clean bulk handling and storage facility for agricultural goods at Karachi Port.
- Established a 51% - owned JV with AVESTO Group to deliver integrated logistics and freight forwarding services in Tajikistan
- Formed a 51% - owned JV with CEI Supply Chain to offer logistics capabilities in Pakistan.





Accelerating Growth, Ramping-Up Operations and Scaling-Up Capacity **(Cont'd)**

2026

- 30-year concession to design, build and operate a new dry bulk terminal at the Port of Douala in the Republic of Cameroon
- 30-year concession to operate the brownfield Aqaba Multipurpose Port, Jordan's only and exclusive general cargo and multipurpose seaport – 70% ownership
- Sold a group of warehouses in KEZAD Logistics Park - KLP Free Zone 3 (FZ3) in Abu Dhabi to MAIR Group for AED 295 million
- Signed an AED 840 million land sale agreement with Danube Properties for a 1.0 km² plot located within the 16 km² KEZAD Town Centre
- Acquired 100% ownership of Balenciaga Astilleros Shipyard, one of Spain's most established and technologically advanced shipbuilding and repair facilities, for EUR 11.2 million
- Sold three warehouses in KEZAD Logistics Park (KLP) in Abu Dhabi to Aldar for AED 650 million

- Announced the acquisition of Corredor Logística e Infraestrutura (CLI), for an Enterprise Value of AED 3.1 billion (USD 835 million).
- Signed an agreement with Emirates Global Aluminium (EGA), to jointly invest AED 84 million in a multi-phase berth enhancement programme to upgrade EGA's dedicated port infrastructure at Khalifa Port.
- Completed the sale of warehouses in KEZAD Abu Dhabi to Aldar for AED 650 million, aligned with the Group's active portfolio management strategy.
- Signed land leases for five projects across KEZAD covering a combined footprint exceeding 84,000 m² and representing a total investment of AED 147 million in the automotive, metal, and logistics sectors.
- Completed the acquisition of an additional 30% equity stake in Global Feeder Shipping (GFS), for AED 1.10 billion (USD 300 million), raising ownership to 81%.
- Announced the acquisition of MBS Logistics, for an Enterprise Value of AED 300 million (EUR 70 million). The deal is expected to close in Q4 2026.



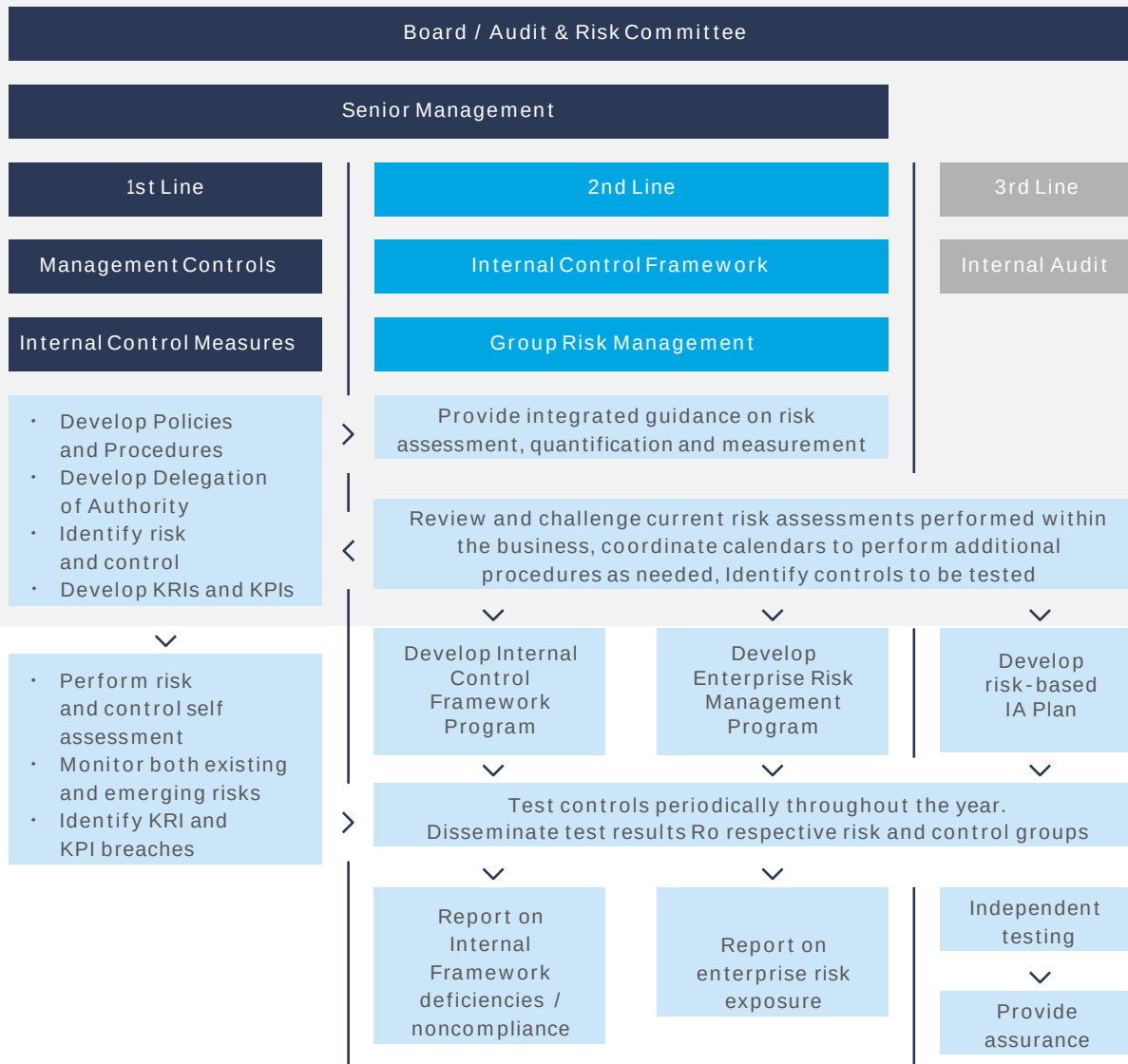
Committed to ESG





Comprehensive Governance Structure

a20



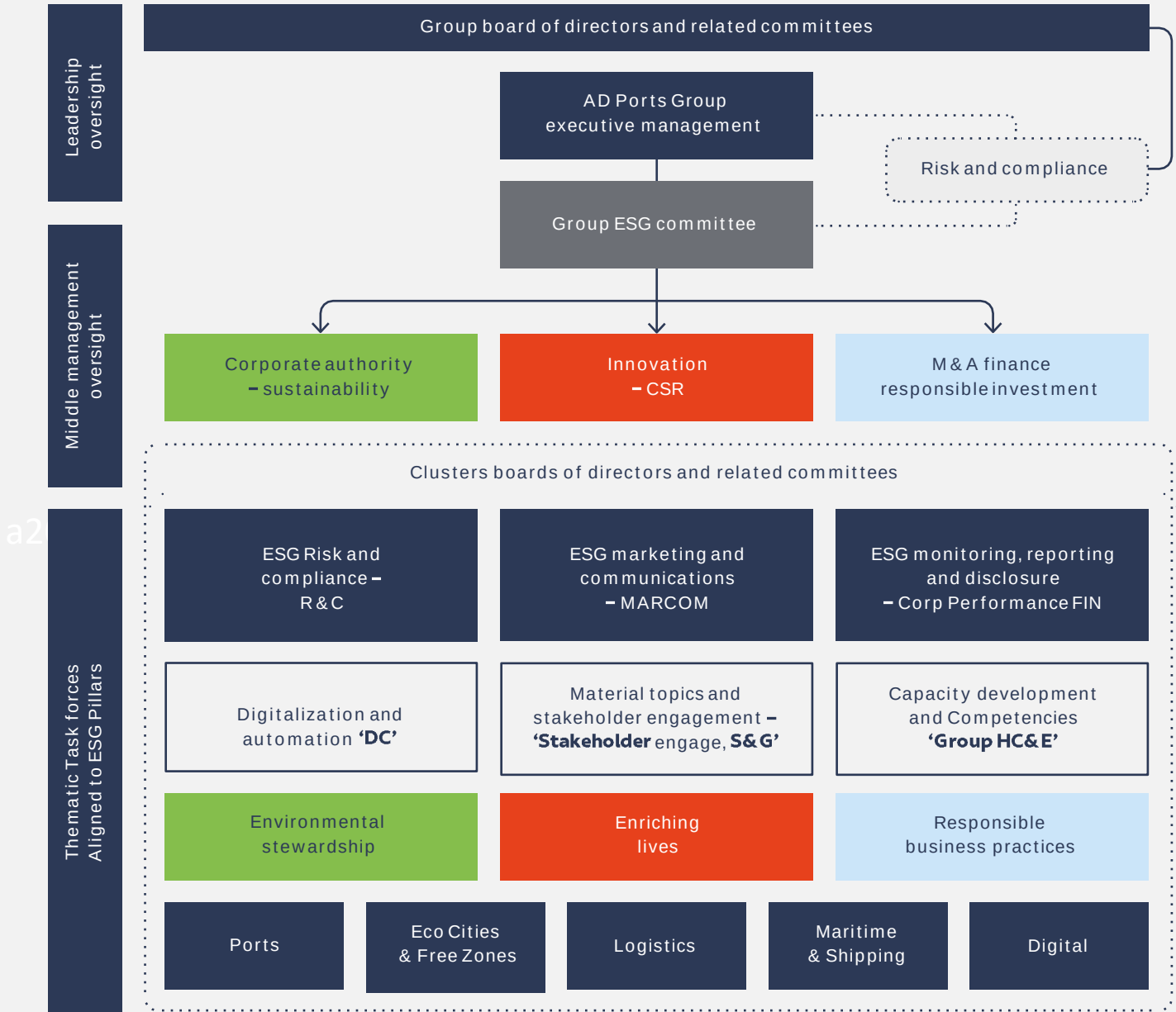
External Auditors

Regulator

Committed to the highest level of governance standards in line with international best practice



Group ESG Operating Model



a2



ESG is Embedded in the Business and Linked to Abu Dhabi's Targets

Five Abu Dhabi
ESG initiatives
by 2030



50 %
Renewable
and clean energy

22 %
Power savings

15 %
Waste Savings

32 %
Water savings

Abu Dhabi
Plan Maritime

Five key policy
actions taken by
AD Ports Group



Sustainability
framework
developed inline
with UN SDGs

Adopting
sustainable building
standards and
installing renewable
energy technologies
(solar PV)

Investments into
on-site sewerage
treatment projects

Sustainable reed
bed technology
trials to treat
waste-water

Khalifa Port coral
relocation project

Results(2024)



3,590
kWp

Solar PV integration
installed at 7 sites

150
Metric Tonnes

Marine Diesel Oil saved
annually

39 %
Recycled Solid waste
generated from operations

Partnership with Sustainable
Water Solutions Holding
Company for development of
polished water, a product
made from recycled sewage
water

Sustainable reed bed
technology trials to treat
waste-water

Completed and
ongoing monitoring
for next 3 years

GROUP WIDE ESG INITIATIVES



Contributed to the community and social causes, including making cruise terminal accessible for people of determination



Invested in workforce development, Junior Captain Programme and CSR Representative workshop



Encouraged employee engagement to strengthen community relationships



Invested in community development such as Marsa Mina and slipways to support local small businesses



Conducted Al Shalila Underwater & Beach Cleanup



Initiated coral relocation in the Arabian Gulf, exploring best-practice recommendations for practitioners and decision-makers



Encouraged employees to participate in “Day of Community” initiative



Launched donation drive initiative across two office locations with Emirates Red Crescent

Sustainability Strategy Based on Three Key Pillars



Planet

3,590 Solar PV systems installed capacity across 7 sites
kWp

472 Carbon Emissions saved
m t



Publishing Sustainability Report since 2018, disclosing to the GRI principles



Sustainability Committee in place



Profit



17% Year-on-Year (YoY) Growth in Revenues in H1 2025



Industrial, Logistics and Free Zones to drive diversification



Advanced and effective transport infrastructure



Attracting FDIs into Abu Dhabi



People



First organization in the Middle East to receive the Investor In People (IPP) Platinum accreditation

100+

The Group brings together employees from over 100 nationalities



134+ CSR Initiatives



Talent training & Development



GHG Inventory Management System (2024-27)

Objectives

Comprehensive GHG emissions measurement
Implement a robust system for measuring Scope 1, Scope 2, and Scope 3 emissions, ensuring comprehensive coverage of all greenhouse gas emissions associated with our operations

Alignment with global standards
Ensure that our carbon accounting practices and GHG inventory management align with international standards, such as the Greenhouse Gas Protocol, to facilitate transparent and comparable reporting

Continuous improvement
Utilize the GHG inventory to identify opportunities for emissions reduction across operations, set science-based targets, and track progress towards these targets.

Stakeholder engagement
Engage with stakeholders, including investors, customers, and regulatory bodies, through transparent reporting of our GHG emissions and reduction efforts



Highlights

Development of carbon footprint management strategy
Outline strategies for managing and reducing Scope 1 and Scope 2 emissions, with a roadmap extending from 2024 to 2027, demonstrating our proactive approach to contributing to the UAE's Net-Zero commitment

Digital tools for ESG data management
Leverage advanced digital tools to monitor, manage, and report GHG emissions and other ESG data, facilitating accurate tracking and reporting from 2024 to 2027

Scope 3 emissions reporting
Define a methodology for Scope 3 emissions reporting to address indirect emissions and integrate it into our digital tools, ensuring a comprehensive view of our carbon footprint



The Group's Carbon Accounting Policy and Greenhouse Gas Inventory Management System form the backbone of our commitment to environmental stewardship and our strategy for combating climate change.

This comprehensive framework is designed to accurately measure, manage, and reduce our carbon footprint in alignment with the **UAE's Net-Zero** by 2050 strategic initiative.

Transforming The Future Of Trade

AD Ports Group have delivered a world-class and comprehensive portfolio of innovation activities that built internal capabilities and further connected AD Ports Group to the global ecosystem of innovation

12,800
Innovation Ideas

5,400
Hours of
Innovation Training

35
Innovation Campaigns

23.2
Million AED
Innovation Ideas
Savings

728
Innovative Ideas
Implemented

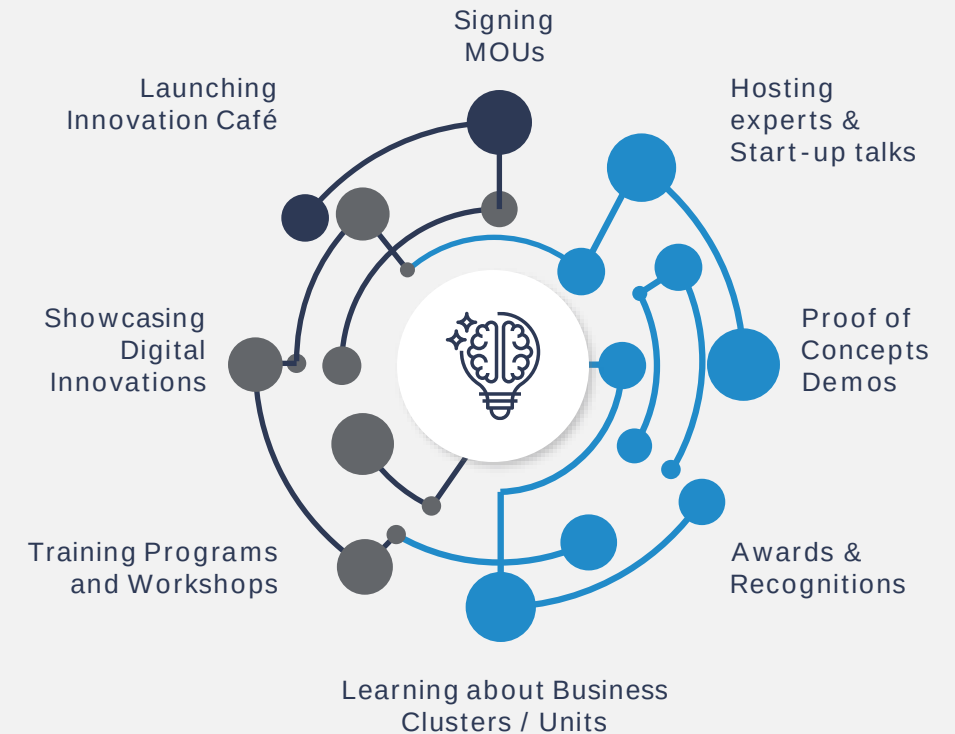
15
Proof of Concepts and
R&D Projects Executed

Ports
Operational
Innovations

Smart
Infrastructure

Digital
Innovations

IBTIKAR
Programme





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